MV2040 Action Plan – Community Facilities

WHAT ARE COMMUNITY FACILITIES?
A community facility is the combination of a service or activity and the building or space in which it is delivered. This characterisation recognises the benefits when both elements come together and community buildings are activated.

A building may accommodate single or multiple community facilities that may provide one or a number of functions. For example, a library building may accommodate library services exclusively, serving a core function of education and learning, or it may also have variously sized meeting rooms and an exhibition space supporting services linked to education and learning, artistic and cultural expression and social interaction.

WHY DO COMMUNITY FACILITIES MATTER?
Community facilities are vital for service delivery, place-making and social interaction. They offer a space for people to meet and participate in community life, while enlivening neighbourhoods and supporting positive health and wellbeing outcomes.

WHAT ARE COMMUNITY HUBS?
Hubs can be large and contain services (Council and non-Council), which serve a municipal/sub-municipal catchment or smaller in size and cater for smaller catchments. They may include indoor and outdoor spaces for a wide range of inclusive services and activities.

In essence, hubs:
- meet the functional needs of communities and support positive health and wellbeing outcomes
- offer spaces for people to meet and participate in community life, and in doing so provide a vibrant focal point and platform for interaction and cohesion
- provide for the co-location of services and community organisations to share resources, increase the level of service integration, utilisation and participation
- provide for the co-location and integration of facilities that optimise the use of land and support infrastructure.

Community hubs typically:
- are highly accessible for pedestrians, cyclists and people using public transport
- include a range of activities that share buildings and spaces
- have clearly defined models of ownership, funding and management
- create opportunities for users to access more than one service from one location
- encourage collaboration between co-located services
- optimise the use of facilities, buildings and outdoor spaces
- minimise encroachment of open space areas through the consolidation of stand-alone facilities.
COUNCIL’S COMMUNITY FACILITIES

Council oversees a network of approximately 200 buildings across 120 Council-owned facilities.

Council manages most of its community facilities, while some are managed by tenants under occupancy agreements. Council also manages community facilities it does not own through, for example, delegated authority granted from the State Government to manage Crown land. In addition, a number of Council services are delivered through privately leased buildings.

Council’s community facilities are part of a broader network delivered by other tiers of government, the private and not-for-profit sectors. Schools, churches, law and order, and medical facilities are examples provided by other agencies.

Future Council community facility provision is based on a community hub model. This is in line with wider community facility planning trends towards the clustering of community infrastructure in activity hubs. Council proposes a large or small integrated hub in each of the 13 neighbourhoods.

The scope of this action plan focusses on Council-owned and managed facilities only. Our future work will include Council-owned facilities that are managed by others, and non-Council assets open to the community.

<table>
<thead>
<tr>
<th>Core function</th>
<th>Building type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Childhood development</td>
<td>• childcare facility</td>
</tr>
<tr>
<td></td>
<td>• occasional care facility</td>
</tr>
<tr>
<td></td>
<td>• playgroup facility</td>
</tr>
<tr>
<td></td>
<td>• long day care facility</td>
</tr>
<tr>
<td></td>
<td>• maternal and child health facility</td>
</tr>
<tr>
<td></td>
<td>• kindergarten facility</td>
</tr>
<tr>
<td></td>
<td>• traffic school</td>
</tr>
<tr>
<td>Education and learning</td>
<td>• library</td>
</tr>
<tr>
<td>Artistic and culture expression</td>
<td>• community arts facility</td>
</tr>
<tr>
<td></td>
<td>• performances and exhibitions facility</td>
</tr>
<tr>
<td>Civic administration</td>
<td>• civic centre</td>
</tr>
<tr>
<td>Social interaction</td>
<td>• community centre</td>
</tr>
<tr>
<td></td>
<td>• neighbourhood house</td>
</tr>
<tr>
<td></td>
<td>• community hall</td>
</tr>
<tr>
<td></td>
<td>• neighbourhood centre</td>
</tr>
<tr>
<td>Recreation and leisure</td>
<td>• major recreation facility</td>
</tr>
<tr>
<td></td>
<td>• community sports pavilion</td>
</tr>
<tr>
<td></td>
<td>• multi-purpose pavilion</td>
</tr>
<tr>
<td></td>
<td>• Scouts/Girl Guides hall</td>
</tr>
<tr>
<td></td>
<td>• Men’s Shed</td>
</tr>
</tbody>
</table>
The MV2040 Strategy (the Strategy) is Council’s long-term plan for improving the health, vibrancy and resilience of our city over the next two decades. It has been prepared to shape the type of city and neighbourhoods we want to live in.

The world is changing rapidly and, to enable us to keep pace, the ideas and concepts presented in the Strategy are designed to be bold, inspirational and transformational.

**VISION STATEMENT**

**MOONEE VALLEY - A HEALTHY CITY**

In 2040 Moonee Valley is a great place to live, work and visit, strengthened by a network of 20-minute neighbourhoods. Our neighbourhoods allow all people, at all stages of life, to live locally, accessing most of their needs close to their home.

Our neighbourhoods are beautiful, sustainable and hold strong community connections which enable citizens and the environment to be healthy and resilient.

**BUILDING BLOCKS FOR A HEALTHY CITY**

We all deserve to live in a city where we are not just surviving, we are thriving. These are the building blocks of our healthy city:

- A *fair* city that values diversity, where everyone feels safe, is included, is healthy and has access to services and housing.
- A *thriving* city with access to jobs, lifelong learning, vibrant and dynamic activity centres.
- A *connected* city of accessible, active and sustainable transport choices.
- A *green* city that is ecologically healthy and environmentally responsible.
- A *beautiful* city that celebrates its identity, heritage and open spaces.
FOCUS ON NEIGHBOURHOODS

Council is moving to a neighbourhood planning approach for our planning and service delivery. This approach will help us create a more inclusive, vibrant and healthy city.

*Plan Melbourne 2017-2050* focuses on improving Melbourne’s health and liveability through the creation of 20-minute neighbourhoods. They must:

- be safe, accessible and well connected for pedestrians and cyclists
- offer high-quality public realm and open space
- provide services and destinations that support living locally
- facilitate access to quality public transport that connects people to jobs and higher-order services
- deliver housing/population at densities that make local services and transport viable
- facilitate thriving local economies.

Based on State Government directions, our city has been mapped into 13 20-minute neighbourhoods. These neighbourhoods are defined by the ability to reach day to day needs and services such as shops, open spaces, schools, community facilities, public transport and some jobs within a 20-minute walk.

Each of our 13 neighbourhoods has a distinctive character and identity, with individual challenges and opportunities for improving liveability. We know that a one size fits all solution does not work, and the benefit of neighbourhood planning is that we can identify local priorities and tailor responses to improve the health and vibrancy of all parts of our city. It means prioritising health and wellbeing outcomes through our planning, and delivering services and infrastructure necessary to foster community pride and connection.
The following MV2040 strategic directions, objectives and actions set the framework for the MV2040 Action Plan – Community Facilities.

STRATEGIC DIRECTION 2: A city with a dynamic network of accessible community facilities and services

**TARGET:** Moonee Valley is a city where all residents report being satisfied or very satisfied with the number and condition of the community facilities and services in their neighbourhood

2.2 Provide an accessible network of community facilities

2.2.1 Develop a network of integrated community hubs co-located with other services in activity centres, close to public transport, physically accessible and convenient for local access

2.2.2 Seek opportunities to leverage community facilities as catalysts for urban and economic renewal

2.2.3 Provide flexibly designed public facilities and associated infrastructure appropriate for multi-uses and users, and adaptive to population and demographic changes

2.2.4 Explore alternative financial and procurement options, including partnership arrangements with local providers and surrounding local councils to maximise funding opportunities to deliver high-quality facilities and services
<table>
<thead>
<tr>
<th>STRATEGIC DIRECTION 6: A city with opportunities to learn and work</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TARGET:</strong> Moonee Valley is a city where residents have equitable access to lifelong learning, development and employment opportunities</td>
</tr>
<tr>
<td><strong>6.3 Provide dynamic libraries as part of community hubs</strong></td>
</tr>
<tr>
<td><strong>6.3.1</strong> Deliver a network of dynamic, adaptable community hubs that provide spaces for learning, collaboration, community connection, leisure and arts</td>
</tr>
<tr>
<td><strong>6.3.3</strong> Make physical and digital library collections accessible in all neighbourhoods, through the community hubs or other community and sporting facilities</td>
</tr>
<tr>
<td><strong>6.3.4</strong> Locate co-working hubs in/adjacent to community hubs</td>
</tr>
<tr>
<td><strong>6.3.5</strong> Create and support dynamic study spaces for children and young people for peer-to-peer learning</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>STRATEGIC DIRECTION 8: A city with things to see and do</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TARGET:</strong> Across Moonee Valley there is increased participation and value placed in the arts, sport, culture and local community-run events</td>
</tr>
<tr>
<td><strong>8.3 Support and extend the reach of our arts sector</strong></td>
</tr>
<tr>
<td><strong>8.3.1</strong> Extend the reach of the arts across the municipality, by ensuring appropriately equipped multi-purpose facilities for neighbourhood arts, exhibitions and creative industries</td>
</tr>
<tr>
<td><strong>8.3.2</strong> Cater for professional and community arts exhibitions, performances and other activities, in quality and adaptable facilities</td>
</tr>
<tr>
<td><strong>8.4 Support a network of leisure, recreation and sporting opportunities for all</strong></td>
</tr>
<tr>
<td><strong>8.4.2</strong> Prepare for new and emerging trends in sports, recreation and leisure, through the planning for and use of facilities</td>
</tr>
<tr>
<td><strong>8.4.4</strong> Increase partnerships between clubs, organisations and Council to ensure sustainable delivery models for sports and recreation</td>
</tr>
<tr>
<td><strong>8.4.5</strong> Improve the multipurpose nature of our sport, recreation and leisure assets to maximise usage</td>
</tr>
<tr>
<td><strong>8.4.6</strong> Consider establishing highball facilities to meet the demand for indoor sport opportunities</td>
</tr>
</tbody>
</table>
Delivering MV2040 - Community Facilities

The following table sets out the actions Council will undertake to deliver the community facilities aspects of MV2040.

<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td>🏠</td>
<td>1</td>
<td>Pursue partnership arrangements to develop new, upgrade or share existing facilities to assist in meeting local demand</td>
<td>Ongoing</td>
<td>$</td>
<td>Partnership priorities will be local schools, community organisations, the private sector and neighbouring councils</td>
</tr>
<tr>
<td>🏠</td>
<td>2</td>
<td>Improve data collection on the use, condition, fit-for-purpose and accessibility of community facilities, particularly those managed by other parties</td>
<td>Ongoing</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>🕉</td>
<td>3</td>
<td>Explore opportunities to procure land for the development of community facilities</td>
<td>Ongoing</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>🕉</td>
<td>4</td>
<td>Consolidate and continue to develop Council’s ‘place-based approach’ to meet community needs across 13 neighbourhoods</td>
<td>Ongoing</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>🕉</td>
<td>5</td>
<td>Implement a centralised program for managing bookings on all Council-managed community facilities</td>
<td>2018-2020</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>THEME</td>
<td>#</td>
<td>ITEM</td>
<td>TIME PERIOD</td>
<td>$</td>
<td>NOTES</td>
</tr>
<tr>
<td>-------</td>
<td>---</td>
<td>----------------------------------------------------------------------</td>
<td>---------------</td>
<td>---</td>
<td>-------</td>
</tr>
<tr>
<td>☻</td>
<td>6</td>
<td>Explore options to encourage broader community use of leased facilities, including bowls clubs, Scouts and Girl Guides halls and tennis clubs</td>
<td>Ongoing</td>
<td></td>
<td>$</td>
</tr>
<tr>
<td>☻</td>
<td>7</td>
<td>Prepare a maintenance and improvement program to address building condition, fit-for-purpose and accessibility deficiencies</td>
<td>2019-2040</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>☻</td>
<td>8</td>
<td>Explore opportunities with identified schools to negotiate community access to school facilities suitable for community use</td>
<td>Ongoing</td>
<td></td>
<td>$</td>
</tr>
<tr>
<td>☻</td>
<td>9</td>
<td>Undertake a feasibility analysis and site identification for a new highball facility within the municipality</td>
<td>2018-2020</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>☻</td>
<td>10</td>
<td>Undertake detailed design for highball stadium</td>
<td>2022-2023</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td>☻</td>
<td>11</td>
<td>Construct highball stadium</td>
<td>2023-2025</td>
<td>$$$</td>
<td></td>
</tr>
<tr>
<td>☻</td>
<td>12</td>
<td>Undertake planning and feasibility for key catalyst projects (involving community facilities) identified in the MV2040 Strategy</td>
<td>Ongoing</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td>☻</td>
<td>13</td>
<td>Continue facilitation of the Facility Asset Management Group to execute actions in the Moonee Valley Facility Asset Management Plan and oversee Council’s strategic planning of community facilities</td>
<td>Ongoing</td>
<td></td>
<td>$</td>
</tr>
<tr>
<td>THEME</td>
<td>#</td>
<td>ITEM</td>
<td>TIME PERIOD</td>
<td>$</td>
<td>NOTES</td>
</tr>
<tr>
<td>-------</td>
<td>---</td>
<td>----------------------------------------------------------------------</td>
<td>-----------------</td>
<td>---</td>
<td>-------</td>
</tr>
<tr>
<td></td>
<td>14</td>
<td>Review future use of the Moonee Valley Transfer Station and operations depot which includes a reduced footprint or relocation to support implementation of the Maribyrnong River Cultural Precinct vision</td>
<td>2022-2025</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>15</td>
<td>Undertake planning for new community hub in Aberfeldie Park</td>
<td>2025-2026</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>16</td>
<td>Develop a new facility consolidating JA Fullarton Community Sports Pavilion and the Northern Dog Obedience Club pavilion to service the eastern oval. Explore opportunities to amalgamate the Moonee Valley Athletics Centre into this project</td>
<td>2027-2029</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>17</td>
<td>Review future use of the Beaver Street Early Years Centre</td>
<td>2019-2021</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>18</td>
<td>Undertake maintenance of the Incinerator Gallery</td>
<td>2019-2020</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>19</td>
<td>Prepare a feasibility study for a community arts facility as part of the Maribyrnong River Cultural Precinct</td>
<td>2018-2021</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>20</td>
<td>Plan for and undertake remedial conservation work on the Incinerator Gallery that considers opportunities for the gallery as part of a vibrant events destination around the Maribyrnong River Cultural Precinct</td>
<td>2038-2040</td>
<td>$$$$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>21</td>
<td>Implement the vision for the community facilities in the Maribyrnong River Cultural Precinct</td>
<td>2032-2040</td>
<td>$$$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>22</td>
<td>Upgrade the Moonee Valley Athletics Centre and explore opportunities to amalgamate the facility with the Aberfeldie Park multi-purpose pavilion project</td>
<td>2027-2029</td>
<td>$</td>
<td></td>
</tr>
</tbody>
</table>
**THEME # ITEM**

<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td>23</td>
<td>Build a new facility at Clifton Park Club Hub</td>
<td>2032-2036</td>
<td>$$$</td>
<td>Subject to external funding</td>
<td></td>
</tr>
<tr>
<td>24</td>
<td>Complete the design to extend the multi-purpose pavilion at Clifton Park (incorporating Scouts)</td>
<td>2027-2029</td>
<td>$</td>
<td></td>
<td></td>
</tr>
<tr>
<td>25</td>
<td>Construct the multi-purpose pavilion at Clifton Park (incorporating Scouts)</td>
<td>2029-2031</td>
<td>$$$</td>
<td></td>
<td></td>
</tr>
<tr>
<td>26</td>
<td>Explore opportunities to develop a new multi-purpose pavilion that consolidates sporting uses at Maribyrnong Park</td>
<td>2019-2020</td>
<td>$</td>
<td></td>
<td></td>
</tr>
<tr>
<td>27</td>
<td>Complete detailed design for a new multi-purpose community pavilion at Maribyrnong Park</td>
<td>2021-2022</td>
<td>$</td>
<td></td>
<td></td>
</tr>
<tr>
<td>28</td>
<td>Construct a new multi-purpose community pavilion at Maribyrnong Park</td>
<td>2022-2024</td>
<td>$$$</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**FACILITIES**

A range of sport, recreation, arts and cultural facilities are clustered in the Maribyrnong River cultural precinct of Aberfeldie, attracting visitors from across the region. Council plans to revitalise the precinct by enhancing the river environment and maximising opportunities for participation in arts and culture, sport and recreation.

The heritage Incinerator Gallery forms a unique arts and cultural hub within the precinct. Containing an exhibition space and spaces for arts and cultural services, the building is not fit-for-purpose and is in poor condition.

Sporting facilities are concentrated at Maribyrnong Park, Aberfeldie Park and Clifton Park. Facilities in these parks are predominantly single-purpose and many are in poor-to-average condition. In poorest condition is the JA Fullarton Pavilion in Aberfeldie Park. This facility also fails to meet sporting code guidelines.

Beaver Street early years centre provides maternal and child health and kindergarten services and spaces for early years’ activities such as playgroups. The facility is poorly located with limited access to public transport, open space and complementary early years’ services.

**FUTURE NEEDS**

With minimal residential population growth projected for Aberfeldie, demand for community facilities, particularly in the Maribyrnong River cultural precinct, is likely to be driven by visitors from surrounding neighbourhoods and municipalities.

There is significant opportunity to optimise and diversify the use of existing facilities at Aberfeldie Park, Clifton Park and Maribyrnong Park by managing facility bookings.

Increased demand for multi-purpose pavilions is anticipated in line with increased participation across all key outdoor sports and demand for multi-purpose spaces. Newly developed or upgraded community sports pavilions should seek to consolidate facilities and increase the supply of multi-purpose spaces. This would achieve efficient use of land and increase utilisation.

The Incinerator Gallery plays an important role in arts and cultural services for the municipality. Its upgrade and management are essential to achieving the Maribyrnong River cultural precinct vision.

Review the future use of the Beaver Street early years centre to optimise service delivery and use.
MV2040 ACTION PLAN COMMUNITY FACILITIES

Legend

Council community facility (function)
- Childhood development
- Recreation and leisure
- Civic administration
- Artistic and cultural expression

Non-Council major community facility
- Education - primary school
- Education - secondary school
- SES building

Project timeline
- Immediate
- Short term
- Medium term
- Long term

Population density per hectare
- 54 - 82

Source: 1) Census (2016) at Mesh Block level for density above 54 persons per hectare.

Keilor East
Keilor Road / Essendon North
Niddrie / Essendon West
Ascot Vale
Maribyrnong
Aberfeldie
Moonee Ponds

KEILOR EAST
KEILOR ROAD / ESSENDON NORTH
NIDDRIE / ESSENDON WEST
ASCOT VALE
MOONEE PONDS

Moonee Valley athletics centre

Upgrade the multi-purpose pavilion, including opportunities to amalgamate the centre into the Aberfeldie Park multi-purpose pavilion project.

Incinerator Gallery

Plan for and undertake remedial conservation work. Consider opportunities for the Incinerator gallery as part of a vibrant events destination around the Maribyrnong River cultural precinct.

Maribyrnong River cultural precinct

Prepare a feasibility study for a community arts facility.

Implement the vision for community facilities in the precinct.

Martinvale Multi-Purpose Pavilion

Explore opportunities to develop a new multi-purpose pavilion that consolidates sporting uses at Martinvale Park.

Incinerator Gallery maintenance

Review future use of the depot which includes a reduced footprint or relocation to support implementation of the Maribyrnong River cultural precinct vision.

Maribyrnong Park multi-purpose pavilion

Review future use of this facility which includes a reduced footprint or relocation to support implementation of the Maribyrnong River cultural precinct vision.

Clifton Park multi-purpose pavilion

Extend the multi-purpose pavilion (incorporating scouts).

Aberfeldie multi-purpose pavilion

Develop a new facility consolidating the JA Fullarton multi-purpose pavilion and the Northern Dog Obedience Club pavilion to service the eastern oval. Explore opportunities to amalgamate the Maribyrnong athletics centre into this project.

Operations depot and transfer station

Review future use of this facility which includes a reduced footprint or relocation to support implementation of the Maribyrnong River cultural precinct vision.

Source: 1) Census (2016) at Mesh Block level for density above 54 persons per hectare.
<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>29</td>
<td>Undertake concept planning for a new integrated facility at AJ Davis Reserve to support sport and community uses, amalgating the two existing buildings and aligning with the AJ Davis Reserve master plan</td>
<td>2021-2022</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>30</td>
<td>Complete detailed design for a new integrated facility at AJ Davis Reserve to support sport and community uses, amalgating the two existing buildings at AJ Davis Reserve</td>
<td>2024-2026</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>31</td>
<td>Build the new AJ Davis Reserve multi-purpose pavilion to support sport and community uses, amalgating the two existing buildings at AJ Davis Reserve including removal of existing buildings</td>
<td>2026-2028</td>
<td>$$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>32</td>
<td>Plan for a new McNamara Avenue precinct community hub, including various sized multi-purpose spaces, including consideration of Ratcliff Hall</td>
<td>2028-2029</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>33</td>
<td>Complete detailed design for a new McNamara Avenue precinct community hub, including various sized multi-purpose spaces, including consideration of Ratcliff Hall</td>
<td>2030-2032</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>34</td>
<td>Construct a new community hub in McNamara Avenue precinct</td>
<td>2037-2040</td>
<td>$$$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>35</td>
<td>Demolish the old community sports pavilion at Hansen Reserve</td>
<td>2020-2021</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>36</td>
<td>Advocate for additional community facilities at Westfield Airport West</td>
<td>Ongoing</td>
<td>$</td>
<td></td>
</tr>
</tbody>
</table>
FACILITIES

Community facilities are predominantly located in the southern regions of the Airport West neighbourhood. At the northern peak of the neighbourhood is the Airport West Activity Centre which is a regional attractor and employment hub offering 4,500 jobs.

Community facilities in Airport West are generally in poor condition and spread across multiple locations. Across the neighbourhood, community facilities are poorly integrated with services and infrastructure in the main shopping strip on McNamara Avenue.

There is strong demand for multi-purpose spaces at the Ratcliff Community Hall and the Bowes Avenue Community Hall. Both facilities are operating at near capacity.

The multi-purpose pavilion at AJ Davis Reserve does not comply with sporting code guidelines.

FUTURE NEEDS

Over the medium to long term, consolidation of facilities and services into a new community hub on McNamara Avenue could facilitate a revitalisation of the McNamara Avenue shopping strip.

Newly developed or upgraded facilities should seek to increase the supply of various sized multi-purpose spaces. Demographic and health data analysis suggests increasingly these spaces will be required for health services. Additional long day care and kindergarten services are also identified as a need in the neighbourhood.

Projected increases in outdoor sports participation requires the provision of high quality, multi-purpose pavilions. These facilities must achieve land efficiencies and maximise utilisation by co-locating activities and sharing spaces where possible.
**Legend**

- **Council community facility (function)**
  - Childhood development
  - Social interaction
  - Recreation and leisure

- **Non-Council major community facility**
  - Education - primary school
  - Education - secondary school

- **Socio-economic disadvantage**
  - High
  - 54 - 82

- **Project timeline**
  - Immediate
  - Short term
  - Medium term
  - Long term

- **Source**: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.
<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>37</td>
<td>Plan for a new Ascot Vale community hub within the Union Road Activity Centre. Explore opportunities to consolidate facilities in the community hub including the existing library services, neighbourhood centre and children service centres</td>
<td>2023-2025</td>
<td>$</td>
<td>This may occur in partnership with the State Government and Wingate Avenue Community Centre as part of the Ascot Vale Housing Estate redevelopment</td>
</tr>
<tr>
<td></td>
<td>38</td>
<td>Complete detailed design for a new Ascot Vale community hub in partnership with funding providers</td>
<td>2025-2027</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>39</td>
<td>Construct the new Ascot Vale community hub in partnership with funding providers</td>
<td>2028-2030</td>
<td>$$$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>40</td>
<td>Advocate for external funding to develop new facilities at Riverside Golf and Tennis Centre</td>
<td>Ongoing</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>41</td>
<td>Plan a new multi-purpose community pavilion for Fairbairn Park to service the southern part of Fairbairn Park and courts at Riverside Golf and Tennis Centre</td>
<td>2018-2019</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>42</td>
<td>Complete detailed design for a new multi-purpose community pavilion for Fairbairn Park to service southern part of Fairbairn Park and courts at Riverside Golf and Tennis Centre</td>
<td>2019-2020</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>43</td>
<td>Construct a new Fairbairn Park multi-purpose community pavilion to service southern part of Fairbairn Park and courts at Riverside Golf and Tennis Centre</td>
<td>2020-2022</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>44</td>
<td>Plan a new community facility at Walter Street Reserve</td>
<td>2027-2028</td>
<td>$</td>
<td></td>
</tr>
</tbody>
</table>
### FACILITIES

Ascot Vale has a large and diverse range of community facilities. They include large-scale facilities such as the Ascot Vale Leisure Centre, Riverside Golf and Tennis Centre (both servicing regional catchments) and the Wingate Avenue Community Centre (not Council-owned).

There are also a number of smaller facilities that are mostly single-purpose and in poor condition, including the Ascot Vale Library, Coronation Kindergarten, Ascot Vale maternal and child health facility, the Flemington Street Children’s Centre and the Ascot Vale Neighbourhood Centre.

Recent investment into the Ascot Vale Leisure Centre and Fairbairn Park multi-purpose pavilion (middle) has broadened the community benefits these are able to provide.

### FUTURE NEEDS

There is an opportunity to consolidate several stand-alone facilities into a new community hub, centrally located on Union Road. The new hub must respond to demand pressure from the proposed Ascot Vale housing estate redevelopment, including increased demand for multi-purpose spaces for affordable services and a substantially enlarged library (including a co-working space).

In response to increasing outdoor sports participation rates, Fairbairn Park and the Riverside Golf and Tennis Centre have potential for further significant improvements to outdoor sporting infrastructure, including new multi-purpose pavilions. Such development will progress the transformation of this area into a high-quality regional sporting precinct.

<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td>![House] ![Post]</td>
<td>45</td>
<td>Complete detailed design for the new community facility at Walter Street Reserve</td>
<td>2029-2030</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>![House] ![Post]</td>
<td>46</td>
<td>Construct the new community facility at Walter Street Reserve</td>
<td>2030-2031</td>
<td>$$$</td>
<td></td>
</tr>
</tbody>
</table>
MV2040 ACTION PLAN COMMUNITY FACILITIES

Legend

- Council community facility (function)
  - Childhood development
  - Social interaction
  - Recreation and leisure
  - Education and learning
- Non-Council major community facility
  - Education - primary school
  - Hospital

Socio-economic disadvantage

- Very high

Population density per hectare

- 54 - 82
- 83 - 146
- 147 - 280

Project timeline

- Immediate
- Short term
- Medium term
- Long term

Union Road activity centre community hub

Plan for a new community hub within the Union Road Activity Centre. This may occur in partnership with State Government and Wingate Avenue Community Centre as part of the Ascot Vale Housing Estate redevelopment.

Explore opportunities to consolidate facilities in the community hub including library services, neighbourhood centre, and local children’s services.

Deliver community hub

Develop a new facility

Advocate for government funding to develop a new facility

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.
<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>47</td>
<td>Plan for the redevelopment of the existing Avondale Heights Community Hub to provide an increased number of multi-purpose spaces for service delivery and community hire</td>
<td>2019-2019</td>
<td>$</td>
<td>This forms stages 3 and 4 of the Avondale Heights Community Precinct vision and master plan 2012</td>
</tr>
<tr>
<td></td>
<td>48</td>
<td>Undertake detailed design for Avondale Heights Community Hub</td>
<td>2019-2020</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>49</td>
<td>Construct Avondale Heights Community Hub</td>
<td>2020-2021</td>
<td>$$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>50</td>
<td>Prepare a master plan and management plan for Doyle Street Reserve, and explore opportunities to consolidate facilities on the site, particularly Nancye Kirchner Neighbourhood Centre and Doyle Street Street Reserve Pavilion</td>
<td>2022-2023</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>51</td>
<td>Undertake detailed design for the new integrated community facility at Doyle Street Reserve</td>
<td>2026-2027</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>52</td>
<td>Construct the new integrated community facility at Doyle Street Reserve</td>
<td>2027-2029</td>
<td>$$</td>
<td></td>
</tr>
</tbody>
</table>
FACILITIES

With the first two stages of the *Avondale Heights Community Precinct Vision and Master Plan*, 2012 complete, the Avondale Heights Community Hub includes a library and learning centre, gymnasium stadium, and an early years centre. The hub also functions as a municipal emergency relief centre. The final master plan stages will provide additional multi-purpose rooms, car parking, undercover walkways, utilities and improved outdoor spaces. Early years services delivered from the Rhonda Davis community centre, including the toy library and playgroups, will be relocated to the hub’s early years centre.

Doyle Street Reserve has several stand-alone facilities, including the Nancye Kirchner Neighbourhood Centre, Scouts hall, community sports change rooms and a tennis club pavilion.

Limited public transport options in the neighbourhood can make accessing community facilities difficult.

FUTURE NEEDS

Providing a range of multi-purpose spaces to support affordable services for older, culturally diverse and disadvantaged residents will be the focus in this neighbourhood. Access to additional multi-purpose spaces may address the high levels of social isolation experienced in the neighbourhood by supporting activities and opportunities for social interaction.

Continuing to deliver the *Avondale Heights Community Precinct Vision and Master Plan* will help realise the vision for this precinct and provide an increased number of multi-purpose spaces for service delivery and social interaction. This will enable the programming of this site to be extended to include new activities for early years activities, arts, culture and leisure as well as co-working and events.

A planned process will provide the opportunity to consolidate facilities at the Doyle Street Reserve, while increasing the provision and utilisation of multi-purpose spaces and minimising building footprints. A stronger link between the Doyle Street Reserve and the Avondale Heights Community Hub could be created.

Council must continue to advocate for public transport improvements in Avondale Heights to support increased access to community facilities, jobs and other essential services.
MV2040 ACTION PLAN COMMUNITY FACILITIES

Legend

<table>
<thead>
<tr>
<th>Council community facility (function)</th>
<th>Project timeline</th>
<th>Socio-economic disadvantage</th>
<th>Non-Council major community facility</th>
</tr>
</thead>
<tbody>
<tr>
<td>Childhood development</td>
<td>Immediate</td>
<td>Very high</td>
<td>Education - primary school</td>
</tr>
<tr>
<td>Social interaction</td>
<td>Short term</td>
<td>High</td>
<td></td>
</tr>
<tr>
<td>Education and learning</td>
<td>Medium term</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Recreation and leisure</td>
<td>Long term</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Continue redevelopment of the existing community hub to provide an increased number of multi-purpose spaces for service delivery and community hire. This forms stages three and four of the Avondale Heights Community Precinct Vision and Master Plan, 2012.

Prepare a master plan and management plan for the Doyle Street Reserve, and explore opportunities to consolidate facilities on the site, particularly Nancye Kirchner Neighbourhood Centre and Doyle Street Reserve multi-purpose pavilion.

Implement the plan.

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.
### ESSENDON

<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td>🏟️</td>
<td>53</td>
<td>Explore opportunities to expand the Montgomery Park Early Years Centre</td>
<td>2021-2023</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>🏟️</td>
<td>54</td>
<td>Complete detailed design for the expansion of the Montgomery Park Early Years Centre</td>
<td>2024-2025</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>🏟️</td>
<td>55</td>
<td>Extend the Montgomery Park Early Years Centre</td>
<td>2026-2028</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td>🏟️</td>
<td>56</td>
<td>Collaborate with stakeholders to increase community access and use of Windy Hill. Improve the quality of infrastructure to meet the long-term needs, and to increase the supply of multi-purpose spaces for service delivery and community use</td>
<td>2022-2026</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>🏟️</td>
<td>57</td>
<td>Undertaken detailed design and construction to realise the community vision for Windy Hill</td>
<td>2028-2032</td>
<td>$$$$</td>
<td></td>
</tr>
</tbody>
</table>

### FACILITIES

Windy Hill, an icon of Essendon, accommodates a number of sport and recreation services. Located on Crown land, the facility is in poor condition and lacks connectivity with the local shopping precinct at Essendon Junction. Despite its size and prominence in the local area, community access to the facility is restricted.

Concentrated around Montgomery Park are several Council-managed community facilities including the Montgomery Park early years centre and the Essendon Traffic School.

While there is an under-supply of Council facilities of all types in the Essendon neighbourhood the range of non-Council facilities, particularly on private school and church land is substantial. The adjacent Moonee Pond Activity Centre offers a range of community facilities of local and regional significance.

### FUTURE NEEDS

There is opportunity for Windy Hill to deliver greater community benefits. Ensuring that lease arrangements support greater community access and a diversity of use would help realise this opportunity. Improving the condition of facilities at Windy Hill, the connection with Essendon Junction and the surrounding land use would further enhance benefits to the community.

While Essendon is under-suppiled with Council community facilities of all types, it is within close proximity to community infrastructure in neighbouring activity centres (North Essendon, Moonee Ponds and Niddrie/Keilor Road).

The significant under-supply of multi-purposes spaces can be addressed by increasing the supply of and diversity in new and upgraded facilities.

The proposed extension and consolidation of stand-alone early years facilities at Montgomery Park will respond to strong demand for early years services including kindergarten, playgroups, maternal and child health and family support services. It will service a regional catchment including Aberfeldie, Essendon North and Moonee Ponds.
Windy Hill

Work with stakeholders to:
- increase community access and use
- improve quality of infrastructure to meet long-term needs
- increase supply of multi-purpose spaces for service delivery and community use

Montgomery Park early years centre

Deliver an expanded Montgomery Park early years functions to meet long-term kindergarten and MOH needs in this part of the municipality’s catchment

Legend

Council community facility (function)
- Childhood development
- Recreation and leisure

Non-Council major community facility
- Education - primary school
- Education - primary / secondary school
- Education - secondary school
- Education - tertiary

Project timeline
- Immediate
- Short term
- Medium term
- Long term

Socio-economic disadvantage

Population density per hectare
- $4 - 82
- 83 - 146
- 147 - 280

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.
## FLEMINGTON

<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>58</td>
<td>Upgrade the Crown Street Stables facility including installation of an external lift</td>
<td>2018-2019</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>59</td>
<td>Upgrade the Canterbury Street Stables facility</td>
<td>2019-2020</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60</td>
<td>Plan for a new Flemington community hub at Debneys Park</td>
<td>2018-2019</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>61</td>
<td>Design the new Flemington Community Hub</td>
<td>2019-2021</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>62</td>
<td>Construct the new Flemington Community Hub</td>
<td>2021-2023</td>
<td>$$$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>63</td>
<td>Upgrade Flemington Library facility including replacement of lift</td>
<td>2018-2019</td>
<td>$</td>
<td></td>
</tr>
</tbody>
</table>

### FACILITIES

Community facilities in Flemington are heavily utilised, with many operating at capacity despite their poor condition. The Flemington Community Centre has significant condition, functionality and capacity issues, and Flemington Library is undersized. Access improvements and upgrades are required at both Crown Street Stables Community Hall and Canterbury Street Stables Community Hall. Debneys Park multi-purpose pavilion does not meet sporting guidelines and the facility’s functionality is limited due to a lack of social/multi-purpose space.

Considerable demand on services and facilities, particularly the Flemington Library, is driven from residents in neighbouring Kensington which is part of the City of Melbourne.

### FUTURE NEEDS

A growing population and the poor performance of existing facilities is driving demand for a new Flemington community hub at Debneys Park. A new community hub could consolidate existing services and support place-making as a vehicle for community integration. Demand analysis suggests a new community hub could consolidate the existing community centre and community sports pavilion on site, and include:

- multi-purpose spaces to accommodate affordable training, development, health services, and co-working spaces
- an enlarged library
- ancillary sport and recreation spaces
- a large multi-purpose hall that is suitable for highball sports, performing arts, other recreation uses and events
- a community kitchen.

Upgrades and access improvements to the Crown Street Stables Community Hall and Canterbury Street Stables Community Hall will ensure their highest functional uses are achieved.
Develop a new facility at Debneys Park in partnership with state government. The facility may include:

- large flexible hall/exhibition/performance/spaces (equivalent of two courts)
- multi-purpose pavilion
- community centre/library/co-working spaces
- flexible community activity spaces

The new hub will consolidate existing community facilities on site.

**Legend**

- Council community facility (function)
  - Childhood development
  - Social interaction
  - Recreation and leisure
  - Education and learning
- Non-Council major community facility
  - Education - primary school
  - Education - secondary school
  - Education - special needs
- Project timeline
  - Immediate
  - Short term
  - Medium term
  - Long term
- Socio-economic disadvantage
  - Very high
  - High
- Population density per hectare
  - 54 - 82
  - 83 - 146
  - 147 - 280

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.
### KEILOR EAST

<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td>🏤(express)</td>
<td>64</td>
<td>Plan to establish the precinct for future recreation and leisure needs, including a highball stadium and improved links to the Valley Lake recreation areas. Explore partnership opportunities within the precinct including with neighbouring schools</td>
<td>2018-2021</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>🏤(express)</td>
<td>65</td>
<td>Implement the Quinn Grove Reserve Precinct Plan</td>
<td>2022-2025</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>🏤(express)</td>
<td>66</td>
<td>Improve access to Milleara Integrated Learning and Development Centre and Italian Community of Keilor Association for broader community use</td>
<td>2022-2025</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>🏤(express)</td>
<td>67</td>
<td>Redevelop East Keilor Leisure Centre</td>
<td>2018-2021</td>
<td>$$$$$</td>
<td></td>
</tr>
</tbody>
</table>

### FACILITIES

The East Keilor Leisure Centre is a valued community facility in poor condition and operating at capacity. The facility services a regional catchment of approximately 50,000 to 70,000 persons.

Co-located with the East Keilor Leisure Centre at Quinn Grove Reserve are two small stand-alone facilities, the East Keilor Scouts hall and the East Keilor Tennis Club pavilion.

Community access to the Italian Community of Keilor Association facility is limited due to existing lease arrangements.

### FUTURE NEEDS

Research points to the increasing role aquatic centres play in providing health and recreation activities for individuals, groups and families. Forecast population growth will see demand for East Keilor Leisure Centre increase, justifying the need for expansion and upgrade of this facility.

The redevelopment of the East Keilor Leisure Centre provides an opportunity to establish the Quinn Grove Reserve precinct as a vibrant recreation and leisure community hub, including consolidation of existing facilities and provision of complementary Council services. Opportunities to partner with the Essendon Keilor College (East Keilor campus) should be explored.

Increase access to the Italian Community of Keilor Association facility for broader community use through a review of lease arrangements.
MV2040 ACTION PLAN COMMUNITY FACILITIES

Keilor East

Legend

Council community facility (function)
- Childhood development
- Recreation and leisure

Non-Council major community facility
- Education - primary school
- Education - primary / secondary school
- Education - tertiary

Project timeline
- Immediate
- Short term
- Medium term
- Long term

Socio-economic disadvantage
- High

Population density per hectare
- 54 - 82
- 83 - 146

Quinn Grove Reserve Precinct

Develop a new East Keilor Leisure Centre and develop a precinct plan for the Quinn Grove Reserve. The precinct plan will establish this location for future recreation and leisure needs, including a highball stadium and improved links to the Valley Lake recreation areas. Explore partnership opportunities within the precinct including with the neighbouring schools.

Implement the Quinn Grove Reserve precinct plan

MILD and ICKA facilities

Improve access to these facilities for broader community use

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.
<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>68</td>
<td>Plan for a community hub in the Keilor Road/Essendon North neighbourhood. Explore partnership opportunities with key stakeholders to develop the hub</td>
<td>2019-2022</td>
<td>$</td>
<td>The hub may include a library, multi-purpose spaces to accommodate the needs of all services operating from the existing Niddrie Community Hub and Bowes Avenue Community Hall, and a co-working space</td>
</tr>
<tr>
<td></td>
<td>69</td>
<td>Complete design for the new Niddrie Library and Community Hub</td>
<td>2029-2030</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>70</td>
<td>Construct the new Niddrie Library and Community Hub</td>
<td>2030-2032</td>
<td>$$$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>71</td>
<td>Explore opportunities to consolidate and relocate activities to the new Niddrie Library and Community Hub (once delivered) from Doutta Galla Community Hall</td>
<td>2032-2040</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>72</td>
<td>Explore opportunities to accommodate demand for community hire at Woodlands Park House</td>
<td>2022-2040</td>
<td>$</td>
<td></td>
</tr>
</tbody>
</table>
Central to the Keilor Road Activity Centre, Keilor Road is a thriving shopping strip. Elongated in form it does not contain a strong central attractor to bring people together and define its identity.

At the periphery of the shopping strip on Matthews Avenue, the Niddrie Community Hub has the anchor tenant cohealth providing community health services. A neighbourhood centre community hall and a youth recording studio are also part of the community hub.

The Niddrie Library operates from a leased building on Keilor Road and is significantly undersized.

A small cluster of community facilities are located north of Keilor Road and include the Doutta Galla Community Hall, North Essendon Kindergarten, Doutta Galla Tennis Club and Doutta Galla Bowls Club. The Doutta Galla Community Hall, while large, has limited community appeal due to a lack of parking and play equipment, poor accessibility and proximity to residential properties.

The Lincoln Road early years centre accommodates a toy library service and playgroup activities. The centre is stand alone and in average condition.

Elsewhere in the neighbourhood are small facilities located within open space including a small house in Woodlands Park that is popular for small group hire, and two community halls (Girl Guides hall and Scouts hall) in Cliff Allison Reserve.

Future demand in Niddrie will require a significantly enlarged library and additional multi-purpose spaces. To accommodate community and health services, as well as the library, a new community hub will be developed. This centrally located community hub could create a civic heart to the shopping precinct and neighbourhood.

The makeup of services and facilities in the new community hub could see the rationalisation of some existing neighbourhood facilities and services.

There is sufficient existing demand for an additional larger multi-purpose space at the Woodlands Park House. The Settlers Cottage, a timber cottage stemming from the gold rush era, will also be relocated to Woodlands Park with scope for community use.
MV2040 ACTION PLAN COMMUNITY FACILITIES

Socio-economic disadvantage

Population density per hectare

Sports ground
Open space
Watercourse
Train station
Train line
Road
Neighbourhood boundary

Legend

Council community facility (function)
- Childhood development
- Social interaction
- Recreation and leisure
- Education and learning

Non-Council major community facility
- Education - primary school

Project timeline
- Immediate
- Short term
- Medium term
- Long term

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.

Develop a community hub in the Keilor Road precinct, that may include:
- Library
- Multi-purpose spaces to accommodate the needs of all services operating from the existing Niddrie community hub and Bowes Avenue Community Hall
- Co-working space

Explore partnership opportunities with key stakeholders to develop the hub.

Explore opportunities to accommodate demand for community hire

Explore opportunities to consolidate and relocate activities to the new Niddrie library community hub (once developed).

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.
<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>73</td>
<td>Explore opportunities to consolidate and relocate activities undertaken in the Rhonda Davis Community Centre and Neil Heinz Community Hall to the Avondale Heights Community Precinct Hub</td>
<td>2022-2025</td>
<td>$</td>
<td>Once stage 3 and 4 are constructed</td>
</tr>
<tr>
<td></td>
<td>74</td>
<td>Develop a community vision and master plan for JH Allan Reserve</td>
<td>2023-2025</td>
<td>$</td>
<td>Exploring opportunities to create an integrated community hub including local services in the new facility, consider the demand for additional multi-purpose rooms including wet/dry spaces, and develop partnerships with key stakeholders</td>
</tr>
<tr>
<td></td>
<td>75</td>
<td>Implement the JH Allan Reserve community vision and master plan, including the community hub</td>
<td>2035-2040</td>
<td>$$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>76</td>
<td>Develop a new multi-purpose pavilion at Overland Reserve</td>
<td>2018-2020</td>
<td>$$</td>
<td></td>
</tr>
</tbody>
</table>
FACILITIES
The Milleara neighbourhood has a concentration of community facilities west of Milleara Road, outside easy walking distance for a large proportion of the community, including more socially disadvantaged communities. Difficulties accessing community facilities in the neighbourhood are compounded due to a lack of public transport options.

Aside from the Burley Griffin Neighbourhood Centre, all Council-managed community facilities in the Milleara neighbourhood are in poor condition. There are a number of single-purpose community facilities with limited community access due to long-term lease arrangements, including the Neil Heinz Pavilion.

The Overland Reserve community sports pavilion is in poor condition.

FUTURE NEEDS
Milleara would benefit from a community hub and the Burley Griffin Neighbourhood Centre and parkland presents an ideal facility location. Through a master planning process, visual and pedestrian links between JH Allen Reserve and the shopping precinct could be strengthened and demand for multi-purpose spaces, including wet/dry rooms could be accommodated.

Long-term lease arrangements of existing facilities should be reviewed, with a view to increasing utilisation and encouraging a diversity of uses.

The toy library and playgroups at the Rhonda Davis facility and services at the Neil Heinz Community Hall will be relocated to better-appointed facilities at the Avondale Heights Community Hub. Council will continue to monitor demand for the newly established kindergarten services at the Rhonda Davis facility. Council will consider consolidation of some of these surplus assets and invest in local facilities that provide greater opportunity for broad access and multi-use.

A new multi-purpose pavilion will be built at Overland Reserve, consistent with community expectations and the recently endorsed Overland Reserve master plan.
Legend

- Council community facility (function)
  - Childhood development
  - Social interaction
  - Recreation and leisure

- Non-Council major community facility
  - Education - primary school

- Project timeline
  - Immediate
  - Short term
  - Medium term
  - Long term

- Socio-economic disadvantage
  - Very high
  - High

- Population density per hectare
  - 54 - 82
  - 83 - 146

- Sports ground
- Open space
- Watercourse
- Road
- Neighbourhood boundary

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.

Overland Reserve multi-purpose pavilion

Develop a new facility

Burley Griffin neighbourhood centre

Develop a JH Allan Reserve community vision and master plan which explores opportunities to:
  - create an integrated community hub, including collocating local services into the new facility
  - consider the demand for additional multi-purpose rooms including wet/dry rooms, and
  - develop partnerships with key stakeholders

Implement the JH Allan Reserve community vision and master plan, including the community hub.

Explore opportunities to consolidate and relocate activities to the Avondale Heights community precinct hub (once stages 3 and 4 completed).

Rhonda Davis community centre and Neil Heinz community hall

Develop a JH Allan Reserve community vision and master plan which explores opportunities to:
  - create an integrated community hub, including collocating local services into the new facility
  - consider the demand for additional multi-purpose rooms including wet/dry rooms, and
  - develop partnerships with key stakeholders

Project timeline

- Immediate
- Short term
- Medium term
- Long term

Location map

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.

Socio-economic disadvantage

- Very high
- High

Population density per hectare

- 54 - 82
- 83 - 146

Sports ground
Open space
Watercourse
Road
Neighbourhood boundary

Legend

- Council community facility (function)
  - Childhood development
  - Social interaction
  - Recreation and leisure

- Non-Council major community facility
  - Education - primary school

- Project timeline
  - Immediate
  - Short term
  - Medium term
  - Long term

- Socio-economic disadvantage
  - Very high
  - High

- Population density per hectare
  - 54 - 82
  - 83 - 146

- Sports ground
- Open space
- Watercourse
- Road
- Neighbourhood boundary

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.
## MOONEE PONDS

<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td>🏛️</td>
<td>77</td>
<td>Develop a Moonee Ponds community hub vision and master plan for the civic triangle precinct</td>
<td>2023-2025</td>
<td>$</td>
<td>Exploring opportunities to develop a community/civic hub in the Moonee Ponds Activity Centre. The hub will consider the Civic Centre, Clocktower Centre, Sam Merrifield Library, Kellway Avenue Neighbourhood Centre and Queens Park facilities. The hub will accommodate additional multi-purpose, community hire and co-working spaces. Partnership opportunities with key stakeholders to develop the hub vision and master plan will be investigated.</td>
</tr>
<tr>
<td>🏛️</td>
<td>78</td>
<td>Complete detailed design for the new Moonee Ponds Community Hub in conjunction with key stakeholders</td>
<td>2030-2032</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td>🏛️</td>
<td>79</td>
<td>Construct the new Moonee Ponds Community Hub in conjunction with key stakeholders</td>
<td>2036-2040</td>
<td>$$$$</td>
<td></td>
</tr>
<tr>
<td>🏛️</td>
<td>80</td>
<td>Undertake renewal and improvement works at Queens Park Swimming Pool</td>
<td>Ongoing</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td>🏛️</td>
<td>81</td>
<td>Explore opportunities to relocate services from Shuter Street into the proposed Montgomery Park Children’s Centre and Moonee Ponds community hub</td>
<td>2026-2030</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>THEME</td>
<td>#</td>
<td>ITEM</td>
<td>TIME PERIOD</td>
<td>$</td>
<td>NOTES</td>
</tr>
<tr>
<td>-------</td>
<td>---</td>
<td>------</td>
<td>-------------</td>
<td>---</td>
<td>-------</td>
</tr>
<tr>
<td>MV2040 ACTION PLAN COMMUNITY FACILITIES</td>
<td>82</td>
<td>Support the Essendon Historical Society to restore the historic Essendon Courthouse Museum and explore partnership opportunities in the development of the Moonee Ponds Community Hub vision and master plan</td>
<td>2018-2021</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>MV2040 ACTION PLAN COMMUNITY FACILITIES</td>
<td>83</td>
<td>Construct the new Ormond Park multi-purpose pavilion</td>
<td>2018-2020</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td>MV2040 ACTION PLAN COMMUNITY FACILITIES</td>
<td>84</td>
<td>Explore opportunities to consolidate all community sports pavilions at Ormond Park</td>
<td>2032-2040</td>
<td>$</td>
<td></td>
</tr>
</tbody>
</table>

**FACILITIES**

The Moonee Ponds Activity Centre has a regional catchment and provides a diverse and comprehensive range of community services and facilities, many of which attract people from a larger catchment than other neighbourhoods. The Moonee Valley Civic Centre, Sam Merrifield Library and the Clocktower Centre are examples of these type of facilities and functions.

While there are limited kindergarten facilities, the area is serviced by private and not-for-profit providers. Shuter Street occasional child care and maternal and child health facility has significant functionality issues, restricting capacity of services.

Elsewhere in the neighbourhood, leisure and recreation facilities are concentrated in Ormond Park and Queens Park. Across the neighbourhood, a number of facilities are in poor condition.

**FUTURE NEEDS**

The Moonee Ponds neighbourhood is expected to undergo significant growth in the period to 2040. A large proportion of the growth will be accommodated in the Moonee Ponds Activity Centre and the Moonee Valley racecourse. Development in these areas is expected to be in the form of higher-density apartments.

This growth and change in housing profile is expected to impact the demand for and type of community facilities. Council will use this growth opportunity to leverage preferred community facility outcomes in partnership with developers, other levels of government and stakeholders.

Demand analysis highlights the need for a substantially enlarged Sam Merrifield Library, an upgraded and enlarged Civic Centre, and additional multi-purpose spaces. Redevelopment options around this site should address opportunities for greater collaboration with other key facilities such as the historic Essendon Courthouse building. Kellaway Avenue Neighbourhood Centre should also be considered as part of master planning within this precinct. The new integrated community and learning hub will offer a very broad range of facilities and services not currently provided in the current stand-alone facilities, and is likely to also include co-working spaces. Opportunities exist to relocate services from the Shuter Street facility to the Moonee Ponds community hub.
Support the Essendon Historical Society to restore the historic Essendon Courthouse Museum and explore partnership opportunities in the development of the Moonee Ponds civic community hub vision and master plan.

Develop a Moonee Ponds civic community hub vision and master plan for the civic triangle precinct which explores opportunities to develop:

- a community/civic hub in the Moonee Ponds Activity Centre, which considers the Civic Centre, Clocktower, Sunn Merrifield Library, Kellaway Avenue Neighbourhood Centre and Queens Park facilities opportunities;
- additional multi-purpose, community hire and co-working spaces;
- partnership opportunities with key stakeholders to develop the hub vision and master plan.

Implement the vision and master plan early years centre

Explore opportunities to consolidat to all multi-purpose pavilion

Moonee Valley Bowls Club

Ormond Park East Multi-purpose Pavilion

Queens Park Swimming Pool

Undertake renewal and improvement works.

- Undertake renewal and improvement works.
- Explore opportunities to consolidate to all multi-purpose pavilion.
- Explore opportunities to relocate services in the proposed community hubs (Montgomery Park and Moonee Ponds community hubs).

Project timeline

- Immediate
- Short term
- Medium term
- Long term

Socio-economic disadvantage

- Very high
- Medium term

Population density per hectare

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Very high</td>
<td>147 - 280</td>
</tr>
<tr>
<td>Medium</td>
<td>83 - 146</td>
</tr>
<tr>
<td>Low</td>
<td>54 - 82</td>
</tr>
</tbody>
</table>

Source: 1) Census (2011) SEIFA Index (median at Statistical Area Level 1); 2) Census (2016) at Mesh Block Level for Density above 54 persons per hectare.
<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td>FACILITIES</td>
<td></td>
<td>Niddrie/Essendon West neighbourhood contains a concentration of community facilities in Buckley Park. Used mostly for recreation and leisure purposes, they are generally stand-alone and single-purpose facilities. There are three community halls in this neighbourhood: Bradshaw Street Community Hall, Emerald Street Community Hall and Cooper Street Community Hall (includes kindergarten services). Each of these facilities are heavily used by community groups for programs and events. This is despite their poor condition and functionality. The use arrangements of the Bradshaw Street Community Hall limits diversity of user groups.</td>
<td>FACILITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>FUTURE NEEDS</td>
<td></td>
<td>Through a planned process there is potential to consolidate community facilities, increase utilisation and broaden user groups at Buckley Park. In particular, consolidation of the two community sports pavilions positioned side by side could allow for more substantial and attractive facilities to be built that increase functionality and provide multi-purpose spaces, while achieving land use efficiencies. These changes would assist in increasing participation in outdoor sports. Over the longer term, the Bradshaw Street Community Hall and Emerald Street Community Hall could be consolidated to form a single community and arts hub, incorporating additional multi-purpose and display/exhibition spaces in response to current projected demand. The Cooper Street Community Hall will be upgraded to increase its usability for kindergarten services and community use.</td>
<td>FUTURE NEEDS</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Upgrade and consolidate the two community sports pavilions into a community hub

Upgrade the facility to improve physical access and building condition

Extend the facility to increase access to multi-purpose spaces to create a community and arts hub

Explore opportunities to consolidate and relocate activities to the upgraded Emerald Street community and arts hub (once developed)

Legend

Council community facility (function)
- Childhood development
- Social interaction
- Recreation and leisure

Non-Council major community facility
- Education - primary school
- Education - secondary school
- Education - tertiary
- Hospital

Project timeline
- Immediate
- Short term
- Medium term
- Long term

Population density per hectare (1)
- 54 - 82

Location map

Source: 1) Census (2016) at Mesh Block level for density above 54 persons per hectare.
### STRATHMORE

<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>90</td>
<td>Review the Loeman Street Precinct master plan and develop a strategy to create a community hub</td>
<td>2022-2025</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>91</td>
<td>Implement the Loeman Street Precinct master plan including possible disposal of existing facilities</td>
<td>2036-2040</td>
<td>$$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>92</td>
<td>Plan for stage two redevelopment of the Strathmore Early Years Centre reviewing service needs for the local catchment</td>
<td>2018-2019</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>93</td>
<td>Redevelop and extend the Strathmore Early Years Centre</td>
<td>2019-2021</td>
<td>$$</td>
<td></td>
</tr>
</tbody>
</table>

### FACILITIES

The Strathmore neighbourhood has a concentration of facilities in and around the Loeman Street precinct (Max Johnston Reserve). The Strathmore Early Years Centre, two community sports pavilions (tennis and bowls), a local performing arts community hall and community kindergarten are all located in this precinct.

The Strathmore Children’s Centre stage one redevelopment works are complete and stage two will see the amalgamation of services from Strathmore Heights and Strathmore kindergartens into the integrated centre at Johnson Reserve.

The Strathmore Community Hall is in good condition but has limited capacity and poor functionality. The use arrangements of the community hall limits diversity of use.

The current recreation facilities at Cross Keys Reserve are in poor condition and unsuitable for sporting use.

There are two stand-alone Scouts halls located within close proximity (Strathmore and Balmanno).

### FUTURE NEEDS

There is an opportunity to establish greater service integration, increase utilisation and diversity of use of facilities in the Loeman Street precinct. Community facilities in the precinct should be reviewed and future directions established in a master planning process which captures and addresses key spatial and social needs of the precinct. Where appropriate, facilities and activities should be consolidated to achieve land efficiencies and increase utilisation.

New or redeveloped facilities should increase provision of multi-purpose spaces to address increased demand.

A new multi-purpose pavilion at Cross Keys Reserve will ensure the facilities meet community needs and expectations.
Review the Loeman Street Precinct master plan and develop a strategy to create a community hub.

Implement the master plan including possible disposal of existing facilities.

Strathmore early years centre

Undertake planning for stage two of the centre redevelopment, reviewing service needs for the local catchment.

Legend

<table>
<thead>
<tr>
<th>Council community facility (function)</th>
<th>Project timeline</th>
<th>Socio-economic disadvantage(1)</th>
<th>Non-Council major community facility</th>
</tr>
</thead>
<tbody>
<tr>
<td>Childhood development</td>
<td>Immediate</td>
<td>Very high</td>
<td>Education - primary school</td>
</tr>
<tr>
<td>Recreation and leisure</td>
<td>Short term</td>
<td>Population density per hectare(2)</td>
<td>Education - secondary school</td>
</tr>
<tr>
<td></td>
<td>Medium term</td>
<td>54 - 82</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Long term</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Strathmore

Legend

- Sports ground
- Open space
- Watercourse
- Train station
- Train line
- Road
- Neighbourhood boundary

Source: 1) Census (2011) SEIFA index (decile) at Statistical Area Level 1; 2) Census (2016) at Mesh Block level for density above 54 persons per hectare.
<table>
<thead>
<tr>
<th>THEME</th>
<th>#</th>
<th>ITEM</th>
<th>TIME PERIOD</th>
<th>$</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>94</td>
<td>Finalise the Nursery Corner Reserve master plan to support activation of the Men's Shed</td>
<td>2026-2028</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>95</td>
<td>Explore opportunities to relocate services from Strathmore Heights Kindergarten to Loeman Street Community Hub</td>
<td>2023-2025</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>96</td>
<td>Develop a new facility (baseball) at Boeing Reserve including a number of multi-purpose spaces for community hire and use</td>
<td>2018-2019</td>
<td>$$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>97</td>
<td>Complete design for a new facility (multi-purpose pavilion and community hall) at Boeing Reserve including a number of multi-purpose spaces for community use</td>
<td>2019-2020</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>98</td>
<td>Develop a new facility (multi-purpose pavilion and community hall) at Boeing Reserve including a number of multi-purpose spaces for community use</td>
<td>2020-2021</td>
<td>$$</td>
<td></td>
</tr>
</tbody>
</table>
FACILITIES

Many of the existing community facilities in Strathmore Heights are located in open space reserves along the Moonee Ponds Creek.

Boeing Reserve has a regional catchment and contains two community sports pavilions, one also has a community hall. All facilities are in poor condition and do not meet the relevant sporting code requirements.

Significant investments in new and upgraded multi-purpose pavilions at Strathnaver Reserve and Lebanon Reserve have improved the performance of these facilities in response to growth in outdoor sports participation.

The Strathmore Heights Kindergarten is a stand-alone, ageing facility with poor functionality.

FUTURE NEEDS

The neighbourhood is geographically constrained given its location between Moonee Ponds Creek, Essendon Airport, and CityLink. With high car dependence, many residents in Strathmore Heights access local services in other neighbourhoods. Community facilities in the Loeman Street precinct hub (within the Strathmore neighbourhood) meet some of the local facility needs of residents. Low forecast population growth, compared to other neighbourhoods, means less pressure in demand for community facilities. Council should consider the disposal of assets in poor condition and those that are not required and the re-investment funds for the redevelopment of local assets that offer greater functionality and accessibility.

New multi-purpose pavilions at Boeing Reserve should seek to increase the supply of multi-purpose spaces that are in demand in this neighbourhood.

Utilisation of the Moonee Valley Men’s Shed at Nursery Corner Reserve could be improved through better activation and integration with the adjacent community garden.

Strathmore Heights Kindergarten will be relocated following the stage two redevelopment of Strathmore Children’s Centre.
Develop a new facility including a number of multi-purpose spaces for community hire.

Finalise the Nursery Corner Reserve master plan to support activation of the men’s shed.

Explore opportunities to relocate services to Loeman Street community hub.
PRINCIPLES

Six principles influence Council’s decisions and actions to deliver the community facilities aspects of the MV2040 Strategy.

1. Consult and collaborate

Government agencies, private and community sector organisations will be involved in the planning, funding and delivering community facilities in Moonee Valley. The community will be involved in decision-making processes through engagement opportunities. Council is committed to engaging and collaborating with the right stakeholders at the right time.

2. Draw upon compelling evidence

Decisions are based on detailed and objective evidence. Council will maintain data sets to a high standard and draw upon expert data and analysis.

The future needs of Moonee Valley residents are identified and appropriately planned for, responding to demonstrable social needs and service demands.

3. Optimise existing facilities

The use and performance of existing facilities will be improved, where appropriate. This will involve improving the flexibility, condition, functionality, capacity, and utilisation of buildings to enable everyone to use them to their greatest potential.

Council will optimise the use of facilities through encouraging broader uses by multiple users wherever possible.

4. Integrate infrastructure planning, land-use and place-making

Community facilities contribute to place-making and a sense of identity in their neighbourhood. Council will align land use and infrastructure planning to achieve best place-making outcomes and to lever community facilities as catalysts for urban renewal.

5. Place-based approach

An integrated place-based approach to community facility planning is applied. This considers the diverse and complex needs of residents, workers and visitors. Council will ensure disadvantaged and priority populations have appropriate access to facilities.

6. Sustainability

Council is committed to providing quality facilities that support participation and sustainability. Design of community facilities are informed by Council’s Sustainable Building Design Guidelines.
CHALLENGES AND OPPORTUNITIES

Despite some considerable challenges, there are many opportunities available for Council to improve upon its provision of community facilities. Our service planning and community facility planning will continue to consolidate how Council best meets the opportunities and challenges presented in the future.

A growing and changing community

Between 2018 and 2040, the population for Moonee Valley is forecast to increase from 124,571 to between 168,550 and 179,750 persons (id, 2017). The additional population will be spread across the municipality.

The demographic characteristics of our future population will also be different to those of today.

By 2040 we expect an increase in the number of children under five years by over 42 per cent (3,300), and almost 7,000 more residents aged 70 years and over.

This increasing and changing population will contribute to an increase in demand for community facilities and a change in preferences for different types of community facilities.

Council will anticipate and plan for the forecasted growth and change. Management of facilities may be different, particularly those not well-located or able to support contemporary service needs. Council will pursue opportunities to develop a new generation of buildings, supporting contemporary lifestyle preferences and service needs.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Aberfeldie</td>
<td>5,181</td>
<td>5,650 to 6,000</td>
<td>0.4% to 0.7%</td>
</tr>
<tr>
<td>Airport West</td>
<td>8,014</td>
<td>8,900 to 9,450</td>
<td>0.5% to 0.8%</td>
</tr>
<tr>
<td>Ascot Vale</td>
<td>11,914</td>
<td>22,600 to 24,100</td>
<td>4.1% to 4.6%</td>
</tr>
<tr>
<td>Avondale Heights</td>
<td>9,161</td>
<td>7,800 to 8,300</td>
<td>0.7% to 1.0%</td>
</tr>
<tr>
<td>Essendon</td>
<td>12,988</td>
<td>18,500 to 19,700</td>
<td>1.9% to 2.3%</td>
</tr>
<tr>
<td>Flemington</td>
<td>14,986</td>
<td>19,650 to 20,950</td>
<td>1.4% to 1.8%</td>
</tr>
<tr>
<td>Keilor East</td>
<td>8,550</td>
<td>9,300 to 9,950</td>
<td>0.4% to 0.7%</td>
</tr>
<tr>
<td>Keilor Road – Essendon North</td>
<td>11,238</td>
<td>16,450 to 17,550</td>
<td>2.1% to 2.6%</td>
</tr>
<tr>
<td>Milleara</td>
<td>12,761</td>
<td>14,100 to 15,000</td>
<td>0.5% to 0.8%</td>
</tr>
<tr>
<td>Moonee Ponds</td>
<td>14,592</td>
<td>25,000 to 26,700</td>
<td>3.2% to 3.8%</td>
</tr>
<tr>
<td>Niddrie – Essendon West</td>
<td>8,173</td>
<td>8,500 to 9,100</td>
<td>0.2% to 0.5%</td>
</tr>
<tr>
<td>Strathmore</td>
<td>7,263</td>
<td>7,800 to 8,350</td>
<td>0.3% to 0.7%</td>
</tr>
<tr>
<td>Strathmore Heights</td>
<td>4,259</td>
<td>4,350 to 4,600</td>
<td>0.1% to 0.4%</td>
</tr>
<tr>
<td><strong>City of Moonee Valley</strong></td>
<td><strong>126,690</strong></td>
<td><strong>168,550 to 179,750</strong></td>
<td><strong>1.5% to 1.9%</strong></td>
</tr>
</tbody>
</table>

Note: Council is required to plan for a future as articulated by Victoria in Future 2016 (VIF), the official State Government projection of population and households. VIF does not provide direction at a neighbourhood level. To have greater regard for the likelihood of development for each neighbourhood, Council uses forecasts by .id consulting. .id consulting prepare their forecasts using a combination of residential development data, migration by age data and household formation by age data. The nature of urban development and demographic household change is fluid, meaning that change to forecasts over time is necessary, therefore forecasts should be understood as indicative rather than a firm quantum.

The population and household forecasts used in the MV2040 Strategy are stated as a range. The range represents a confidence level of approximately +/-3 per cent.
Performance of community facilities
Considerable opportunity exists for Council’s community facilities to perform better. A 2017 analysis of asset condition, fit-for-purpose and utilisation data revealed that:

- a significant proportion of community facilities are in fair to poor condition.
- the majority of community facilities are used for a single purpose.

Rigorous capital works programming will ensure underperforming community facilities are prioritised for investment. Improved building performance means more people in the community will use community facilities to their greatest potential.

Financial environment
The age and relatively poor condition of many existing buildings will have a considerable cost impact on Council. In future, Council will focus on new and major upgrades to facilities as more cost-effective solutions to meeting demand, over investments in small improvements to buildings at the end of their useful life. Assets no longer required to meet future needs will be disposed of, with careful consideration of options at the disposal stage.

Council’s long-term financial planning will maximise all available funding sources to achieve the MV2040 vision to create a city of more inclusive, vibrant and healthy neighbourhoods including:

- development levies through a Development Contributions Plan
- grants (from state or federal government agencies)
- infrastructure contributions
- Council cash, for example, income generated through rates
- community co-contributions, whereby financial input is offered for improvements that are above Council's preferred provision standards
- borrowings
- other models such as public private partnerships/joint ventures in which others are providing capital and Council provides land and/or services in lieu.

Existing gaps in community facility provision
Council analysis reveals a number of gaps in the current community facility network, including:

- opportunities for new community hubs, involving the relocation of services and potential disposal of existing assets once services are relocated.
- a deficit of multi-purpose spaces across the municipality to meet service delivery needs, especially for families, young people and people from culturally and linguistically diverse backgrounds.
- no indoor court facilities in the municipality that meet sport compliancy requirements.
- Council’s current civic spaces (office accommodation and operations depot and transfer station) are unlikely to meet the future administrative needs of the organisation.

Opportunities to address these gaps are a focus for Council and a basis for the plan.

Council’s future role in providing community facilities
State Government competitive neutrality provisions may impact Council’s service provision moving forward.

Competitive neutrality ensures that government-owned and private businesses compete on a level playing field. Competitive neutrality is achieved by removing unfair competitive advantages or disadvantages that result solely from government ownership of a business activity. These measures apply if it is in the public interest to do so, which is assessed through a public interest test. It is anticipated that childcare services will be most impacted, and therefore actions specific to the provision of childcare facilities are excluded from this plan.

Council is reviewing its services to ensure they comply with the competitive neutrality provisions while delivering broad community benefits.
**Moonee Valley Language Line**

<table>
<thead>
<tr>
<th>Language</th>
<th>Arabic</th>
<th>9280 0738</th>
</tr>
</thead>
<tbody>
<tr>
<td>廣東話</td>
<td>Cantonese</td>
<td>9280 0739</td>
</tr>
<tr>
<td>Hrvatski</td>
<td>Croatian</td>
<td>9280 0740</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Language</th>
<th>Greek</th>
<th>9280 0741</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ελληνικά</td>
<td>Italian</td>
<td>9280 0742</td>
</tr>
<tr>
<td>Somali</td>
<td>Somali</td>
<td>9280 0743</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Language</th>
<th>Spanish</th>
<th>9280 0744</th>
</tr>
</thead>
<tbody>
<tr>
<td>Türkçe</td>
<td>Turkish</td>
<td>9280 0745</td>
</tr>
<tr>
<td>Viêt-ngu</td>
<td>Vietnamese</td>
<td>9280 0746</td>
</tr>
</tbody>
</table>

All other languages 9280 0747
National Relay Service 13 36 77 or relayservice.com.au
This publication is available in alternative accessible formats on request.