Appendices

Ordinary Meeting of Council

Tuesday, 9 October 2018
6.30pm
APPENDICES

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Council Plan 2017-21

Integrating the Municipal Public Health and Wellbeing Plan

(Year 2 update)
Acknowledgment of Country

Moonee Valley City Council respectfully acknowledges the Traditional Custodians of the land on which Moonee Valley is located – the Wurundjeri people of the Kulin Nation; and we pay respect to their Spirits, Ancestors, Elders and their Community Members past and present.

Council also extends this respect to other Aboriginal and Torres Strait Islander Peoples who call Moonee Valley home.

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A message from the Mayor

This Council Plan is our strategic blueprint for the Council term of 2017 to 2021. It describes how we will work during the four years to deliver the community’s vision of a healthy, vibrant and resilient city. The plan is informed by MV2040 Strategy (MV2040), our long-term plan for improving the health and vibrancy of our city over the next two decades. Through extensive consultation, we know that our community wants Moonee Valley to be a healthy city that is fair, thriving, connected, green and beautiful.

We are committed to making this vision a reality. Like most councils, Moonee Valley faces a number of challenges including a growing and ageing population, development and loss of ‘green’ spaces and the adequacy of infrastructure. These challenges must be wisely managed through a shared, clear vision, strategic long-term direction, and careful financial management.

This plan identifies initiatives that will help us meet these challenges, and shape the type of city and neighbourhoods we want to live in. I am pleased that, in only the second year of this plan, we have made significant progress on some of these initiatives, including:

- substantial work on major capital works projects including completing the multi-purpose Fairbain Park pavilion and starting the architectural design for the East Keilor Leisure Centre redevelopment
- creating 10 Portfolio Advisory Committees made up of passionate community members to support strategy and policy development
- improving our streetscapes with construction underway on Union Road Streetscape (stage 2) as well as developing the Moonee Ponds Activity Centre Streetscape and Public Space Plan
- working with Women’s Health West to implement the Preventing Violence Together Plan and develop our own action plan for preventing violence against women
- promoting positive mental health in education with schools signing up to join the pilot of Thriving Minds, our young people’s mental health first aid initiative
- new walking initiatives in Ascot Vale, Airport West and Avondale Heights as well as construction works to improve walking and cycling paths on Montague Street Boardwalk and the Dean Street underpass upgrade.

I look forward to seeing many of the other priorities in this plan come to fruition over the coming years, and working together with our community as we progress our vision for the Moonee Valley of 2040.

Cr John Sipek
Mayor
Your Councillors

The Council consists of nine Councillors, each elected for a four-year term. Moonee Valley is divided into three wards to ensure voters are represented fairly and equitably.

**Rose Hill Ward**: comprises Airport West, Avondale Heights, Keilor East, Niddrie, most of Essendon West and part of Strathmore Heights.
- Mayor, Cr John Sipek
  - Phone: 0423 776 740 Email: jsipek@mvcc.vic.gov.au
- Deputy Mayor, Cr Samantha Byrne
  - Phone: 0437 329 146 Email: sbyme@mvcc.vic.gov.au
- Cr Andrea Surace
  - Phone: 0408 309 435 Email: asurace@mvcc.vic.gov.au

**Buckley Ward**: comprises Aberfeldie, Essendon Fields, Essendon North, Strathmore, most of Essendon and Strathmore Heights, parts of Moonee Ponds and Essendon West.
- Cr Rebecca Gauci Maurici
  - Phone: 0437 299 648 Email: rgaucimaurici@mvcc.vic.gov.au
- Cr Richard Lawrence
  - Phone: 0418 369 290 Email: richardlawrence@mvcc.vic.gov.au
- Cr Narelle Sharpe
  - Phone: 0429 977 171 Email: nsharpe@mvcc.vic.gov.au

**Myrnong Ward**: comprises Ascot Vale, Flemington, Travancore, most of Moonee Ponds and part of Essendon.
- Cr Jim Cusack
  - Phone: 0407 521 432 Email: jcusack@mvcc.vic.gov.au
- Cr Nicole Marshall
  - Phone: 0408 141 471 Email: nmmarshall@mvcc.vic.gov.au
- Cr Cam Nation
  - Phone: 0402 222 378 Email: cnation@mvcc.vic.gov.au
About Moonee Valley

Moonee Valley is located in the inner and middle north-western suburbs of Melbourne, between four and 13 kilometres from the CBD. The city covers 43 square kilometres and encompasses the suburbs of Aberfeldie, Airport West, Ascot Vale, Avondale Heights, Essendon, Essendon North, Essendon West, Flemington, Keilor East, Moonee Ponds, Niddrie, Strathmore, Strathmore Heights, Travancore, and the locality known as Essendon Fields.

Our population

Approximately 124,700 people call Moonee Valley home. This is forecast to grow to between 168,550 and 179,750 in 2040. While our community is ageing, there will also be more young professionals and a regeneration of families by 2040.

Our diverse community

Almost one-third of our population was born overseas, the top three countries of origin being Italy, the United Kingdom and India. Some suburbs have a much higher proportion of overseas-born residents such as Travancore, where 45 per cent of the population was born overseas. Around 30 per cent of our population speak a language other than English at home, the most dominant languages being Italian, Greek and Vietnamese.

Our health and wellbeing

While diversity is a major strength for Moonee Valley, health and wellbeing outcomes can be quite different for different groups.

Some of the target populations we target to improve equitable outcomes in our community include people in social housing, older people, Aboriginal and Torres Strait Islanders, persons from culturally and linguistically diverse backgrounds and women and girls. Our health and wellbeing challenges, like many Victorians, include chronic disease, Type 2 diabetes, obesity, psychological distress and violence against women.

Residents of Moonee Valley also experience inequalities: our municipality has eight of the top 24 most disadvantaged small areas in Victoria in terms of socio-economic disadvantage. The gap between advantage and disadvantage is increasing over time.
Environments for health

Environments for Health is a Victorian Municipal Public Health Planning Framework which identifies the social, economic, natural and built aspects of the world around us and how they affect health and quality of life. This model has healthy communities at its centre, and illustrates that a range of settings and interventions are required for healthy communities.

Identified issues for our community include:

- **Social:** increasing rates of family violence, and increased electronic gaming machine losses.
- **Economic:** Pockets of high unemployment, and food insecurity.
- **Natural:** Climate change adaptation, and uneven access to green spaces.
- **Built:** lack of affordable housing, and poor public transport access in some areas.

How we live

Moonee Valley has a higher proportion of fully owned housing than the average for metropolitan Melbourne and neighbouring municipalities. However, the proportion of house purchases is lower than the metropolitan Melbourne average. Most dwellings are detached houses (64.9 per cent) with flats, apartments and units being the second most prevalent housing type. Moonee Valley has the third highest proportion of social housing dwellings in Victoria, with almost 9 per cent of dwellings as social housing stock. The average household size is expected to decrease marginally from around 2.5 persons per household in 2016, to 2.4 in 2036. Moonee Valley can be described as a ‘tale of two cities’, with relative advantage and disadvantage living side by side.

Our economy and employment

Moonee Valley has a strong economy with more than 38,000 jobs located in the municipality and a Gross Regional Product of $5.27 billion as at June 2018, up more than $515 million since June 2017. Of the jobs within Moonee Valley, 21.7 per cent were classified as professional (jobs with a high skill requirement).

The next largest proportion of jobs were clerical and administrative workers at 15.5 per cent. More than 57,000 Moonee Valley residents were employed at the last Census, with around 21 per cent working in Moonee Valley and 33 per cent working in the City of Melbourne. The unemployment rates in Moonee Valley is lower than Greater Melbourne and Victoria at 5.7 per cent, but unemployment rates vary significantly between suburbs.
in Moonee Valley. Flemington and Travancore had an unemployment rate of around 8 per cent at the last Census, while Essendon West and Niddrie had unemployment rates of approximately 4 per cent. Early school leavers and non-English speaking persons experience higher levels of unemployment than others.

**How we get around**

Many residents use cars or other vehicles as their main form of transport. Most people drive to work, or take the car as a passenger. Public transport is good, but notably uneven across the municipality. Areas of disadvantage often have worse access to public transport. Slightly more than 10 per cent of households do not own a vehicle and rely on alternative forms of transport.

**Our open spaces**

Moonee Valley has around 220 parks, gardens and open space reserves that cover around 12.5 per cent of the municipality by area (528 hectares). For half of our population, access to parks and gardens is a factor for determining where they live. The quality, size, and type of open space varies by location. Niddrie has the lowest access to parks and gardens of all suburbs in Moonee Valley.
Our organisation

The organisation is divided into four directorates under the leadership of the Chief Executive Officer. The following structure was implemented in March 2018.

Community

Council

CEO
Bryan Lancaster
Councillor Support | Councillor Liaison | Executive Support | Councillor and Executive Advice

Asset Planning and Strategic Projects
Gil Richardson (Acting)
- Capital Works Program
- Commercial Property
- Infrastructure and Land Use Developments
- Special Projects
- Strategic Asset Management

Planning and Development
Natalie Reiter
- Community Infrastructure
- Community Planning
- Leisure
- Statutory Planning
- Strategic Planning
- Technical Services

City Services
Steven Lambert
- Community Strengthening
- Family and Children
- Infrastructure Services
- Operations
- Regulatory and City Compliance

Organisational Performance
Kendra Pope
- Business Improvement
- Finance
- Governance and Communications
- Information Services
- Workforce Development
Our vision, mission and values

Vision
In 2040 Moonee Valley is a great place to live, work and visit, strengthened by a network of 20-minute neighbourhoods. Our neighbourhoods allow all people, at all stages of life, to live locally, accessing most of their needs close to their home.

Our neighbourhoods are beautiful, sustainable and have strong community connections which enable citizens and the environment to be healthy and resilient.

Mission
Moonee Valley will engage in partnership with the community to lead and develop:

- a fair city that values diversity, where everyone feels safe, is included, and has access to healthy food, services and housing.
- a thriving city with access to jobs, lifelong learning, and vibrant and dynamic activity centres.
- a connected city of accessible, active and sustainable transport choices.
- a green city that is ecologically healthy and environmentally responsible.
- a beautiful city that celebrates its identity, heritage and open spaces.
- a resilient organisation that is sustainable, innovative, engaging and accountable.

Values
Our values guide the way we operate as an organisation and work with our citizens. Our values are:

- strategic thinking
- communication
- accountability
- leadership
- innovation
- teamwork.

Our approach to integrated planning

Our policy-making, planning and resource allocation is principally guided by the following documents:

- MV2040, Council’s long-term plan for improving the health and vibrancy of our city
- the Council Plan, integrating the Health Plan
• the Municipal Strategic Statement (soon to be called the Municipal Planning Scheme) which sets the strategic direction for land use and development in Moonee Valley.

For the first time, we have integrated the Health Plan within the Council Plan. Integration raises the profile of health and wellbeing, and embeds health and wellbeing across all Council activities. Significant trends in the municipality’s health and wellbeing status support the need for a combined approach.

Ongoing service delivery

The extensive range of services we provide to the community form the foundation for delivering the Council Plan. The bulk of our everyday operations consist of these services.

1. Fair
   • Access and inclusion
   • Building services
   • Childcare services
   • City compliance
   • Community development
   • Community support
   • Education and planning
   • Environmental health
   • Health and family wellbeing, including maternal and child health services
   • Healthy ageing
   • Kindergarten services
   • Parking control and school crossing supervision
   • Research and facilities planning
   • Technical permits and road openings
   • Youth development

2. Thriving
   • Commercial property
   • Economic development
   • Facility maintenance and management
   • Festivals and events
   • Leisure facilities
   • Libraries and lifelong learning
   • Performing arts and culture
• Social planning and wellbeing
• Sport and recreation
• Visual arts and culture

3. Connected
• Capital works delivery
• Infrastructure maintenance
• Traffic and transport

4. Green
• Engineering services
• Environment
• Horticulture and public space services
• Transfer station and business support
• Waste management and street cleansing

5. Beautiful
• Capital works program planning
• Environment
• Infrastructure and land use developments
• Major projects
• Open space planning
• Open space management
• Special projects
• Statutory planning and planning enforcement
• Strategic asset management
• Strategic planning
• Urban design

6. Resilient organisation
• Business transformation
• Civic centre operations
• Communications
• Corporate planning and reporting
• Customer services
• Financial operations
• Governance
• Human resources
• Information technology
• Procurement
• Records management
• Risk and assurance
• Stores and fleet management

Challenges, opportunities and priorities for Council

During the four-year term, Council will need to address certain challenges and harness a number of opportunities to ensure it is well prepared for the future.

Our key challenges include:
• the adequacy of infrastructure
• an ageing population
• the development and loss of ‘green’ spaces
• housing affordability and housing mix
• managing an increasing population
• traffic congestion.

Our key opportunities include:
• developing new partnerships with stakeholders
• improving organisational efficiency and effectiveness
• increasing community engagement.

Later in this document, we have outlined in further detail the specific challenges and opportunities relevant to each theme.

The following priorities are a key focus of the four-year plan and were identified through our consultation and research:
• Active transport
• A resilient, efficient, responsible organisation
• A strong local economy
• Creating liveable neighbourhoods
• Employment
• Gender equity and prevention of violence against women
• Greening the city and open space
• Increasing participation in leisure and learning
• Mental health, alcohol and other drugs
• Reducing inequality.
Advocacy priorities

One of the primary roles of Local Government is to provide leadership to the local community through advocacy.

The Advocacy Strategy 2018-21 outlines the key priority projects we are asking other levels of government and organisations to partner with us to deliver over the coming years.

The key priority projects we are advocating on are:

- Flemington Community Hub
- East Kellar Leisure Centre redevelopment
- Riverside Golf and Tennis Centre, Fairbairn Park
- Melbourne Airport rail link
- Moonee Ponds Junction and bus interchange
- Maribyrnong River bridge (Raleigh Road) pedestrian and cycling infrastructure
- Moonee Ponds Creek revitalisation
- Increased tree canopy


Achieving a whole-of-Council focus on health and equity

To achieve a whole-of-Council focus on health and equity, Council will consider the social determinants of health model and apply the World Health Organization’s Health in All Policies framework to put health and wellbeing high on the agenda across all policy areas. Health in All Policies acknowledges that health is largely influenced by areas outside of the health sector, for example transport or employment. It also recognises that prevention is at the centre of efforts to deliver lasting improvements and that good health generally helps achieve the goals of other sectors.

Equity, in practice, is about actively seeking to reduce the differences in health and wellbeing status between different groups or communities, and distributing the opportunities for wellbeing according to people’s needs. For example, service and program funding can be prioritised and targeted to specific target populations to address barriers to participation and reduce social disadvantage. This approach has multiple benefits and informs investment when working within a constrained financial environment. This plan prioritises and targets those who experience the greatest inequalities and need to achieve faster and greater improvements in health and social outcomes.
Council’s Diversity, Access and Equity Policy seeks to foster respect and celebrate diversity, demonstrate leadership, promote participation and create accessible places and spaces. Central to the policy is the recognition that some community members experience disproportionate levels of disadvantage, and only through tackling inequity can we reduce barriers and allow all community members to live full and healthy lives. At its core is a respect for human rights. The Victorian Charter of Human Rights and Responsibilities Act 2006 makes it a requirement for councils to consider human rights when making decisions, developing laws and policies and delivering services.

A multi-pronged response is required to improve the health and wellbeing for both the wider Moonee Valley community as well as for target populations. We know that some population groups experience differences in health status that are socially produced, systemic, avoidable and unfair. The target populations identified for Moonee Valley that we will work closely with include:

- Aboriginal and Torres Strait Islander Peoples
- Low income earners
- Older people
- Carers
- People from culturally and linguistically diverse backgrounds
- People living in social housing
- People who are homeless or living in housing stress
- People who identify as lesbian, gay, bisexual, transgender, intersex, queer or asexual (LGBTQIA+)
- People with disability or living with mental illness
- People who are socially, locally and technologically isolated
- Unemployed people
- Children of all ages
- Young people.

The social determinants of health

"Health starts where we live, learn, work and play. We know that individual behaviours such as eating well, staying active, not smoking, getting immunised and accessing health care influences our health.

Our health is also determined in part by access to social and economic opportunities; the resources and supports available in our homes, neighbourhoods, and communities;"
the quality of our education; the safety of our workplaces; the cleanliness of our water, food, and air; and the nature of our social interactions and relationships.\textsuperscript{16}

The conditions in which we live explain, in part, why some people are healthier than others and why some groups of people are not as healthy as they could be. In essence, a social determinant is a factor in the community, economy or environment that can influence the health and wellbeing of people and places.

By focusing our attention on determinants we are more likely to address the causes of avoidable health problems. The ways Council can apply this lens and make a difference are explained in Table 1.

Table 1: How Local Government can make a difference to social determinants of health in Moonee Valley

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<th>The social determinants of health and wellbeing in Moonee Valley</th>
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<td><strong>Built environment</strong></td>
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<td>Cycle routes</td>
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<td>Health, safety and local laws</td>
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<td>• Sports development</td>
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<td>• Hereditary factors</td>
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About this plan

The Council Plan is a medium-term strategic plan that sets our strategic direction and focus for the four-year Council term.

The Municipal Public Health and Wellbeing Plan (the Health Plan) is integrated within this document and outlines actions to prevent and minimise public health dangers, and enable people living in the municipality to achieve optimum health and wellbeing.

This plan addresses legislative requirements in the Local Government Act 1989 and the Public Health and Wellbeing Act 2008.

This plan is informed by the MV2040 Strategy (MV2040), our long-term plan for improving the health and vibrancy of our city. MV2040 was adopted on Tuesday, 26 June 2018 and this plan has been adjusted to align to MV2040.

This plan guides us in prioritising new initiatives and improvements to mobilise resources in areas where action is needed to achieve our strategy. Everyday service delivery is equally as important as delivering these key priorities. We acknowledge this approach by identifying both the services that underpin delivery of each theme and the key priorities we will pursue to achieve our objectives.

How we developed this plan

We engaged with the community, Councillors, staff and other stakeholders, including health and wellbeing sector partners.

We reviewed the strategic and policy context in which Local Government operates. We took guidance from MV2040 as well as from relevant legislation and guidelines, including Plan Melbourne2017-2050, the National Disability Insurance Scheme, the Victorian Royal Commission into Family Violence, Resilient Melbourne Strategy and Melbourne Growth Strategy.

We’ve given consideration to the Victorian Public Health and Wellbeing Plan 2015-19, in line with the Public Health and Wellbeing Act 2008 requirements, including the priorities and challenges identified for the health status of Victorians.

We also reviewed demographic data, previous research findings, as well as priorities and evidence regarding health and wellbeing matters.

The plan was reviewed and refined in consultation with Council’s executive team and Councillors. The draft plan was approved by Council prior to public consultation, and then adopted on 27 June 2017.
How we resource this plan

Councils are required to prepare a Council Plan, a Strategic Resource Plan (SRP) and an annual budget.

The following diagram shows the relationship between the key planning and reporting documents that make up the planning and accountability framework for local government.

Strategic Resource Plan

The financial and non-financial resources required to achieve the objectives of this plan are set out in the SRP.

The SRP sets the financial framework that shapes each annual budget. The SRP includes the long-term financial plan, financial statements and information regarding the human resources and infrastructure that will enable us to deliver the plan.
The SRP is an attachment to this plan and is available at mvcc.vic.gov.au/budget. We also develop an annual budget that describes the services and significant initiatives we will fund to achieve the plan.

Health and wellbeing work plans
Health and wellbeing activities are implemented through annual work plans. The work plans focus on a small number of evidence-based priorities, target and use resources effectively for a more significant impact, and work with health and prevention sector partners on shared priorities.

Partners who play a leadership role in delivering local health and wellbeing initiatives include:

- cohealth
- Women’s Health West
- Inner North West Melbourne Primary Care Partnership
- North Western Melbourne Primary Health Network.

How we report on our progress
We report on our progress of the plan’s implementation through the Annual Report.

We provide a statement of progress regarding the initiatives in the annual budget, and report the results we achieved against an extensive suite of performance indicators.

The Health Plan is evaluated in accordance with the Public Health and Wellbeing Act 2008. This plan identifies health and social indicators for certain objectives that are guided by the Victorian Public Health and Wellbeing Outcomes Framework. These indicators provide a picture of how liveable Moonee Valley is, taking into account a broader range of factors than just those for which Council is responsible.

This plan is supported by annual work plans, annual reviews and a health and wellbeing evaluation framework for Council and partners that will:

- identify and track progress against desired health outcomes
- monitor health and wellbeing trends
- review the effectiveness of our processes and partnerships
- align with direction from the State Government.
How we review this plan

We review this plan annually in accordance with the *Local Government Act 1989*. The purpose of an annual review is to consider whether the plan requires any adjustment to ensure ongoing relevance and currency.

A year into this plan, Council has reflected on its progress and made some adjustments which include aligning our objectives, strategies, indicators and key priorities to MV2040. The Strategic Resource Plan is updated annually as part of the Annual Budget process.

About the Council Plan objectives

The Council Plan consists of 19 objectives that are framed around six themes. The delivery of each objective is supported by key strategies and key priorities, and will be measured by a number of strategic indicators, which are a requirement of the *Local Government Act 1989*.

1. Fair
   1.1 Our community is socially inclusive and healthy
   1.2 People have access to the services they need
   1.3 Our community and our city are safe and resilient
   1.4 People are connected to culture and community
   1.5 People have secure and suitable housing
   1.6 Our community is empowered to thrive

2. Thriving
   2.1 High levels of participation in accessible leisure and learning opportunities
   2.2 Our local economy is strong

3. Connected
   3.1 Getting around is easy, safe and sustainable

4. Green
   4.1 Our natural environment is protected and enhanced
   4.2 People have the tools and knowledge they need to live sustainably
5. Beautiful
5.1 Moonee Valley has high quality places and spaces
5.2 Growth and development are well managed
5.3 Our infrastructure meets today’s needs and can respond to future demand

6. Resilient organisation
6.1 Innovation is central to the way we work
6.2 Good governance is everyone’s responsibility
6.3 We are financially sustainable
6.4 Our community is informed and has a say
6.5 We demonstrate leadership

How to read this plan

The next section of this plan revolves around six themes:

- Fair
- Thriving
- Connected
- Green
- Beautiful
- Resilient Organisation

Under each theme, with the exception of Resilient Organisation, are the following sub-headings:

- MV2040 Strategic Direction
- MV2040 target
- Council Plan objective
- Council Plan strategic indicators
- MV2040 objective
- MV2040 actions
- Council Plan key strategies
- Council Plan key priorities
The Resilient Organisation theme describes the type of organisation we aspire to be and how we plan to achieve this.

Please note, some objectives, actions, key strategies and key priorities may relate to more than one strategic direction.

It is important to note that this plan is for 2017 to 2021, while MV2040 outlines longer term initiatives. If there are no Council Plan objectives linked to an MV2040 strategic direction, objective or action, it means that they are not covered in this timeframe, and will be included in future Council Plans.

Following the theme sections, there is a neighbourhood section which outlines the MV2040 implementation initiatives and projects that Council will undertake during this Council term.
Theme 1: Fair – Qeente boordup

This means ‘fair’ in Woi wurrung language

A fair city that values diversity, where everyone feels safe, is included, and has access to healthy food, services and housing

MV2040 Strategic Direction 1: A city that celebrates diversity

MV2040 target

- Moonee Valley is a ‘Welcome City’ where we celebrate diversity as one of our greatest strengths.

Council Plan objective

1.4 People are connected to culture and community.

Council Plan strategic indicators

1.4.1 Level of agreement with the statement: I feel part of the local community.
   (Source: Council data)

1.4.3 Level of agreement with the statement: I value living in Moonee Valley because of its multiculturalism.
   (Source: Community Survey)

MV2040 objective

1.1 Celebrate Wurundjeri heritage and culture.

MV2040 actions

1.1.1 Acknowledge the Wurundjeri People as the Traditional Custodians and work in partnership with Wurundjeri People to celebrate their culture, heritage and history.

1.1.2 Promote greater connection to land and Aboriginal cultural values through land management practices and interpretation.

* Indicates a health and social indicator
Council Plan key strategies
1.4.1.1 Promote greater connection to land and Aboriginal cultural values through land management practices and interpretation.

Council Plan key priorities
1.4.1.1.3 Work in partnership with the Wurundjeri Council to build a collaborative relationship and deliver the annual NAIDOC Week event.

MV2040 objective
1.2 Support social justice for Aboriginal and/or Torres Strait Islander Peoples.

MV2040 actions
1.2.1 Work with Aboriginal and Torres Strait Islander Peoples to support closing the gap around health, education and employment.

1.2.2 Advocate and support Aboriginal and Torres Strait Islander Peoples in leadership roles and for self-determination.

1.2.3 Work with the community to acknowledge and address the pain, suffering and ongoing impact of colonisation and racism experienced by Aboriginal and Torres Strait Islander Peoples.

Council Plan key strategies
1.4.1.2 Demonstrate a commitment to respecting, recognising and building relationships with Aboriginal and Torres Strait Islander people.

MV2040 objective
1.3 Foster respect and diversity.

MV2040 actions
1.3.1 Provide leadership to address discrimination, violence and racism directed towards our diverse community through provision of programs which foster awareness and understanding of diversity in our community.

1.3.2 Embed Council’s access, inclusion and equity principles across service delivery and neighbourhoods.

1.3.3 Provide support and advocate on behalf of people seeking asylum and our newly arrived communities.
1.3.4 Celebrate child and youth culture and identity and support connection to their heritage.

1.3.5 Deliver leadership programs that encourage greater diversity in decision-making forums and structures.

1.3.6 Strengthen environments, cultures and capacity among individuals, organisations and communities to promote gender equity.

**Council Plan key strategies**

1.1.1.1 Work with partners to promote gender equity and primary prevention initiatives within Council and the community.

**Council Plan key priorities**

1.1.1.1.13 Foster respect, celebrate diversity, promote and support access and inclusion of LGBTIQ+ community members across Moonee Valley.

1.1.1.1.14 Continue to implement the Diversity, Access and Equity Policy and subsequent action plan.

1.4.1.1.4 Strengthen Council’s commitment as a Refugee Welcome Zone through promotion, active engagement with, and support for, refugees and asylum seekers by creating partnerships with key refugee advocacy organisations such as the Asylum Seeker Resource Centre.

1.4.1.1.5 Actively promote and celebrate our multicultural community through the development of a Council policy statement, and provide opportunities for diverse communities to connect and contribute.

6.5.1.1.3 Conduct ongoing professional development for all staff regarding diversity.

**MV2040 objective**

1.4 Celebrate our history and acknowledge our changing community.

**MV2040 actions**

1.4.1 Encourage broad participation in events and festivals that celebrate our cultural diversity to increase understanding and reduce barriers.

1.4.2 Acknowledge the history and continual change within Moonee Valley and support initiatives bringing different generations and cultures together.
1.4.3 Encourage and facilitate reflections of our diverse identity in the fabric of our public spaces.

Council Plan key strategies

1.4.1.5 Deliver cultural opportunities that are relevant and accessible to the community.

**MV2040 Strategic Direction 2: A city with a dynamic network of services and facilities**

- **MV2040 target** Moonee Valley is a city where residents report being satisfied or very satisfied with the number and condition of the community facilities and services on their neighbourhood.

**Council Plan objective**

1.2 People have access to the services they need.
5.3 Our infrastructure meets the needs of today and can respond to future demand.

**Council Plan strategic indicators**

1.2.1 Percentage of people who are satisfied that Council services meet their needs.
   (Source: Community Survey)

1.2.3 Proportion of Council facilities that are disability accessible.
   (Source: Council data)*

2.1.2 Number of families identified as vulnerable engaged in Council services.
   (Source: Council data)

2.1.4 Level of community satisfaction with recreational facilities.
   (Source: Community survey)

2.1.5 Level of community satisfaction with libraries.
   (Source: Community survey)

5.3.1 Community satisfaction with the performance of Council in maintaining local infrastructure.
   (Source: Community Survey)
5.3.2 Dollar value of financial and in-kind contributions levied on new development towards local infrastructure provision, to be measured after commencement of the Development Contribution Plan overlay.
(Source: Council data)

**MV2040 objective**

2.1 Provide services that meet forecast needs.

**MV2040 actions**

2.1.1 Regularly review programs and services to ensure responsiveness to changing community profiles.

2.1.2 Provide and encourage access to services in areas of highest community need, considering local population profiles and projections.

2.1.3 Focus delivering services across the life cycle and create a variety of opportunities for interaction and connection within our broader community.

2.1.4 Coordinate a better local service network and attract non-Council community services to Moonee Valley to address service gaps.

2.1.5 Extend the reach of sport, leisure and recreation opportunities for all by supporting a diverse range of ways for people to be physically active.

2.1.6 Maximise digital technology to deliver services where people need them and can most readily access them.

**Council Plan key strategies**

1.1.1.7 Manage the transition of the National Disability Insurance Scheme.

1.1.1.8 Manage the transition of aged care reform.

1.2.1.1 Deliver universal or targeted services to meet the needs of target populations.

1.2.1.4 Attract services to meet identified gaps and meet the needs of diverse communities within the municipality.

1.2.1.5 Provide consistent and timely information to connect people with local services.

1.6.1.2 Deliver services and programs using a community development model.
Council Plan key priorities

1.1.1.1.1 Implement the Early Years Plan.
1.1.1.1.2 Develop and implement the community benefit assessment tool.
1.1.1.1.10 Work with partners to establish a place-based outreach program to enhance existing case work and counselling services and further support disadvantaged young people in Flemington and Ascot Vale.
1.1.1.1.11 Deliver evidence-based development programs to support and improve development and educational outcomes for disadvantaged children in neighbourhoods experiencing disadvantage (Flemington, Ascot Vale, Avondale Heights, and Airport West).
1.1.1.1.12 Develop and implement a Council community development framework that informs decision making, program design, and delivery.
1.2.1.1.3 Address service needs with respect to:
   - culturally and linguistically diverse communities
   - youth counselling
   - mental health
   - employment
   - housing
   - homelessness
   - family violence.
1.2.1.1.5 Analyse needs assessment service reports for Flemington and Ascot Vale housing estates to inform service planning and advocacy.
1.2.1.1.6 In partnership with local councils and service providers, advocate for and establish employment and training programs that support disadvantaged young people and adults into sustainable employment outcomes and career paths within priority neighbourhoods (Flemington and Ascot Vale).
1.2.1.1.7 Attract community and specialist service providers and strengthen services to address settlement; alcohol and other drugs; sexual and reproductive health; discrimination and violence; youth; mental health; employment and training; housing and homelessness; and family violence.
1.6.1.13 Develop and implement services and programs that meet the needs of disadvantaged groups within priority neighbourhoods.
5.3.1.1.1 Introduce a Development Contribution Plan overlay into the Moonee Valley Planning Scheme.
MV2040 objective

2.2 Provide an accessible network of community facilities.

MV2040 actions

2.2.1 Develop a network of integrated community hubs co-located with other services in activity centres, close to public transport, physically accessible and convenient for local access.

2.2.2 Seek opportunities to leverage community facilities as catalysts for urban and economic renewal.

2.2.3 Provide flexibly designed public facilities and associated infrastructure appropriate for multi-uses and users, and adaptive to population and demographic changes.

2.2.4 Explore alternative financial and procurement options, including partnership arrangements with local providers and surrounding local councils to maximise funding opportunities to deliver high-quality facilities and services.

Council Plan key strategies

1.1.1.9 Develop a program to improve disability access to Council’s community facilities and public spaces that connects the local needs to principal locations.

1.1.1.10 Continue implementation of Council’s Facilities Asset Renewal Program in line with our Facilities Asset Management Plan.

1.1.1.11 Provide good quality facilities and programs where they are most needed.

1.1.1.12 Invest in civil infrastructure including the East Keilor Leisure Centre.

1.2.1.6 Continue our commitment to new civil infrastructure that is accessible.

1.4.1.6 Undertake planning and feasibility for key catalyst projects identified through Council’s long-term community plans such as MV2040, which increase connectedness at the neighbourhood level.

2.1.1.2 Develop shared use and co-location governance models for our community facilities.
2.1.1.3 Explore opportunities to partner with organisations on the development and shared use or co-location of community facilities including education and government providers, adjacent councils, community groups and the private sector.

5.3.1.1 Use equity principles to inform community facility management practices to encourage greater use.

5.3.1.2 Conduct evidence-based infrastructure planning and investment that meets the needs of our community.

5.3.1.4 Provide a network of community facilities across the municipality for people to access services, meet and participate in the life of their neighbourhoods, and participate in formal and informal community building activities.

5.3.1.5 Develop and promote community facilities as vibrant, safe and interactive centres that maximise community participation and meaningful engagement.

5.3.1.6 Encourage developer contributions from new developments that contribute to the infrastructure needed by our growing population.

5.3.1.7 Upgrade infrastructure to support multiple benefits and value outcomes.

6.3.1.4 Prioritise projects with multiple community benefits through a community benefit assessment tool.

**Council Plan key priorities**

1.2.1.1.9 Improve access to, and use of, community facilities, particularly for vulnerable communities and community groups that service Moonee Valley’s population.

1.2.1.1.10 Improve physical accessibility, fitness for purpose and the condition of assets across the Council-managed community facilities network.

2.1.1.1.8 Simplify the booking system for community spaces.

5.1.1.1.7 Modify existing layouts and interiors to promote multi-use spaces for the community, where possible.

5.3.1.1.7 Review community facility management practices to maximise use and Council’s return on investment.

5.3.1.1.8 Review operations of Council facilities to articulate their purpose and define their future direction.
5.3.1.1.11 Review and refresh facilities asset renewal programs for all four asset classes.

5.3.1.1.12 Provide an annual State of the Assets report to Council.

6.3.1.1.3 Develop and implement infrastructure decision-making through guidelines to assist in the determination of future capital works.

**MV2040 Strategic Direction 3: A city where people are healthy and safe**

**MV2040 target**

- Moonee Valley is a city where residents report their health as being very good and know how to access the appropriate services to manage their physical and mental health.

- Moonee Valley is a city where our community feel very safe walking alone in their neighbourhoods during the day and night.

**Council Plan objective**

1.1 Our community is socially inclusive and healthy.

1.3 Our community is safe and resilient.

**Council Plan strategic indicators**

1.1.1 Proportion of adults who report high or very high psychological distress.
   (Source: Victorian Population Health Survey)*

1.1.2 Rates of adults who meet the physical activity guidelines.
   (Source: Victorian Population Health Survey)*

1.1.3 Percentage of residents who report their health as good, very good or excellent.
   (Source: Community Survey)*

1.1.4 Level of income inequality by quintile (ratio of the top 20 per cent to the bottom 20 per cent of household income).
   (Source: Census/Australian Bureau of Statistics)*

1.1.5 Proportion of adults who consume alcohol at lifetime risk of harm.
   (Source: Victorian Population Health Survey)*
1.2.2 Percentage of people who put off going to the doctor due to cost.  
(Source: Community Survey)*

1.3.1 Percentage of residents who have good levels of resilience.  
(Source: Community Survey) *

1.3.2 Rate of incidence of family violence.  
(Source: Victoria Police, Crime Statistics Agency) *

2.1.1 Proportion of children starting school who are on track with their social,  
emotional, physical and communication development.  
(Source: Australian Early Development Census)*

3.1.5 Percentage of residents who feel safe or very safe walking alone in their local  
area during the day.  
(Source: Community Survey)

3.1.6 Percentage of residents who feel safe or very safe walking alone in their local  
area during the night.  
(Source: Community Survey)

**MV2040 objective**

3.1 Promote positive mental health.

**MV2040 actions**

3.1.1 Promote mental health and wellbeing in both youth and early year’s services and  
education settings.

3.1.2 Reduce discrimination arising from mental health challenges.

3.1.3 Advocate for services for people of all ages with mental illness.

**Council Plan key priorities**

1.1.1.1.6 Promote positive mental health in education settings through community  
education, programs and public campaigns, including a Young People’s Mental  
Health First Aid initiative in schools.

1.2.1.1.2 Deliver universal youth mental health partnerships and targeted individual  
support through our youth case management and counselling services.
MV2040 objective

3.2 Protect population health and respond to emerging health issues.

MV2040 actions

3.2.1 Enhance access to early intervention and screening programs, including connecting new parents with health services (such as maternal and child health services).

3.2.2 Protect population health through immunisation, tobacco control and disease prevention programs.

3.2.3 Minimise harm from alcohol and other drugs.

3.2.4 Promote sexual and reproductive health.

3.2.5 Work with partners to track health and wellbeing trends and identify emerging issues.

3.2.6 Support a strong prevention system to ensure child safety and to address men’s violence against women.

3.2.7 Minimise harm associated with gambling.

Council Plan key strategies

1.1.1.1 Work with partners to promote gender equity and primary prevention initiatives within Council and the community.

1.1.1.2 Work with partners to address health and wellbeing priorities including: health inequalities, mental health, alcohol and other drugs, gambling, homelessness, non-communicable diseases and sexual and reproductive health.

1.1.1.3 Improve health and wellbeing across the life course and address social determinants of health.

1.1.1.4 Protect population health and wellbeing through environmental health measures.

1.1.1.5 Support initiatives which give children a healthy start to life.

1.1.1.6 Deliver universal maternal and child health and family services, including targeted support for vulnerable children and families.
**Council Plan key priorities**

1.1.1.1.3 Deliver the immunisation program to State Government requirements.

1.1.1.1.4 Proactive inspections and enforcement to enable high quality environmental health outcomes.

1.1.1.1.7 Work with the Alliance for Gambling Reform to reduce harm from gambling.

1.1.1.1.15 Work with Action for Equity - the Western Health Region Partnership to promote sexual and reproductive health.

1.2.1.1.1 Deliver universal maternal and child health, and targeted services.

1.3.1.1.1 Work with regional partners (Preventing Violence Together and Inner North West Primary Care Partnership) to collectively monitor and evaluate primary prevention of violence against women initiatives.

**MV2040 objective**

3.3 Support increased access to healthy eating and food.

**MV2040 actions**

3.3.1 Support and enable community food assets, such as community gardens and urban agriculture.

3.3.2 Enhance access to neighbourhood food networks and community-based food programs, particularly for vulnerable and isolated groups.

3.3.3 Improve access to fresh, healthy food by increasing the number of healthy food retail opportunities including farmers markets.

3.3.4 Increase education and awareness of healthy eating and food growing.

**MV2040 objective**

3.4 Promote safety and community confidence.

**MV2040 actions**

3.4.1 Attract 'preventative' funding and support improvements to accessibility of services.
3.4.2 Promote neighbourhood-based programs that support community safety and resilience.

3.4.3 Provide leadership to protect the interests and safety of children and young people at all times, and promote their voice within the community.

**Council Plan key strategies**

1.3.1.1 Work with partners to prevent violence against women and children.

1.3.1.5 Plan for, and respond to, emergency situations through our Emergency Management Framework.

**Council Plan key priorities**

1.3.1.6 Implement the *Activities and General Amenities Local Law 2018* and update all processes and procedures across all relevant departments.

**MV2040 Strategic Direction 4: A city where residents can engage, participate and influence change**

**MV2040 target**

Moonee Valley is a city where residents are able to influence decisions about their city and participate in social life.

**Council Plan objective**

1.6 Our community is empowered to thrive.

**Council Plan strategic indicators**

1.3.3 Percentage of residents who have volunteered in the last 12 months.
(Source: Community Survey)

1.4.2 Number of opportunities for children to influence decisions about their city and participate in social life.
(Source: Council data)

1.6.1 Level of agreement with the statement: Do you feel there are opportunities to have a real say on issues that are important to you?
(Source: Community Survey)*

6.2.1 Community satisfaction with Council decision-making.
(Source: Community Survey)

6.2.2 Proportion of major initiatives adopted in the Annual Budget that are completed by Council.
(Source: Annual Report)

6.4.1 Community satisfaction with consultation and engagement.
(Source: Community Survey)*

6.4.2 Council website engagement analytics.
(Source: Website analytics data)

**MV2040 objective**

4.1 Provide opportunities for the community to participate in Council decision-making processes.

**MV2040 actions**

4.1.1 Develop processes for our community to have input into the design and delivery of community services and encourage community-led initiatives, including co-designing of community programs, spaces and facilities.

4.1.2 Undertake culturally appropriate and accessible community engagement practices through varied digital and face-to-face engagement methods.

4.1.3 Raise awareness of the role and function of local government.

4.1.4 Partner with target populations, other levels of government, the service sector and community stakeholders to advocate for and address their varying needs, aspirations and issues.

4.1.5 Implement new ways of using technology to allow our community to interact with Council.

**Council Plan key strategies**

1.4.1.3 Improve opportunities for children to be active citizens.

1.6.1.4 Implement best practice community engagement through high-level community advisory committees.

6.4.1.1 Coordinate proactive, planned and meaningful community engagement.
6.4.1.2 Explore ways of using technology to allow our community to interact with us in their preferred manner.

6.4.1.3 Provide opportunities for civic participation and input to Council decision-making processes.

Council Plan key priorities

6.4.1.1.1 Targeted engagement with hard-to-reach and marginalised communities.

6.4.1.1.5 Support community input into high-level strategic issues through Council’s Portfolio Advisory Committees.

6.5.1.1.1 At least one major deliberative and statistically representative engagement process per Council term, which provides advice on Council’s long-term Community Plan.

MV2040 objective

4.2 Foster community leadership and advocacy.

MV2040 actions

4.2.1 Develop leadership and advocacy skills for residents of all ages.

4.2.2 Support diverse community leaders to develop and expand their skills to reinvest in their communities.

4.2.3 Strengthen and celebrate children and young people’s leadership skills and increase their decision-making opportunities as the leaders of tomorrow.

4.2.4 Encourage and facilitate opportunities for storytelling as a form of advocacy.

4.2.5 Increase women’s representation in leadership and decision-making roles in workplaces, community organisations, civic life and relationships.

Council Plan key strategies

1.3.1.2 Foster resilience and build community capacity in target populations.

1.6.1.1 Build capacity and leadership with target populations and in areas of greatest social and economic disadvantage.
Council Plan key priorities
1.1.1.1.9 Work with partners to deliver a series of quarterly parenting forums that focus on key wellbeing issues, to provide information and prevention strategies to parents and caregivers of children and young people.

1.6.1.1.1 Implement good practice leadership training programs for young people and women to address disadvantage.

MV2040 objective
4.3 Resource the community to innovate, create and problem solve.

MV2040 actions
4.3.1 Support strong community networks to encourage community-led initiatives.

4.3.2 Develop a neighbourhood planning and delivery approach that coordinates service and infrastructure provision.

Council Plan key strategies
1.2.1.3 Transition to a neighbourhood place-based approach to service provision. This will use a place-based approach to encourage a network of 20-minute neighbourhoods.

1.6.1.3 Provide a range of community funding streams.

5.2.1.9 Create liveable 20-minute neighbourhoods.

Council Plan key priorities
1.3.1.1.3 Work with community leaders and neighbourhood groups to provide information and training regarding community safety, adverse weather events and capacity building.

1.6.1.1.2 Provide direct and in-kind support to individuals, groups, businesses and communities to develop innovative initiatives that best respond to local challenges and opportunities.

1.6.1.1.4 Transition Council’s community funding to align with a neighbourhood place-based approach and target areas where it is most needed and where it will address health inequalities.
1.6.1.1.5 Deliver Council’s Community Funding program. Measure, monitor and evaluate financial support provided.

**MV2040 Strategic Direction 5: A city with housing for all**

**MV2040 target**
Housing is appropriate across our city for all stages and circumstances of life.

**Council Plan objective**

1.5 People have secure and suitable housing.

**Council Plan strategic indicators**

1.5.1 Percentage of households experiencing housing stress – housing costs that represent 30 per cent or more of household gross income.  
(Source: Australian Bureau of Statistics)*

1.5.2 Increase the diversity of housing stock.  
(Source: Australian Bureau of Statistics)

5.2.1 Time taken to decide planning applications (median number of days).  
(Source: Local Government Performance Reporting Framework)

5.2.2 Percentage of studies completed from Council’s 10-year Heritage Gap Study work program to identify and protect local heritage.  
(Source: Council data)

**MV2040 objective**

5.1 Ensure new housing is directed to the appropriate locations.

**MV2040 actions**

5.1.1 Ensure diversity of housing types and sizes is available in well-located areas to provide choice in the private housing market, including a range of apartment sizes.

5.1.2 Direct new housing of higher scale to areas with good access to public transport, services or open space.

5.1.3 Ensure existing housing stock is protected where it contributes to the character of the neighbourhood, is of heritage value, and continues to be a viable dwelling product.
5.1.4 Protect precincts of heritage homes.

**Council Plan key strategies**

1.5.1.2 Identify appropriate locations for the suite of residential zones.

5.2.1.3 Encourage high-quality development that meets the needs of our growing population.

**MV2040 objective**

5.2 Facilitate the delivery of a mix of housing product.

**MV2040 actions**

5.2.1 Provide the policy framework to facilitate development of a variety of housing products to respond to the forecast demand for an increase in smaller households.

5.2.2 Work with partners and advocate for alternative housing models to provide affordable housing options for target population groups.

5.2.3 Ensure each neighbourhood is guided by the appropriate policy framework to achieve a mix of different housing styles and sizes appropriate to different stages and circumstances of life.

**Council Plan key strategies**

1.5.1.1 Facilitate the development of a variety of older persons’ housing options in response to a forecast need and enable people to age in place.

1.5.1.5 Support the provision of affordable housing for people with disabilities.

5.2.1.2 Build understanding of housing diversity, population growth and development.

**Council Plan key priorities**

5.2.1.1.2 Undertake an awareness campaign to educate the community about the benefits of housing diversity that delivers real choice to a community with varying needs.

1.5.1.1.1 Partner with the University of South Australia for research on affordable housing.
MV2040 objective

5.3 Ensure residents have access to secure housing.

MV2040 actions

5.3.1 Advocate for improvements to existing public housing stock, including the mixed tenure redevelopment of public housing estates.

5.3.2 Support new and existing social housing through partnerships with social housing providers.

5.3.3 Consider utilising the future sale of Council-owned assets or air rights to facilitate the development of affordable housing.

5.3.4 Advocate for government targets, potentially at a municipal level, for the delivery of affordable and accessible housing as part of new large-scale residential development.

5.3.5 Work with partners to address homelessness in Moonee Valley.

Council Plan key strategies

1.5.1.3 Pursue diverse and affordable housing outcomes for residents through planning, advocacy and partnerships.

1.5.1.4 Encourage the improvement and renewal of public housing in Moonee Valley.

Council Plan key priorities

5.1.1.1.6 Support the local community and estate residents’ engagement in the re-development of the Flemington housing estate and the Ascot Vale housing estate.
Theme 2: Thriving - Bandingith

This means ‘doing well’ in Woi wurrung language

A thriving city with access to jobs, lifelong learning, vibrant and dynamic activity centres

MV2040 Strategic Direction 6: A city with opportunities to learn and work

MV2040 target
- Moonee Valley is a city where residents have equitable access to lifelong learning development and employment opportunities.

MV2040 objective
6.1 Support residents to gain meaningful employment.

MV2040 actions
6.1.1 Provide coaches and mentors in co-working spaces in our community hubs to support entrepreneurial activity.
6.1.2 Connect people to training programs which provide pathways to employment.
6.1.3 Encourage local job creation through major projects.
6.1.4 Include local procurement targets in Council contracts.
6.1.5 Support local employment providers to connect and grow.
6.1.6 Encourage local businesses and organisations to adopt inclusive employment practices.
6.1.7 Assist those disadvantaged in the labour market, including connecting those experiencing unemployment to new and emerging industries and technologies.
6.1.8 Assist older people to work where this is their need or wish.
6.1.9 Develop programs to increase employment of diverse community members including target populations.

**MV2040 objective**

6.2 Support residents to learn throughout their life course.

**MV2040 actions**

6.2.1. Advocate for new education facilities where growth projections demand.

6.2.2. Promote the value of learning and how it directly benefits individual wellbeing, through the experience of arts and cultural initiatives.

6.2.3. Provide opportunities for and support volunteering, along with support training programs to increase community participation and entry into employment.

6.2.4. Promote meaningful work experience and skills-building opportunities for young people in new and emerging industries.

6.2.5. Support and advocate for best practice education and innovative learning opportunities, including online learning.

**Council Plan key strategies**

1.3.1.3 Promote volunteering to increase community cohesion and resilience.

**Council Plan key priorities**

1.3.1.1.2 Promote volunteering to increase community cohesion and resilience, including implementation of a volunteer management program for Council volunteers which addresses volunteer recognition and celebration, training and development, improved volunteer management systems, and volunteer promotion and communication.

**MV2040 objective**

6.3 Provide dynamic libraries as part of community hubs.

**MV2040 actions**

6.3.1 Deliver a network of dynamic, adaptable community hubs that provide spaces for learning, collaboration, community connection, leisure, arts and culture.
6.3.2 Deliver an array of opportunities for lifelong learning, creativity, social connection, all aspects of literacy (including digital and early childhood), business incubation and personal development.

6.3.3 Make physical and digital library collections accessible in all neighbourhoods, through the community hubs or multi-purpose pavilions.

6.3.4 Locate co-working hubs in/adjacent to community hubs.

6.3.5 Create and support dynamic study spaces for children and young people for peer-to-peer learning.

6.3.6 Partner with agencies, providers and others to deliver cross-government and organisation services.

Council Plan key strategies
2.1.1.4 Lifelong learning opportunities are promoted, available and embraced by the community.

2.2.1.1 Promote and support learning, training and employment opportunities to address disadvantage.

Council Plan key priorities
2.1.1.2 Deliver quality early learning programs and services to enhance childhood learning and education outcomes.

2.2.1.5 Support disadvantaged women from priority neighbourhoods (Flemington and Ascot Vale) to develop entrepreneurial skills and establish small businesses.

MV2040 Strategic Direction 7: A city that responds to a changing economic landscape

MV2040 target
- Moonee Valley is a city where our environment facilitates thriving activity centres and new and emerging enterprise.
Council Plan objective

2.2 Our local economy is strong.

Council Plan strategic indicators

2.2.1 Level of Gross Regional Product growth.
(Source: Remplan)

2.2.2 Percentage of residents who shopped in Moonee Valley in the last seven days.
(Source: Community Survey)

2.2.3 Occupancy rate of retail premises in Moonee Valley’s six largest business precincts.
(Source: Council annual audit)

2.2.4 Unemployment rate.
(Source: Australian Bureau of Statistics)*

MV2040 objective

7.1 Enable new and emerging industries and work practices.

MV2040 actions

7.1.1 Create or facilitate a network of co-working spaces throughout the city, including in/adjacent to community hubs and where possible, in community assets such as pavilions.

7.1.2 Position our city as an attractive location for creative industries, such as digital technology.

7.1.3 Encourage the establishment of business incubators and spaces for social enterprises.

Council Plan key strategies

2.2.1.4 Support entrepreneurship and start-up businesses.

2.2.1.6 Become the destination of choice for professional, financial and health businesses.

2.2.1.10 Finalise the Airport West Structure Plan, review and continue to work with the State Government to create an employment precinct linked to Essendon Fields.
Council Plan key priorities

2.2.1.1.4 Incorporate the Airport West Structure Plan in the Moonee Valley Planning Scheme.

2.2.1.1.6 Finalise and implement the Evening Economy Action Plan.

MV2040 objective

7.2 Provide business support and remove obstacles to growth.

MV2040 actions

7.2.1 Provide a facilitation service to allow business owners or investors a streamlined entry point into government.

7.2.2 Ensure the business regulatory environment within Council is streamlined and flexible.

7.2.3 Deliver or support a series of networking events, training, coaching and development programs for local businesses.

7.2.4 Support the development of income-generating opportunities for target populations.

7.2.5 Advocate for high speed digital services to be available throughout our city.

Council Plan key strategies

2.2.1.5 Improve and increase visits and spending at local shopping precincts.

2.2.1.7 Support the growth of activity centres as entertainment precincts that have a high level of activity day and night to increase the vitality of precincts and the viability of businesses.

2.2.1.8 Support the appropriate supply of land use in activity centres to facilitate industry sector growth.

Council Plan key priorities

2.2.1.1.1 Undertake local procurement to promote social, economic and environmental development.

2.2.1.1.3 Deliver economic development training programs and communications in line with feedback provided in the 2016 Business Confidence Survey.
2.2.1.1.2 Match digital infrastructure to business needs - this will include advocacy and provision of appropriate interfaces to promote business.

MV2040 objective

7.3 Leverage and expand on current business opportunities.

MV2040 actions

7.3.1 Support business synergies between Essendon Fields and the Airport West Activity Centre.

7.3.2 Ensure activity centres are attractive and inviting to residents and businesses.

Council Plan key strategies

2.2.1.3 Grow and diversify industry, and support existing and new businesses.

Council Plan key priorities

5.2.1.1.5 Undertake the Moonee Ponds Activity Centre pilot project with the Department of Environment, Land, Water and Planning (DELWP), and apply more generally as appropriate.

MV2040 Strategic Direction 8: A city with things to see and do

MV2040 target

- Across Moonee Valley there is increased participation and value placed in the arts, sport, culture and local community-run events.

Council Plan objective

2.1 High levels of participation in accessible leisure and learning opportunities.

1.4 People are connected to culture and community.

Council Plan strategic indicators

1.1.2 Rates of adults who meet the physical activity guidelines.

(Source: Victorian Population Health Survey)*
**MV2040 objective**

8.1 Celebrate our local assets and identity.

**MV2040 actions**

8.1.1 Celebrate the Maribyrnong River and Moonee Ponds Creek as key environmental, social and cultural assets and tourism attractors.

8.1.2 Develop a major cultural, events and tourism precinct at Aberfeldie, connecting the Incinerator Gallery with the Maribyrnong River.

8.1.3 Develop and market a rich annual festivals and events calendar to maximise community participation in celebrations within our city.

8.1.4 Empower the community to initiate and run community celebrations and events for their neighbourhoods.

**Council Plan key strategies**

1.4.1.7 Continue to build pride of place and community celebrations throughout the municipality by support for, and provision of, community festivals, events and programs.

2.1.1.1.7 Review and assess Council’s current festivals, events and programs with the view to developing a future plan that has expanded community cultural development aims, objectives and outcomes.

**Council Plan key priorities**

1.4.1.1.1 Provide programs, events and activities that foster community connection and celebrate cultural diversity.

1.4.1.1.2 Initiate neighbourhood events programs.

**MV2040 objective**

8.2 Enhance our activity centres as places for entertainment and gathering.

**MV2040 actions**

8.2.1 Activate our activity centres with art, play, events and entertainment for all ages.

8.2.2 Provide community spaces and facilities in our centres.
8.2.3 Implement a public art program that shapes the culture and landscape of the city, contributing to vibrancy, sense of place and local identity.

**Council Plan key strategies**

5.1.1.2 Develop our activity centres as destinations by improving the amenity and quality of the public realm, including parking.

**MV2040 objective**

8.3 Support and extend the reach of our arts sector.

**MV2040 actions**

8.3.1 Extend the reach of the arts across the municipality, by ensuring appropriately equipped multi-purpose facilities for neighbourhood arts, exhibitions and creative industries.

8.3.2 Cater for professional and community arts exhibitions, performances and other activities, in quality and adaptable facilities.

8.3.3 Investigate and coordinate opportunities for performing arts across the city.

8.3.4 Create opportunities for professional artists and local community groups by commissioning public art projects.

**Council Plan key strategies**

8.4.1.4 Maintain a high standard of arts and cultural connections that are relevant and accessible to the community.

**MV2040 objective**

8.4 Support a network of leisure, recreation and sporting opportunities for all.

**MV2040 actions**

1.4.1 Extend the reach of sport, recreation and leisure activities to all.

1.4.2 Prepare for new and emerging trends in sports, recreation and leisure, through the planning for and use of facilities.

1.4.3 Provide a diverse range of ways for individuals (non-club based) to be physically active through well planned and managed open space assets.
1.4.4 Increase partnerships between clubs, organisations and Council to ensure sustainable delivery models for sports and recreation.

1.4.5 Improve the multi-purpose nature of our sport, recreation and leisure assets to maximise usage.

1.4.6 Consider establishing highball facilities to meet the demand for indoor sport opportunities.

1.4.7 Consider Council’s role in supporting elite sporting activities.

1.4.8 Support the operation of Moonee Valley racecourse as a significant sporting, recreational and employment asset.

**Council Plan key strategies**

2.1.1.1 Provide a network of multi-purpose places and spaces to allow for various activities across the city.

2.1.1.5 Redevelop the East Keilor Leisure Centre.

2.1.1.6 Prepare options for the development of a Niddrie community hub, which includes the relocation of Niddrie Library.

**Council Plan key priorities**

2.1.1.1.1 Targeted leisure and learning programs to encourage greater participation by diverse groups.

2.1.1.1.3 Prioritise new sports pavilions and facilities in poor condition and improve accessibility of sporting facilities to the wider community, notably the Fairbairn Park Pavilion, Maribyrnong Park Pavilion, Cross Keys Reserve, Overland Reserve Pavilion, Boeing Reserve Pavilion, Ormond Park, Buckley (Doutta) Pavilion and Doutta Galla Community Hall.

2.1.1.1.4 Plan for the delivery of accessible playgrounds.

2.1.1.1.5 Continue to maintain community infrastructure, including: sports field lighting, sports field surfaces, universal designed car parks within open space, accessible toilets, circuit paths in open space; and continue to make further improvements to such infrastructure for the increased use and flexibility of these assets.

2.1.1.1.6 Continue to work with sporting clubs and community organisations to improve non-Council infrastructure through external grants and co-financial contributions.
MV2040 Strategic Direction 9: A city that is technology ready

**MV2040 target**
- Moonee Valley embraces a technology ready first approach to creatively meet the challenges we face.

**MV2040 objective**

9.1 Be ready to adopt technology.

**MV2040 actions**

9.1.1 Invest in the foundations of a digital platform that will enable us to realise smart city objectives.

9.1.2 Support high-quality data transfer and telecommunications infrastructure.

9.1.3 Provide a high-quality civic service that exceeds the expectations of our community, with people able to connect when and how best suits them.

9.1.4 Support our community to be digitally ready.

9.1.5 Use technological advances to address climate change impacts.

**MV2040 objective**

9.2 Ensure data is shared, open and valued resource.

**MV2040 actions**

9.2.1 Improve data quality, security and availability to all.

9.2.2 Support and provide increased public wi-fi accessibility

**MV2040 objective**

9.3 Leverage technology as a business enabler.
MV2040 actions

9.3.1 Determine suitable programs or create access and awareness of resources that support businesses on how to maximise technology.

9.3.2 Support the use of technology for accessing Council premises.
Theme 3: Connected – Yanoninon Maggolee

This means ‘travel here’ in Woi wurrung language

A connected city of accessible, active and sustainable transport choices

MV2040 Strategic Direction 10: A city where sustainable transport is the easy option

MV2040 target

- Moonee Valley is a city where more than half of our residents travel to work by walking, cycling or public transport.

Council Plan objective

3.1 Getting around is easy, safe and sustainable.

Council Plan strategic indicators

3.1.1 Percentage of residents who usually use public or active transport (walking, cycling) for journeys under 5 kilometres.
   (Source: Community Survey)*

3.1.2 Percentage of residents who can easily get to places when needed.
   (Source: Community Survey)

3.1.3 Percentage of residents who usually cycle for journeys under 5 kilometres.
   (Source: Community Survey)

3.1.4 Percentage of residents who feel safe or very safe at public transport stops and stations.
   (Source: Community Survey)

3.1.7 Level of progress towards zero trauma vision and prioritising the safe systems approach.
(Source: Crashstats data and percentage actions implemented from Council’s Transport Safety Strategy)

**MV2040 objective**

10.1 Expand high-frequency public transport options.

**MV2040 actions**

10.1.1 Advocate for expansion and increased frequency of bus operations.

10.1.2 Advocate for a tram extension or high-frequency bus route in Milleara and Avondale Heights, with peak period clearways.

10.1.3 Provide community bus routes through underserviced areas of the municipality, including Milleara and Avondale Heights, until better public transport networks are established.

10.1.4 Proactively plan and advocate for an Airport Rail Link with train stations within our westernmost neighbourhoods.

10.1.5 Plan for the further activation of the Flemington spur line as a fundamental requirement to sustain the functioning of the Racecourse Road corridor.

10.1.6 Support a new train connection to the former Maribyrnong Defence site.

10.1.7 Advocate for accessible tram stops.

10.1.8 Advocate for increased train and tram reliability and frequency.

**Council Plan key strategies**

3.1.1.1 Advocate for improved public transport services, safety, access and connectivity throughout the municipality.

**Council Plan key priorities**

3.1.1.1.1 Continue to support community transport.

**MV2040 objective**

10.2 Reduce the real and perceived impediments to sustainable travel.
MV2040 actions

10.2.1 Significantly improve cycling and walking accessibility to and from public transport interchanges.

10.2.2 Investigate the provision of secure bicycle parking at public transport interchanges, including train stations.

10.2.3 Advocate for preference and priority to be given to sustainable transport modes at intersections.

10.2.4 Advocate for improved safety at transport interchange nodes.

10.2.5 Improve the safety of the road, shared path and footpath network.

10.2.6 Advocate to improve the availability, reliability and quality of information provided to the community.

Council Plan key strategies

3.1.1.2 Improve connectivity of our waterways and transport systems.

3.1.1.7 Advocate to achieve the best outcome for the community from the level crossing removal project in Buckley Street, Essendon.

6.5.1.5 Adopt an updated sustainable transport policy.

Council Plan key priorities

3.1.1.1.5 Undertake initiatives to encourage active transport.

3.1.1.1.6 Advocacy of a public transport interchange at Airport West and improved bus interchange at Moonee Ponds.

MV2040 Strategic Direction 11: A city with streets and spaces for people

MV2040 target

- We prioritise our cyclists and pedestrians of all mobilities by achieving a safe network of connected walking and cycling paths.
MV2040 objective

11.1 Provide a safe and easy-to-use walking and cycling network.

MV2040 actions

11.1.1 Explore opportunities to implement shared zones in areas of high pedestrian activity.

11.1.2 Consider reducing the speed limit on Council roads.

11.1.3 Advocate to improve safety at pedestrian and cyclist crossings by reducing waiting times, increasing crossing times and installing best practice signals, sensors or people aware automated technologies.

11.1.4 Encourage walking programs such as ‘walking school buses’ and walking activities for seniors.

Council Plan key priorities

1.1.1.8 Deliver a walkability initiative to get more people walking in Moonee Valley.

3.1.1.3 Implement major initiatives within the Walking and Cycling Strategy including: Dean Street underpass, Evans Street entry to Moonee Ponds Creek, Montague Street boardwalk and advocacy for bicycle lanes on Mt Alexander Road between Buckley Street and Moonee Ponds Junction.

MV2040 objective

11.2 Provide a truly connected walking and cycling network.

MV2040 actions

11.2.1 Create a network of high-quality, connected walking paths.

11.2.2 Create a high-quality bicycle network, including dedicated separated bicycle paths where possible.

11.2.3 Upgrade the Moonee Ponds Creek Trail and Maribyrnong River Trail, with separated walking and cycling paths where possible.

11.2.4 Develop new and improved walking and cycling links between neighbourhoods, open spaces, across waterways, railway lines and major roads, including connections to adjacent municipalities.
11.2.5 Deliver, in conjunction with Melbourne Water, an activated walking and cycling connection along the pipe track between Avondale Heights and Niddrie.

**Council Plan key strategies**

3.1.1.6 Adopt an updated Integrated Transport Strategy within MV2040.

3.1.1.8 Achieve a more pedestrian friendly municipality and make walking the first choice for journeys under 2 kilometres through provision of a safe walking environment, appropriate infrastructure, enjoyable urban environment and promotional initiatives.

**Council Plan key priorities**

3.1.1.7 Prioritise the installation of dedicated bicycle lanes on principal bike network and strategic cycling corridors.

**MV2040 objective**

11.3 Manage car usage through demand management techniques.

**MV2040 actions**

11.3.1 Provide parking that is well designed, well located, appropriately priced and flexibly managed.

11.3.2 Introduce technology to enable parking assistance, enforcement, data collection and management in areas of high demand.

11.3.3 Consider development proposals with limited or no on-site car parking in areas proximate to public transport.

**Council Plan key strategies**

2.2.1.2 Review legacy parking agreements on Council owned property with a view to achieving more optimal outcomes in terms of land use and adequacy of parking provision.

5.2.1.8 Mitigate and minimise the impact of traffic and parking caused by development.

**Council Plan key priorities**

1.2.1.8 Implement accessible parking bays.

**MV2040 objective**

11.4 Focus on road safety.
MV2040 actions

11.4.1 Deliver road infrastructure improvements to increase safety in areas with the highest crash risk.

11.4.2 Advocate for infrastructure improvements at arterial road problem locations.

11.4.3 Develop and integrate road safety messages into programs targeting at-risk groups.

Council Plan key strategies

3.1.1.4 Provide safe travel for the whole community through the ‘Safe System’ approach and the ‘Towards Zero Trauma’ vision.

3.1.15 Continue implementation of Council’s Local Area Traffic Management Studies capital works initiatives.

Council Plan key priorities

3.1.1.1.3 Continued implementation of Council’s local roads, bridges and path network renewal program in line with Council’s Road Asset Management Plan.

MV2040 Strategic Direction 12: A city at the forefront of transport technology

MV2040 target

- Moonee Valley embraces a technology first approach to creatively meet the challenges we face.

MV2040 objective

12.1 Position our city for smarter transport connectivity.

MV2040 actions

12.1.1 Identify and adjust for the influence future trends and transport technologies will have on travel behaviour.

12.1.2 Encourage and explore innovative solutions to road safety, congestion and parking issues.
12.1.3 Accept that technology is changing at a rapid pace and that the solution of today may not be the solution of tomorrow.
Theme 4: Green - Wunwarren

This means ‘green’ in Woi wurrung language

A green city that is ecologically healthy and environmentally responsible

MV2040 Strategic Direction 13: A city that is low in carbon

MV2040 target

- We achieve zero net emissions for our community and reduce emissions from Council operations by 85 per cent by 2040.

Council Plan objective

4.1 Our natural environment is protected and enhanced.

Council Plan strategic indicators

6.5.1 Progress towards Council’s goal of zero net carbon emissions by 2020 by tonnes - carbon dioxide equivalent and per cent reduction.

(Source: Council data)

MV2040 objective

13.1 Support renewable energy.

MV2040 actions

13.1.1 Install solar systems on Council and community buildings.

13.1.2 Support the community to invest in solar systems and emerging renewable technologies.

Council Plan key strategies

6.5.1.3 Adopt and implement environmentally sustainable design standards for Council facilities.

6.5.1.4 Improve the environmental performance of Council’s operations through building and lighting upgrades, water and energy upgrades.
Council Plan key priorities
5.3.1.1.10 Design sustainable places and spaces.

MV2040 objective

13.2 Create a low carbon city and economy.

MV2040 actions

13.2.1 Ensure new private and public buildings meet a high sustainability standard and upgrade existing buildings.

13.2.2 Encourage businesses focused on green technology, services and sustainable business models.

13.2.3 Continue to upgrade street lighting to efficient, smarter technologies.

MV2040 objective

13.3 Facilitate low emissions transport.

MV2040 actions

13.3.1 Improve infrastructure to encourage walking and cycling and access to public transport.

13.3.2 Improve access and connections to public transport.

13.3.3 Facilitate the uptake of electric and other efficient vehicles.

13.3.4 Plan for emerging transport trends and technologies, such as autonomous vehicles.

Council Plan key strategies

3.1.1.3 Encourage active and sustainable modes of transport.

MV2040 objective

13.4 Engage the community in low carbon living.
MV2040 actions
13.4.1 Deliver residential solar, home retrofit and behaviour change programs.

13.4.2 Support early years’ services and schools to operate sustainably and provide sustainability education to our children and young people.

13.4.3 Support community hubs for sustainable living and engage local champions.

Council Plan key strategies
4.2.1.2 Deliver sustainability programs and support local businesses, schools and the early learning sector.

MV2040 Strategic Direction 14: A city that is green and water-sensitive

MV2040 target
- We achieve 30 per cent canopy cover by 2040 through enhancing our urban forest.

Council Plan objective
4.2 People have the tools and knowledge they need to live sustainably.

Council Plan strategic indicators
4.1.1 Proportion of streetscapes and parks upgraded that include water sensitive design and urban cooling elements.
(Source: Council data)

4.1.2 Net gain in the number of street trees.
(Source: Council data) *

4.1.4 Increase in area of land run-off treated prior to discharge to waterways in square metres.
(Source: Council data)

4.2.2 Number of residents engaged through Council’s environment and sustainability engagement activities.
(Source: Council Parks, Waste and Sustainability data)
**MV2040 objective**

14.1 Enhance our urban forest.

**MV2040 actions**

14.1.1 Invest in additional plantings and overcome impediments to increasing canopy cover and vegetation diversity in streetscapes, parks and reserves.

14.1.2 Protect vegetation on private land and require additional plantings.

14.1.3 Plant a diversity of trees to ensure climate, pest and disease resilience and prioritise plantings to areas of need.

**Council Plan key strategies**

4.1.1.4 Prepare a local planning policy to introduce environmental performance requirements for new developments to achieve industry best practice.

4.1.1.6 Increase tree canopy cover and vegetation diversity to enhance urban cooling, amenity and ecology.

4.1.1.7 Continue to undertake greening of the city, including the Urban Forest Renewal Program, open space greening and urban ecology programs.

4.1.1.9 Create water sensitive and climate resilient spaces to reduce urban heat.

**Council Plan key priorities**

4.1.1.1.1 Implement the Neighbourhood and Local Parks Greening Program.

4.1.1.1.2 Implement the street planting program to grow our urban forest.

4.1.1.1.4 Review planning controls to protect and enhance vegetation on private land.

**MV2040 objective**

14.2 Create diverse and connected landscapes.

**MV2040 actions**

14.2.1 Establish interconnected networks of biodiverse green spaces, waterway corridors, streetscapes and private gardens.
14.2.2 Work with partners to enhance linear parkland along waterways, improving connectivity for walking, cycling and habitat corridors achieving contiguous connections where possible.

**Council Plan key priorities**

1.2.1.1.4 Where permits are provided that affect public space, continue to require appropriate access is maintained.

**MV2040 objective**

14.3 Enhance our ecological values.

**MV2040 actions**

14.3.1 Manage our significant conservation sites and protect remnant vegetation.

14.3.2 Plant native, resilient vegetation to enhance biodiversity and create habitat.

14.3.3 Where relevant and appropriate, adopt traditional Aboriginal land management practices in partnership with the Wurundjeri People as the Traditional Custodians.

**Council Plan key strategies**

4.1.1.5 Focus on an increase in biodiversity and habitat to support ecosystems.

4.1.1.10 Work with Melbourne Water to improve waterway health.

4.1.1.11 Undertake research to evaluate the opportunity for the inclusion of environmental significance overlays and implement where appropriate.

**Council Plan key priorities**

4.1.1.1.5 Manage and enhance remnant vegetation and increase urban ecology across the city.

**MV2040 objective**

14.4 Capture and reuse water to create cool spaces, reduce run-off to waterways and mitigate flood risk and enhance environmental values.

**MV2040 actions**

14.4.1 Harvest, treat, and reuse water for sports field and park irrigation.
14.4.2 Invest in passive irrigation using stormwater run-off for our street trees and landscapes.

14.4.3 Naturalise some stormwater drains and increase surface permeability to retain more water in our landscapes.

14.4.4 Adopt smart water storage technologies to slow run-off and mitigate flood risk.

**Council Plan key strategies**

4.1.1.8 Invest in water treatment and re-use to green our city, improve waterway quality, mitigate flood risk and reduce urban heat.

4.1.1.9 Create water sensitive and climate resilient spaces to reduce urban heat.

**Council Plan key priorities**

4.1.1.1.3 Implement water harvesting and re-use projects in Walter Street Reserve, Fairbairn Park, Queens Park, Rosehill Park and Woodlands Park.

5.1.1.1.11 Manage flood risks to waterways, private property and Council’s natural and built assets.

**MV2040 objective**

14.5 Support our community to connect with nature.

**MV2040 actions**

14.5.1 Skill residents, early years’ services and schools to grow their own food and create climate resilient biodiverse gardens.

14.5.2 Engage our community to connect with nature, the water cycle and the part they play in contributing to healthy waterways, open spaces and ecosystem.

14.5.3 Create spaces for food growing and sharing in public spaces.

**Council Plan key strategies**

4.2.1.1 Support residents and community groups to live sustainably and connect with nature.
MV2040 Strategic Direction 15: A city that rethinks waste

MV2040 target

- We divert 90 per cent of household waste and waste from Council operations from landfill by 2040.

Council Plan objective

4.2 People have the tools and knowledge they need to live sustainably.

Council Plan strategic indicators

4.2.1 Percentage of kerbside waste collected and diverted from landfill.
   
   (Source: Local Government Performance Reporting Framework) *

MV2040 objective

15.1 Engage residents, businesses, early years’ services and schools around waste avoidance, reuse and recycling.

MV2040 actions

15.1.1 Partner with and enable the community to develop creative solutions to avoid waste.

15.1.2 Work with others to create community spaces for sharing, reuse and repair (such as skill sharing and tool and equipment libraries).

15.1.3 Deliver waste and litter behaviour change projects.

Council Plan key strategies

5.3.1.3 Invest in infrastructure and improve waste management systems to increase recycling and reduce waste to landfill.

Council Plan key priorities

4.2.1.1.2 Roll out of sustainability education.

MV2040 objective

15.2 Advocate for and invest in infrastructure and improved waste management systems.
MV2040 actions

15.2.1 Trial innovative solutions to waste problems and adopt emerging smart technologies as they become viable.

15.2.2 Put leading practice infrastructure and systems in place to dramatically reduce the amount of organic waste and recyclables sent to landfill, such as enabling recycling away from home, accessible recycling hubs, organic waste recycling services for every household and litter infrastructure.

15.2.3 Work at a regional scale to develop new infrastructure for waste recovery, such as recycling, biological and mechanical treatment and energy recovery.

15.2.4 Advocate and educate producers to take responsibility for their products over the whole life cycle.

15.2.5 Proactively improve our waste contracts and systems to increase recovery rates as options become viable, such as recycling soft plastics, polystyrene and other wastes currently disposed to landfill.

Council Plan key strategies

5.2.1.6 Plan energy, water and waste systems to match projected future growth.

Council Plan key priorities

4.2.1.1.1 Continue to provide an efficient and effective waste collection system.

MV2040 objective

15.3 Ensure waste management planning manages the impacts of growth from new developments.

MV2040 actions

15.3.1 Develop innovative waste management approaches and technologies to reduce waste from higher-density developments.

15.3.2 Strengthen waste management planning requirements for new developments to reduce waste generation, divert more waste from landfill and minimise amenity impacts.

Council Plan key priorities

5.1.1.4 Maintain and enhance community amenity, noise and waste standards through public education and enforcement.
MV2040 Strategic Direction 16: A city that is cool and climate-adapted

MV2040 target

- Moonee Valley is a city that achieves climate resilience through supporting the community and planning a built environment that adapts to a changing climate.

MV2040 objective

16.1 Plan and build a climate resilient city.

MV2040 actions

16.1.1 Embed planning for climate resilience into our urban planning processes, including requirements to mitigate urban heat, retain moisture and increase vegetation.

16.1.2 Monitor, plan for and respond to climate-related impacts on Council’s assets, infrastructure and services, including energy insecurity, flood, wind and storm risk and heat stress.

16.1.3 Improve flood risk information, and manage development in flood prone areas through overlays and other planning measures.

16.1.4 Continually improve design standards for buildings, drainage, roads and landscape infrastructure to accommodate climate-related risks.

16.1.5 Improve decision-making tools and build capacity for climate adaptation based on up-to-date climate data and future climate scenarios.

Council Plan key strategies

5.3.1.8 Undertake additional investigations to improve the resilience of the city’s drainage and stormwater systems against climate change events, including preventative measures such as natural flood storage incorporated in open space designs.

5.3.1.9 Continue implementation of Council’s drainage work program in line with our Drainage Asset Management and Flood Management plans.

Council Plan key priorities

5.3.1.1.2 Review the Drainage Asset Management Plan.

5.3.1.1.4 Work with Melbourne Water and obtain flood modelling of Council’s drainage assets to inform any need for flood overlays.
MV2040 objective

16.2 Create climate adapted green spaces.

MV2040 actions

16.2.1 Mitigate urban heat by increasing vegetation, including green roofs and walls.

16.2.2 Create water sensitive, climate adapted landscapes through water harvesting and reuse, flood retention, drought resilient open spaces and passively irrigated streetscapes.

MV2040 objective

16.3 Foster community resilience to climate impacts.

MV2040 actions

16.3.1 Partner with community groups and other government bodies to support vulnerable residents and businesses to prepare for adverse weather, heatwaves, flood risk, transport and utility disruptions and emergencies.

16.3.2 Improve understanding of climate change impacts in the community and build the capacity of people to respond.

Council Plan key strategies

4.1.1.1 Plan and design the city to be environmentally sustainable and resilient to the impact of climate change.

4.1.1.2 Set higher environmental performance and urban design standards for new developments through policy.

4.1.1.3 Reduce the impact of development on the natural environment.
Theme 5: Beautiful – Nga-Ango Gunga

This means 'breathtaking' in Woi wurrung language

A beautiful city that celebrates its identity, heritage and open spaces

MV2040 Strategic Direction 17: A city that fosters local identity

MV2040 target

- We celebrate our rich heritage and the value of our cultural links to Wurundjeri Country.

MV2040 objective

17.1 Express identity through landscapes.

MV2040 actions

17.1.1 Understand, respect and celebrate the special character of our neighbourhoods.

17.1.2 Ensure intact heritage streetscapes and significant landscapes are protected, avoiding increased densities in these areas.

17.1.3 Ensure appropriate design guidelines are available for our neighbourhoods to enhance local identity.

Council Plan key strategies

5.2.1.4 Undertake work to strengthen neighbourhood character controls.

MV2040 objective

17.2 Celebrate the heritage of our city.

MV2040 actions

17.2.1 Work in partnership with the Wurundjeri People to acknowledge and promote Wurundjeri culture, knowledge and heritage through land management, education programs, and protection of areas of cultural sensitivity and significance.
17.2.2 Work proactively to identify and protect Aboriginal cultural heritage and values.

17.2.3 Work collaboratively with Wurundjeri Council to develop Wurundjeri interpretive signage and Woi wurrung language signs across Moonee Valley’s buildings, open spaces and parkland.

17.2.4 Identify and protect places and precincts of heritage significance, celebrating the important role they play in neighbourhood identity.

**Council Plan key strategies**

5.2.1.7 Identify and protect places of local heritage significance.

5.2.1.10 Undertake Stage 2 Heritage Studies recommended by the Heritage Gap Study and implement overlays where appropriate.

**MV2040 Strategic Direction 18: A city of high-quality design**

**MV2040 target**

- We achieve design excellence in all Council-owned buildings and facilities.

**MV2040 objective**

18.1 Support high-quality design.

**MV2040 actions**

18.1.1 Develop urban design guidelines to facilitate high-quality, age-friendly, practical, sustainable and timeless development that celebrates neighbourhood identity.

18.1.2 Support development that exhibits innovative and advanced application of materials, construction techniques and building configurations.

18.1.3 Use neighbourhood character assessments to help guide planning decisions.

**Council Plan key strategies**

5.1.1.2 Prepare and implement municipal-wide urban design guidelines.

**MV2040 objective**

18.2 Lead through exemplar projects.
MV2040 actions

18.2.1 Create civic pride through high-quality design renewal of Council community facilities, including community hubs, libraries and other municipal buildings.
18.2.2 Use design competitions to facilitate excellence and innovation in design.
18.2.3 Develop a Moonee Valley Design Awards program to promote design excellence.

Council Plan key strategies

5.2.1.4 Deliver timely, high-quality statutory planning services to manage growth and development.

Council Plan key priorities

5.2.1.1.1 Planning scheme amendment: review the need to implement reformed zones to restrict or facilitate development outcomes and implement accordingly.
5.3.1.1.5 Undertake work to introduce appropriate overlays to acknowledge flood risks.

MV2040 Strategic Direction 19: A city with vibrant and safe public spaces

MV2040 target

- Our city is regarded as a beautiful place with a diversity of spaces.

MV2040 objective

19.1 Create beautiful, interesting and engaging public spaces.

MV2040 actions

19.1.1 Activate spaces through public art and other creative interventions.
19.1.2 Ensure public spaces reflect the distinct identity of their neighbourhood and our cultural diversity.
19.1.3 Design interactive spaces for all ages.
19.1.4 Promote a clean city and foster pride of place.
19.1.5 Incorporate opportunities for play into our public spaces.
19.1.6 Repurpose underutilised and small spaces for greening.
19.1.7 Reduce visual clutter and increase navigability in public spaces.

19.1.8 Ensure public space treatments are of the highest quality construction.

**Council Plan key strategies**

2.2.1.9 Invest in a quality public realm and street trees that will attract business and visitors to activity centres through our streetscapes and shopping centres Capital Works Program.

5.1.1.3 Design and implement streetscape upgrades at key locations in Union Road, Racecourse Road, Keilor Road, Essendon Junction, Epsom Road, Ascot Vale Road and within the Moonee Ponds Activity Centre.

5.2.1.5 Increase proactive planning enforcement activities to improve amenity and neighbourhood character.

**Council Plan key priorities**

5.1.1.9 Continue to provide diverse outdoor play opportunities for children and families by implementing the Playspace Plan.

5.3.1.3 Introduce built form controls along the Maribyrnong River and begin preliminary work on Moonee Ponds Creek precinct.

**MV2040 objective**

19.2 Provide welcoming and safe public environments.

**MV2040 actions**

19.2.1 Ensure our public places cater for a diverse range of uses and users.

19.2.2 Facilitate a night-time economy to better activate our public spaces in the evening.

19.2.3 Ensure new developments are designed to optimise activation of public areas.

19.2.4 Create streetscapes and public spaces where people feel safe, maximising opportunities to provide passive surveillance.
Council Plan key strategies
1.3.1.4 Promote community safety through planning, design and maintenance of the public realm and Council facilities.

Council Plan key priorities
1.3.1.1.4 Adhere to the principles of crime prevention through environmental design.
1.3.1.1.5 Implement age friendly streetscapes in all public works.

MV2040 Strategic Direction 20: A city in a beautiful landscape setting

MV2040 target
- We achieve a connected network of high-quality open space that is appropriate to the needs of our community.

Council Plan objective
5.1 Moonee Valley has high quality places and spaces.
5.2 Growth and development are well managed.

Council Plan strategic indicators
4.1.3 Community satisfaction with the performance of Council in delivering attractive parks, gardens, open space and streetscapes.
(Source: Community Survey)

5.1.1 Community satisfaction with the appearance of public areas.
(Source: Community Survey)

5.1.2 Amount of open space in Moonee Valley per person in hectares.
(Source: Council data) *

MV2040 objective
20.1 Provide open spaces to meet the needs of the community.

MV2040 actions
19.1.1 Activate spaces through public art and other creative interventions.
20.1.1 Opportunistically and strategically acquire land for open space to ensure equity of access.

20.1.2 Promote the health and wellbeing benefits of connection to open space and nature.

20.1.3 Promote structured and unstructured play for all ages and abilities, including developing spaces that support safe and independent play and learning.

20.1.4 Upgrade open spaces to be multi-programmable, reflecting the needs of a diverse community.

20.1.5 Protect public open space from encroachment of development.

20.1.6 Prepare and implement master plans to support the open space network.

**Council Plan key strategies**

4.1.1.6 Implement master plans at key sites around the Maribyrnong River precinct including Fairbairn Park, Aberfeldie Park and Afton Street. Also the Moonee Ponds Creek precinct including Boeing Reserve, Debneys Park, Ormond Park and Cross Keys Reserve.

5.1.1.1 Improve access to quality open space throughout Moonee Valley.

5.1.1.4 Review the Open Space Strategy, including opportunities to improve open space contributions mechanisms.

**Council Plan key priorities**

4.1.1.8 In developing our parks and open space for active uses, ensure this is undertaken without the loss of open space.

5.1.1.1.1 Review and update the Open Space Strategy.

5.1.1.1.3 Conduct open space and streetscape master planning.

5.1.1.1.10 Continue implementation of Council’s Open Space Asset Renewal Program in line with the Open Space Asset Management Plan.

5.1.1.1.12 Continue the implementation of master plans at Queens Park and Rosehill Park and begin implementation at Woodlands Park and Buckley Park.
MV2040 objective

20.2 Deliver an interconnected network of open spaces.

MV2040 actions

20.2.1 Create and enhance linear green spaces as biodiversity and habitat corridors and to interconnect neighbourhoods.

20.2.2 Utilise the open space network as part of overall stormwater management.

20.2.3 Provide a diversity of spaces that promote unique experiences.

Council Plan key strategies

5.1.1.5 Undertake work to identify opportunities for green space linkages and green relief through the city.

5.1.1.8 Adopt land management practices that improve the quality and diversity of landscape types to strengthen open space corridors such as the Maribyrnong River and the Moonee Ponds Creek precincts.
Theme 6: Resilient organisation – Balit Djerring-dha

This means 'strong partnership' in Woi wurrung language

A resilient organisation that is sustainable, innovative, engaging and accountable

This theme outlines the type of organisation we aspire to be. We've set out our objectives, strategic indicators, key strategies and key priorities that support our progress towards being a resilient organisation that is sustainable, innovative, engaging and accountable.

Council Plan objective 6.1: Innovation is central to the way we work

Council Plan strategic indicators:

6.1.1 Number of improvement ideas delivered.  
(Source: Council data)

6.1.2 Level of employee satisfaction.  
(Source: Internal survey)

Council Plan key strategies:

6.1.1.1 Transform information technology applications and infrastructure in line with industry best practice.

6.1.1.2 Improve productivity and efficiency through continuous improvement and innovation.

6.1.1.3 Develop and implement an innovation framework.

6.1.1.4 Develop and implement an integrated planning framework.

6.1.1.5 Continue to review service delivery models through service planning.

6.1.1.6 Develop and implement an organisational development program.
Council Plan key priorities:

6.1.1.1.1 Consolidate core information technology applications to a single platform to achieve a customer-centric view and greater long-term efficiencies.

6.1.1.1.2 Review and consolidate IT applications and migrate to the Cloud where appropriate to minimise maintenance costs and establish that software is fit for purpose.

6.1.1.1.3 Transform network infrastructure to modern industry best practice for fast, reliable connectivity at all Council sites.

6.1.1.1.4 Review the organisation's capability to develop people and processes.

6.1.1.1.5 Identify challenges and opportunities to improve efficiencies and service delivery.

6.1.1.1.6 Review corporate planning and reporting processes to support integrated planning.

6.1.1.1.7 Investigate different approaches to improvement and innovation in private and public sector.

6.1.1.1.8 Undertake improvement projects by using the Innovation Framework.

Council Plan objective 6.2: Good governance is everyone’s responsibility

Council Plan strategic indicators:

6.2.1 Community satisfaction with Council decision-making.  
(Source: Community Survey)

6.2.2 Proportion of major initiatives adopted in the Annual Budget that are completed by Council.  
(Source: Annual Report)

Council Plan key strategies:

6.2.1.1 Promote responsible and equitable decision-making across Council.

6.2.1.2 Foster a culture of accountability and transparency.

6.2.1.3 Support best practice engagement through the establishment of portfolio advisory committees.

Council Plan key priorities:

6.2.1.1.1 Review services in line with competitive neutrality principles.
6.2.1.1.2 Continue to review and refresh the risk management framework.
6.2.1.1.3 Continue to maintain risk registers across the organisation.

**Council Plan objective 6.3: We are financially sustainable**

**Council Plan strategic indicators:**

6.3.1 Percentage of non-rate revenue to total revenue.  
(Source: Financial Statements)

6.3.2 Maintain a low- to medium-risk rating measured against financial sustainability risk indicators: net result, liquidity, internal financing, indebtedness, and capital replacement ratio and renewal gap.  
(Source: Financial Statements)

**Council Plan key strategies:**

6.3.1.1 Maintain a low- to medium-risk level through prudent financial management.

6.3.1.2 Explore alternative funding sources to mitigate the impact of rate capping on council’s ability to deliver services without unduly burdening ratepayers.

6.3.1.3 Determine the maximum utilisation and future use of Council’s assets, including land and buildings.

6.3.1.4 Prioritise projects with multiple community benefits through a community benefit assessment tool.

6.3.1.5 Actively seek financial support from a range of potential funding sources for the development of community infrastructure.

6.3.1.6 Progress Council’s corporate asset management system, processes and data collection approach.

**Council Plan key priorities:**

6.3.1.1.1 Continue to expand the application and use of Council’s corporate asset management system.

6.3.1.1.2 Seek financial support from all levels of government (local, state and federal), community organisations and private investment for the development of community infrastructure.
6.3.1.1.3 Develop and implement infrastructure decision making through guidelines to assist in the determination of future capital works.

6.3.1.1.4 Review and refresh Council’s investment policy to maximise the value obtained from Council investments.

6.3.1.1.6 Develop and apply annual investment guidelines to ensure decisions are based on life cycle costs.

Council Plan objective 6.4: Our community is informed and has a say

Council Plan strategic indicators:

6.4.1 Community satisfaction with consultation and engagement.
(Source: Community Survey)*

6.4.2 Council website engagement analytics.
(Source: Website analytics data)

Council Plan key strategies:

6.4.1.1 Coordinate proactive, planned and meaningful community engagement.

6.4.1.2 Explore ways of using technology to allow our community to interact with us in their preferred manner.

6.4.1.3 Provide opportunities for civic participation and input to Council decision-making processes.

6.4.1.4 Lobby on emerging issues for the community’s benefit.

Council Plan key priorities:

6.4.1.1.1 Targeted engagement with hard-to-reach and marginalised communities.

6.4.1.1.2 Promote Council services through community networks.

6.4.1.1.3 Institute a deliberative engagement process for key strategic planning projects.

6.4.1.1.4 Apply appropriate levels of engagement in line with Council’s Community Engagement Framework.

6.4.1.1.5 Support community input into high-level strategic issues through Council’s portfolio advisory committees.
6.4.1.1.6 Implement Council’s Community Engagement Framework in alignment with IAP2 principles and the VAGO best practice guide.

**Council Plan objective 6.5: We demonstrate leadership**

**Council Plan strategic indicators:**

6.5.1 Progress towards Council’s goal of zero net carbon emissions by 2020 by tonnes - carbon dioxide equivalent and per cent reduction.
(Source: Council data)

6.5.2 Level of workforce diversity.
(Source: Council data)*

6.5.3 Percentage of goods and services purchased locally.
(Source: Council data)

**Council Plan key strategies:**

5.2.1.1 Prepare and see the adoption of MV2040 as the long-term strategy that will guide the future of the city.

5.2.1.3 Undertake the work to have MV2040 embedded into the Planning Scheme.

6.5.1.1 As an employer of choice, Council will promote inclusive recruitment practices to strengthen workforce diversity.

6.5.1.2 Promote workforce safety, health and wellbeing.

6.5.1.3 Adopt and implement environmentally sustainable design standards for Council facilities.

6.5.1.4 Improve the environmental performance of Council’s operations through building and lighting upgrades, water and energy upgrades.

6.5.1.5 Adopt an updated sustainable transport policy.

6.5.1.6 Continue to maintain the major fleet, plant and information services asset class.

6.5.1.7 Investigate technology that will deliver improved efficiencies for customers.
Council Plan key priorities:

6.5.1.1.1 At least one major deliberative and statistically representative engagement process per Council term which provides advice on Council’s long-term community plan.

6.5.1.1.2 Investigate opportunities for shared services.

6.5.1.1.3 Conduct ongoing professional development for all staff regarding diversity.
Neighbourhoods

Council is moving to a neighbourhood planning approach for our planning and service delivery. This approach will help us create a more inclusive, vibrant and healthy city.

Moonee Valley is made up of 13, 20-minute neighbourhoods which are planned so that people can access most of their everyday needs within a 20-minute walk of their home.

Our neighbourhoods are:

Aberfeldie Keilor Road/Essendon North
Airport West Milleara
Ascot Vale Moonee Ponds
Avondale Heights Niddrie/Essendon West
Essendon Strathmore
Flemington Strathmore Heights
Kelior East

We know that a one size fits all solution does not work, and the benefit of neighbourhood planning is that we can identify local priorities and tailor responses to improve the health and vibrancy of all parts of our city. It means prioritising health and wellbeing outcomes through our planning, and delivering services and infrastructure necessary to foster community pride and connection.

There are a series of implementation initiatives identified for each of the 13 neighbourhoods which have been mapped against the four-year Council Plan timelines.

The following section highlights the implementation initiatives for this Council term and key projects that are planned for each neighbourhood. There is also a municipal section for projects which are municipal-wide or cover multiple neighbourhoods.

Visit mvcc.vic.gov.au.mv2040 for more information on our neighbourhoods.
### Legend

<table>
<thead>
<tr>
<th>Cost</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>$</td>
<td>Up to $1m</td>
</tr>
<tr>
<td>$$</td>
<td>$1m-$5m</td>
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<tr>
<td>$$$</td>
<td>$5m-$10m</td>
</tr>
<tr>
<td>$$$$</td>
<td>$10m-$20m</td>
</tr>
<tr>
<td>$$$$$</td>
<td>$20m+</td>
</tr>
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</table>

### Expenditure

<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expansion</td>
<td>Expenditure that extends capacity of an existing asset to provide benefits, at the same standard as is currently enjoyed by existing beneficiaries, to a new group of users</td>
</tr>
<tr>
<td>New</td>
<td>Expenditure which creates a new asset providing a new service/output that does not currently exist</td>
</tr>
<tr>
<td>Renewal</td>
<td>Expenditure on an existing asset or on replacing an existing asset, which returns the service capability of the asset up to that which it originally had</td>
</tr>
<tr>
<td>Upgrade</td>
<td>Expenditure which enhances an existing asset to provide a higher level of service</td>
</tr>
</tbody>
</table>
### Municipal

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver the Neighbourhood Empowerment Program</td>
<td>Fair</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Undertake a feasibility analysis and site identification for a new highball facility</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Facilitate a technology-ready city, including improving wi-fi accessibility</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Provide pedestrian and/or cycling connections from the Maribyrnong River to Moonee Ponds Creek</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$$$</td>
</tr>
<tr>
<td>Provide new cycling routes linking Maribyrnong to West Brunswick</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$$$$</td>
</tr>
<tr>
<td>Provide cycling and walking connections within and to other neighbourhoods</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$$$$$</td>
</tr>
<tr>
<td>Upgrade existing shared cycling and walking paths</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$$$$$$</td>
</tr>
<tr>
<td>Install solar systems on Council and community buildings</td>
<td>Green</td>
<td>Renewal</td>
<td>$$$$</td>
</tr>
<tr>
<td>Undertake place-based upgrades and greening of parks</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Activate spaces through public art and other creative interventions</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Repurpose underutilised and small spaces for greening</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
</tbody>
</table>

### Capital Projects

<table>
<thead>
<tr>
<th>Capital Projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake bridge remedial/renewal works identified through inspection</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Undertake building renewal and maintenance of community facilities</td>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Replace required air-conditioning and heating units at Council facilities</td>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>-----------------------------</td>
<td>------</td>
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<td>----</td>
</tr>
<tr>
<td>Increase renewable energy potential, including improving energy efficiency in Council facilities</td>
<td>Green</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Provide fit-for-purpose ICT equipment to meet Council’s operational needs</td>
<td>Resilient Organisation</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Implement the Enterprise Resource Planning platform to promote stronger digital interaction with the community</td>
<td>Resilient Organisation</td>
<td>New</td>
<td>$$$</td>
</tr>
<tr>
<td>Implement Internet of Things solutions to improve systems and form a Smart Cities approach</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Replace required IT infrastructure to provide a stable and secure ICT environment</td>
<td>Resilient Organisation</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Replace required back-of-house IT applications and platforms</td>
<td>Resilient Organisation</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the library management system</td>
<td>Resilient Organisation</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Replace the current phone system with a unified communication platform</td>
<td>Resilient Organisation</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Undertake drainage improvements, this includes flood mitigation upgrades and flood studies</td>
<td>Green</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Replace damaged drainage pit covers and repair pipe and CCTV</td>
<td>Green</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Address reactive drainage problems, includes constructing additional drainage pits and upgrading drainage assets</td>
<td>Green</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Project Description</td>
<td>Status</td>
<td>Type</td>
<td>Cost</td>
</tr>
<tr>
<td>------------------------------------------------------------------------------------</td>
<td>---------</td>
<td>----------</td>
<td>------</td>
</tr>
<tr>
<td>Improve furniture and fittings at Family and Children’s Services facilities</td>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Improve furniture and shelving at libraries</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Improve internal amenity in Council facilities, including replacing required whitegoods and furniture</td>
<td>Resilient Organisation</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Implement the “Better Moves Around Schools” program</td>
<td>Connected</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Improve pedestrian footpaths</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Improve the Moonee Ponds Creek shared path, including addressing safety and required upgrades</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Improve the Maribyrnong River shared path, including addressing safety and required upgrades</td>
<td>Connected</td>
<td>Renewal</td>
<td>Not available</td>
</tr>
<tr>
<td>Improve the accessibility and safety of pedestrian</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Implement the recommendations identified in the Walking and Cycling Strategy (as incorporated into the MV2040 Strategy)</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Update the collection of audio visual resources in libraries</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Update the collection of library books and other material</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Deliver accessible parking improvements</td>
<td>Connected</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Description</td>
<td>Current Status</td>
<td>Type</td>
<td>Cost</td>
</tr>
<tr>
<td>----------------------------------------------------------------------------</td>
<td>----------------</td>
<td>------------</td>
<td>------</td>
</tr>
<tr>
<td>Revitalise public art assets</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Deliver fencing renewal and replacements</td>
<td>Beautiful</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Install a centralised irrigation system to enable access to each on-site</td>
<td>Resilient</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>irrigation controller from any Council computer, tablet or phone</td>
<td>organisation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Implement open space master plans, includes undertaking landscape</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>improvements</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provide wayfinding and naming signage in Fairbairn Park, Canning Reserve,</td>
<td>Beautiful</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Aberfeldie Park, Walter Street Reserve, Debeleys Park and Ormond Park</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver passive irrigation infrastructure for street trees</td>
<td>Green</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Improve soft paths, including surface types such as crushed rock and</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>granitic sand</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undertake improvements to playgrounds within neighbourhoods, district</td>
<td>Beautiful</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>and regional parks</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undertake improvements to seating, including benches and picnic tables</td>
<td>Beautiful</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to shelter structures</td>
<td>Beautiful</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to street furniture</td>
<td>Beautiful</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Undertake renewal of bins for use for hard waste, green waste and</td>
<td>Green</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>cardboard</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Description</td>
<td>Category</td>
<td>Cycle</td>
<td>Cost</td>
</tr>
<tr>
<td>----------------------------------------------------------------------------</td>
<td>-----------</td>
<td>--------</td>
<td>------</td>
</tr>
<tr>
<td>Provide new bins, include replacing bins, for household waste collection</td>
<td>Green</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Replace required plant and fleet for Council operations</td>
<td>Resilient Organisation</td>
<td>Renewal</td>
<td>$$</td>
</tr>
<tr>
<td>Undertake outdoor improvement works at Family and Children’s Services facilities</td>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Replace and/or renew cricket nets and related structures</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to sports fields, including the replacement of goal posts</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to sports fields (active), including basketball courts, BMX tracks and skate parks</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Install synthetic grass cricket wicket covers during winter season</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Implement the Local Area Traffic Management studies</td>
<td>Connected</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Improve the amenity of the local road network</td>
<td>Connected</td>
<td>Renewal</td>
<td>$$</td>
</tr>
<tr>
<td>Deliver urgent safety works that respond to issues identified by the community</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to right of way signs under Council’s responsibility</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Improve road amenity and safety, including signage, asphalt repairs and traffic management services</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Project Description</td>
<td>Theme</td>
<td>Status</td>
<td>Cost</td>
</tr>
<tr>
<td>---------------------</td>
<td>-------</td>
<td>--------</td>
<td>------</td>
</tr>
<tr>
<td>Replace brick road humps</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Implement the recommendations of the Transport Safety Strategy (as incorporated in MV2040)</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Replace bollards in Puckle Street, Moonee Ponds</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
</tbody>
</table>

### Other projects

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Implement a new community facilities booking system</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver additional family violence consultation with maternal and child health services</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver a volunteer service that promotes the inclusion of older people</td>
<td>Fair</td>
</tr>
<tr>
<td>Develop and implement key strategies to support the inclusion of older persons within the home and community</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver program activities to support and acknowledge carers</td>
<td>Fair</td>
</tr>
<tr>
<td>Implement the Social Housing Infrastructure Program</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Moonee Valley Community Funding Program</td>
<td>Fair</td>
</tr>
<tr>
<td>Provide partnership support funding to Wingate Avenue Community Centre, Farnham Street Neighbourhood Learning Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Provide youth peer recognition awards (4 per annum)</td>
<td>Fair</td>
</tr>
<tr>
<td>Promote positive stories of young people</td>
<td>Fair</td>
</tr>
<tr>
<td>Support young people’s participation through Young People’s Committee, Queer Youth Group (Rainbow Valley Group) and the FREEZA Committee</td>
<td>Fair</td>
</tr>
<tr>
<td>Support development projects in East Timor’s Liquicia District through our East Timor Partnership program</td>
<td>Fair</td>
</tr>
<tr>
<td>Engage with grade six students to promote youth services as they transition to secondary school</td>
<td>Fair</td>
</tr>
<tr>
<td>Support cultural diversity and speak out against racism through Council’s Dates of Recognition Calendar</td>
<td>Fair</td>
</tr>
<tr>
<td>Revise our Reconciliation Policy</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Moonee Valley Seniors Festival</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver an International Day of People with Disability event</td>
<td>Fair</td>
</tr>
<tr>
<td>------------------------------------------------------------</td>
<td>------</td>
</tr>
<tr>
<td>Deliver a carers thank you event</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver events and workshops as part of NAIROC Week and Wurundjeri Week</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver youth counselling and case management</td>
<td>Fair</td>
</tr>
<tr>
<td>Provide school holiday programs and ‘what’s on’ calendars for young people, children and families</td>
<td>Fair</td>
</tr>
<tr>
<td>Host the Moonee Valley School Principals’ Bi-Annual Breakfasts</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver a program of events for International Women’s Day</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the 16 Days of Activism project</td>
<td>Fair</td>
</tr>
<tr>
<td>Promote responsible pet ownership</td>
<td>Fair</td>
</tr>
<tr>
<td>Transform Active8 into a year round program working in partnership with the local community, organisations and service providers</td>
<td>Thriving</td>
</tr>
<tr>
<td>Improve online recruitment and management of volunteers for Council-run programs</td>
<td>Thriving</td>
</tr>
<tr>
<td>Deliver a performing arts roadshow</td>
<td>Thriving</td>
</tr>
<tr>
<td>Deliver the L2P and DriveLink programs</td>
<td>Connected</td>
</tr>
<tr>
<td>Deliver My Smart Garden workshops</td>
<td>Green</td>
</tr>
<tr>
<td>Prepare the recycling and waste calendar for community use</td>
<td>Green</td>
</tr>
<tr>
<td>Install a central control system to operate all irrigation systems in sport fields and parks, by Council device</td>
<td>Green</td>
</tr>
<tr>
<td>Install synthetic grass cricket wicket covers during the winter season</td>
<td>Green</td>
</tr>
<tr>
<td>Deliver the Street Tree Planting Program</td>
<td>Green</td>
</tr>
<tr>
<td>Deliver the Neighbourhood Greening Program</td>
<td>Green</td>
</tr>
<tr>
<td>Provide work experience and intern positions across Council</td>
<td>Resilient Organisation</td>
</tr>
<tr>
<td>Recruit Neighbourhood Engagement Officers to support Council’s 20-minute neighbourhood planning approach</td>
<td>Resilient Organisation</td>
</tr>
<tr>
<td>Develop a Community Engagement Policy</td>
<td>Resilient Organisation</td>
</tr>
<tr>
<td>Supplement traditional project engagement tools with an online engagement portal</td>
<td>Resilient Organisation</td>
</tr>
</tbody>
</table>
### Moonee Valley Community Funding Program projects

| Project: The Western Region Deadly Race: Engaging young people in local Aboriginal culture |
| Funding provided to: Kirrip Aboriginal Corporation |
| Neighbourhoods: Aberfeldie, Ascot Vale, Avondale Heights |

| Project: Journey Into A Wider Community: Publication exploring Chinese community in Flemington |
| Funding provided to: Moonee Valley Golden Age Women |
| Neighbourhoods: Ascot Vale, Flemington, Moonee Ponds |

| Project: Healthy ageing in the community |
| Funding provided to: Macedonian Senior Citizens group of Avondale Heights, East Keilor, Moonee Valley and Districts |
| Neighbourhoods: Avondale Heights, Keilor East |

| Project: Shrek – The Musical |
| Funding provided to: Western Arts Theatre Incorporated |
| Neighbourhoods: Essendon, Moonee Ponds, Strathmore |

| Project: Visual Arts Together – Social Inclusion Through Arts |
| Funding provided to: Vincenza Fazzalori |
| Neighbourhoods: Avondale Heights, Flemington |

| Project: Musical Sprouts and The Makers’ Garden: original musical theatre for children |
| Funding provided to: Bridget a’Beckett |
| Neighbourhoods: Airport West, Essendon, Flemington, Moonee Ponds, Strathmore Heights |

| Project: Stories From the Suburbs – Moonee Valley |
| Funding provided to: Moonee Valley Memoirists |
| Neighbourhoods: Avondale Heights, Moonee Ponds |

| Project: Services and supplies for OH&S requirements |
| Funding provided to: Friends of the Maribyrnong Valley Incorporated |
| Neighbourhoods: Aberfeldie, Ascot Vale, Avondale Heights, Milleara |
Service subsidies grant:

Project: Moonee Valley Toy Library
Funding provided to: Moonee Valley Toy Library
Neighbourhoods: Avondale Heights, Essendon
Aberfeldie

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake maintenance at the Incinerator Gallery</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Deliver upgrades to the athletics surface and spectator area at the Moonee Valley Athletics Centre</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Provide a series of new connections and river crossings around the Maribyrnong River precinct,</td>
<td>Connected</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>including a continuous walking and cycling link along the river bank</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Capital projects**

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improve the car park on Tilba Street, near Aberfeldie Park</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Deliver the Incinerator Gallery Interpretation Project</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the playground at Aberfeldie Park</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Resurface the Aberfeldie Primary School netball courts and ensure they are fit-for-purpose</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake sports field lighting works to the west oval of Aberfeldie Park</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Deliver a ball protection fence at the west oval of Aberfeldie Park</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Provide temporary change rooms at Maribyrnong Park</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake sports field lighting works at Maribyrnong Park</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Improve the Essendon Rowing Club female-friendly change room</td>
<td>Fair</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Replace the synthetic surface at the Moonee Valley Athletics Centre</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Other projects</td>
<td>Theme</td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------------------------------------------------------------------------------</td>
<td>--------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undertake visioning and community engagement for the Maribyrnong River Cultural precinct</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Activate the Incinerator Gallery for multi-use</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Activate Canning Reserve for multi-use</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expand the Moonee Valley Men’s Shed program at Aberfeldie Men’s Shed</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver the Wipe Out Waste school program</td>
<td>Green</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Upgrade Maribyrnong Park sporting grounds including drainage, irrigation and the turf surface of the main ground</td>
<td>Green</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Moonee Valley Community Funding Program projects**

- **Project: Aberfeldie NAIDOC event**
  - Funding provided to: Aberfeldie Football Club

- **Project: Creating a sustainable, native, educational garden for the kinder community**
  - Funding provided to: Ave Maria Kindergarten Incorporated

- **Project: AFL grand final day celebration**
  - Funding provided to: Aberfeldie Baptist Church
## Airport West

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

### Capital projects

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake landscape improvements in accordance with the AJ Davis Reserve master plan</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Provide a new playground at AJ Davis Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Improve the recreation equipment at AJ Davis Reserve</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Install a ball protection fence at the Etzel Street end of Hanson Etzel Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>

| Improve the amenity around the Ratcliff Community Hall | Beautiful | Renewal | $ |

### Other projects

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver low cost exercise programs for seniors to support healthy ageing</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver immunisation services at the Bowes Avenue Community Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate the Green Spine for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Deliver the Little Long Walk project</td>
<td>Thriving</td>
</tr>
<tr>
<td>Host a picnic event at Hanson Etzel Reserve</td>
<td>Fair</td>
</tr>
<tr>
<td>Advocate for a new station as part of the Airport Rail Link</td>
<td>Connected</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Implement renewal energy and water efficiency projects at Bowes Avenue and Ratcliff Community Halls</td>
<td>Green</td>
</tr>
<tr>
<td>Project</td>
<td>Funding provided to</td>
</tr>
<tr>
<td>------------------------------------------------------------------------</td>
<td>----------------------------------------------------------</td>
</tr>
<tr>
<td>Preserving Pantry Pickings: installation of a cool room for fresh produce</td>
<td>Helping Hands Mission Incorporated</td>
</tr>
<tr>
<td>End of year celebrations Christmas party 2018</td>
<td>Circolo Pensionati Italiani Di Airport West</td>
</tr>
<tr>
<td>Seniors functions</td>
<td>Maltese Senior Citizens Club Airport West</td>
</tr>
</tbody>
</table>
Ascot Vale

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support the redevelopment of the Ascot Vale housing estate resulting in a fully integrated and connected community</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Beautify the Union Road Activity Centre public realm</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provide a walking path linking Walter Street Reserve to Ascot Chase</td>
<td>Connected</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake works to expand the car park at Fairbain Park</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Undertake improvements to Ascot Vale Leisure Centre</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Deliver a new public toilet at the northern end of Fairbain Park (design only)</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Deliver a new pavilion at the southern end of Fairbain Park</td>
<td>Thriving</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Provide temporary change rooms at Fairbain Park</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake renewal works at Riverside Golf and Tennis Centre</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Deliver 16 new netball courts at Riverside Golf and Tennis Centre</td>
<td>Thriving</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Other projects</td>
<td>Theme</td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------------------------------------------------------------------------------</td>
<td>--------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver the Speak Up, Be Brave anti-racism campaign and diversity statement</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provide community support and infrastructure planning in response to the Department of Health and Human Services Renewal Project at Ascot Vale housing estate</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Implement the Women’s Leadership Program</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver the Saturday Night Live program to people with disability</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Implement Supported Playgroups</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undertake youth consultation and pop-up engagement activities</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver youth counselling and case management outreach services at Ascot Vale Library</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Support community legal centres to plan for future service delivery</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Host an International Day for the Elimination of Violence against Women event</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Convene the Moonee Valley Family Violence Services Network</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Develop library outreach with Wingate Avenue Community Centre</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Activate Fairbairn Park for multi-use</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver Knit and Knatter workshops</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Install a community exhibition at Ascot Vale Library</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver low cost exercise programs for seniors to support healthy ageing</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Install new irrigation systems on all sports fields at Fairbairn Park</td>
<td>Green</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Moonee Valley Community Funding Program projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project: Building improvements to function room</td>
</tr>
<tr>
<td>Funding provided to: Epirotic Philanthropic Society ‘Dodon’</td>
</tr>
</tbody>
</table>
Project: Together We Stand: Community project addressing racism and discrimination
Funding provided to: Wingate Avenue Community Centre

Project: Sensational Social Outings project
Funding provided to: Boomerang Network Incorporated

Project: Italian Republic Festival (Fiesta della Repubblica)
Funding provided to: Circolo Pensionati Italiani di Ascot Vale Incorporated

Project: Social support for the Ascot Vale Elderly Citizens Group
Funding provided to: Old Citizen Ascot Vale and Districts Incorporated

Project: Killikiki Samoa tournament
Funding provided to: Victoria Killikiki Samoa Association
# Avondale Heights

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue redevelopment of the existing community hub</td>
<td>Fair</td>
<td>Upgrade</td>
<td>$$$</td>
</tr>
<tr>
<td>Explore the potential for an activation opportunity at Canning Reserve</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Revitalise and activate the Maribyrnong River environs to create local recreational opportunities and connection to the broader river corridor#</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital Project</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Install traffic signals on Military Road and Clarendon Street</td>
<td>Connected</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the playground at Avondale Heights Reserve</td>
<td>Beautiful</td>
<td>Expansion</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake youth consultation and pop-up engagement activities</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver youth counselling and case management outreach services at Avondale Heights Library and Learning Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Host the NAIDOC Week Civic Ceremony and activities at Avondale Heights Library and Learning Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver immunisation services at the Nancye Kirchner Neighbourhood Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate the Nancye Kirschner Neighbourhood Centre for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Host a Winter Music in the Valley concert</td>
<td>Thriving</td>
</tr>
<tr>
<td>Support the Youth Gaming Group at Avondale Heights Library and Learning Centre</td>
<td>Thriving</td>
</tr>
<tr>
<td>Develop the <em>We Walk Together</em> children’s book with Avondale Heights Kindergarten children and launch it at Avondale Heights Library and Learning Centre</td>
<td>Thriving</td>
</tr>
<tr>
<td>Install pop-up art exhibitions at Avondale Heights Library and Learning Centre</td>
<td>Thriving</td>
</tr>
<tr>
<td>Project: Keep us going</td>
<td>Funding provided to: Avondale Heights Grandparents Playgroup</td>
</tr>
<tr>
<td>------------------------</td>
<td>-------------------------------------------------------------</td>
</tr>
<tr>
<td>Funding provided to: Avondale Heights Greek Pensioners and Elderly Citizens Group</td>
<td></td>
</tr>
<tr>
<td>Project: Club anniversary</td>
<td>Funding provided to: Circolo Pensionati Italiani of Keilor East and Avondale Heights’</td>
</tr>
<tr>
<td>Project: Father’s Day lunch</td>
<td>Funding provided to: Greek Community of Keilor and Districts Incorporated</td>
</tr>
<tr>
<td>Project: Club anniversary</td>
<td>Funding provided to: Italian Pensioners Group of Keilor Incorporated</td>
</tr>
</tbody>
</table>

# Due to the nature of the project, this project relates to multiple neighbourhoods
### Essendon

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advocate for the public activation of the Windy Hill precinct</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake renewal works at the Essendon Traffic School</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Relocate the Settlers Cottage to Woodlands Park</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake amenity improvements to the Buckley (Doutta) Pavilion</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver the Little Library project at Essendon Traffic School</td>
<td>Thriving</td>
</tr>
<tr>
<td>Offer youth consultation, youth counselling and case management outreach in secondary schools</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Thriving Minds project at Buckley Park Secondary College</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver immunisation services at the Bradshaw Street Hall</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver a new youth cycling program at Essendon Traffic School</td>
<td></td>
</tr>
<tr>
<td>Activate the Windy Hill precinct</td>
<td>Connected</td>
</tr>
<tr>
<td>Advocate for improved pedestrian and cycling infrastructure as part of the Buckley Street level crossing removal</td>
<td>Connected</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Develop library outreach with Wingate Avenue Community Centre</td>
<td>Connected</td>
</tr>
<tr>
<td>Advocate for the revitalisation of Moonee Ponds Creek</td>
<td>Green</td>
</tr>
<tr>
<td>Deliver the Murnong harvest event</td>
<td>Green</td>
</tr>
</tbody>
</table>
## Moonee Valley Community Funding Program projects

<table>
<thead>
<tr>
<th>Project</th>
<th>Funding provided to</th>
</tr>
</thead>
<tbody>
<tr>
<td>Replace carpet in the clubhouse</td>
<td>The Essendon Croquet Club Incorporated</td>
</tr>
<tr>
<td>Supporting the wellbeing of Italian pensioners in Essendon</td>
<td>Circolo Pensionati Italiani di Essendon Incorporated</td>
</tr>
<tr>
<td>Essendon and District Garden Club outings</td>
<td>Essendon &amp; District Garden Club</td>
</tr>
<tr>
<td>Essendon Community Gardens 40th birthday celebration</td>
<td>Essendon Community Gardens Incorporated</td>
</tr>
<tr>
<td>Christmas breakup lunch</td>
<td>Essendon Parkinson’s Support Group</td>
</tr>
<tr>
<td>Morning teas, bus outings, Christmas luncheon for the Parish community</td>
<td>St Therese’s Seniors Friendship Group</td>
</tr>
</tbody>
</table>

### Service subsidies grant:

<table>
<thead>
<tr>
<th>Project</th>
<th>Funding provided to</th>
</tr>
</thead>
<tbody>
<tr>
<td>Moonee Valley Early Parenting and Early Childhood Community Hub</td>
<td>Caroline Chisholm Society</td>
</tr>
</tbody>
</table>
**Flemington**

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beautify and green the Racecourse Road Activity Centre and Mt Alexander Road streetscapes</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake works to renew the flooring of the Crown Street Stables</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Install a passenger lift at Crown Street Stables</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Replace the lift at Flemington Library</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Implement the Flemington Revitalisation project</td>
<td>Fair</td>
</tr>
<tr>
<td>Establish the Flemington Community Advisory Group</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Women's Leadership Program</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver youth counselling and case management outreach services at Flemington Community Centre, Flemington Library and Mt Alexander College</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Thriving Minds project at Mt Alexander College</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver immunisation services at the Flemington Community Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Complete the precinct plan for Debneys Park and the concept plan for the new Flemington community hub</td>
<td>Fair</td>
</tr>
<tr>
<td>Advocate and seek additional funding to implement the Debneys Park precinct plan and the new Flemington community hub</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate Pridham Plaza for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Item</td>
<td>Description</td>
</tr>
<tr>
<td>------</td>
<td>-------------</td>
</tr>
<tr>
<td>10.1</td>
<td>Activate Flemington Community Centre for multi-use</td>
</tr>
<tr>
<td></td>
<td>Activate Crown Street Stables and Coronet Park for multi-use</td>
</tr>
<tr>
<td></td>
<td>Implement the traineeship/employment program at the Crown Street Stables for people with disability</td>
</tr>
<tr>
<td></td>
<td>Install community art exhibitions at Flemington Library</td>
</tr>
<tr>
<td></td>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
</tr>
<tr>
<td></td>
<td>Work with the City of Melbourne on the Racecourse Road Strategic Implementation Group</td>
</tr>
<tr>
<td></td>
<td>Deliver low cost exercise programs for seniors to support healthy ageing</td>
</tr>
<tr>
<td></td>
<td>Advocate to revitalise Moonee Ponds Creek</td>
</tr>
<tr>
<td></td>
<td>Improve public amenity and safety on Kent Street</td>
</tr>
</tbody>
</table>

**Moonee Valley Community Funding Program projects**

- **Project: Eritrean Harmony Festival**  
  Funding provided to: Eritrean Community in Australia Incorporated
- **Project: Flemington Planter Box Project**  
  Funding provided to: Flemington Chamber of Commerce (Traders Association)
- **Project: Flemington/Kensington Festival of Arts and Ideas**  
  Funding provided to: Flemington Rotary Club
- **Project: Somali Independence Day Festival**  
  Funding provided to: Somali Community Incorporated
- **Project: Elder’s women weekly gathering**  
  Funding provided to: The Eritrean elders women Group
- **Project: The Eritrean Young Mother’s Group social gathering**  
  Funding provided to: The Eritrean Young Mother’s Group
Service subsidies grant:

Project: Social support for people with lived experiences of mental illness

Funding provided to: Boomerang Network (Farnham Street Neighbourhood Learning Centre)
### Keilor East

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Redevelop East Keilor Leisure Centre into a vibrant community hub, including improving links to the Valley Lake recreation areas</td>
<td>Fair</td>
<td>New</td>
<td>$$$$$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beautify the Centreway Shopping Centre</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake renewal works to East Keilor Leisure Centre</td>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the playground at Pennington Street Reserve</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver youth consultation and pop-up engagement activities</td>
<td>Fair</td>
</tr>
<tr>
<td>Offer youth counselling and case management outreach services at Keilor East secondary schools</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver Thriving Minds project at Essendon Keilor College</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver young women’s leadership and bike education programs at secondary schools</td>
<td>Fair</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Install new parking sensors at the Centreway Shopping Centre</td>
<td>Connected</td>
</tr>
<tr>
<td>Prepare a parking and traffic management plan for Valley Lake</td>
<td>Connected</td>
</tr>
<tr>
<td>Deliver the Hop On/Hop Off community bus for people with disability and seniors</td>
<td>Connected</td>
</tr>
<tr>
<td>Deliver low cost exercise and social connection programs for seniors to support healthy ageing</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Edible Weeds, Walk and Talk event</td>
<td>Green</td>
</tr>
<tr>
<td>Engage with the community to design the Quinn Grove Reserve precinct, including the recreation land at Essendon Keilor College</td>
<td>Beautiful</td>
</tr>
</tbody>
</table>

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### Moonee Valley Community Funding Program projects

<table>
<thead>
<tr>
<th>Project</th>
<th>Funding Provided To</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mini Maestros/garden/equipment</td>
<td>Able Hearts Playgroup</td>
</tr>
<tr>
<td>Community celebration luncheon</td>
<td>Avondale Heights and East Keilor Residents Association</td>
</tr>
<tr>
<td>Biannual bus trips and bi-monthly community barbecues</td>
<td>Cro-Aussie Elderly Citizens Bocce Club Keilor East Incorporated</td>
</tr>
<tr>
<td>Weekly lunch for elderly Greek residents from Moonee Valley</td>
<td>Greek Elderly Citizens Club of Moonee Valley Incorporated</td>
</tr>
</tbody>
</table>
### Keilor Road/Essendon North

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Install the Woodlands Park wetland, stormwater harvesting, treatment and irrigation scheme</td>
<td>Green</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Beautify the Keilor Road streetscape, improving legibility and the amount of greenery</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$$</td>
</tr>
<tr>
<td>Continue to ensure the attractiveness of the Essendon North streetscape</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$$</td>
</tr>
<tr>
<td>Acquire new land and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to open space by implementing the master plan for Woodlands Park</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Undertake landscape improvements to Cliff Allison Reserve</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver a new public toilet at Woodlands Park</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver the Leake Street Festival</td>
<td>Thriving</td>
</tr>
<tr>
<td>Deliver a cooking program for people with disability</td>
<td>Thriving</td>
</tr>
<tr>
<td>Run the Adventures are Us holiday program at the Western Autistic School during the school holidays</td>
<td>Thriving</td>
</tr>
<tr>
<td>Activate Cliff Allison Reserve for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Advocate to improve pedestrian safety around the shopping precinct on Mt Alexander Road</td>
<td>Connected</td>
</tr>
<tr>
<td>Review bus services and layovers at Mt Alexander Road and Bulla Road</td>
<td>Connected</td>
</tr>
<tr>
<td>Expand the car park on Treadwell Road</td>
<td>Connected</td>
</tr>
<tr>
<td>Implement the transport solutions from the North Essendon Local Area Traffic Management Plan</td>
<td>Connected</td>
</tr>
</tbody>
</table>

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Install parking pods to link with parking app to improve awareness of parking availability

Conduct a wi-fi trial in North Essendon Village through the Smart Parking monitors

**Moonee Valley Community Funding Program projects**

**Project:** Port Arlington bus day trip
**Funding provided to:** Circolo Pensionate Italiani di North West Essendon

**Service subsidies grant:**

**Project:** Venue hire to use Italian Community of Keilor Association club facilities in Keilor East
**Funding provided to:** Circolo Pensionati Italiani Di Essendon INC
## Milleara

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver a new multi-purpose pavilion at Overland Reserve</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Revitalise and activate the Maribyrnong River environs to create local recreational opportunities and connection to the broader river corridor#</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Provide community furniture at the lookout point in Riviera Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital Projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Develop the civil components of Overland Reserve master plan</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Improve the play space at Overland Reserve</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to the irrigation and drainage system at Overland Reserve, includes playing surface renewal</td>
<td>Green</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Install a ball protection fence at Overland Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>

| Undertake sports field lighting works at Overland Reserve              | Thriving | Upgrade     | $    |
| Deliver a path link between Rosehill Park and Steele Creek, including appropriate planning | Beautiful| New         | $    |

<table>
<thead>
<tr>
<th>Other Projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activate Burley Griffin Neighbourhood Centre for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Increase the use of the community transport service</td>
<td>Connected</td>
</tr>
<tr>
<td>Improve bicycle infrastructure on Miller Street and Lincoln Street</td>
<td>Connected</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
</tbody>
</table>
Deliver the Hop On/Hop Off community bus for people with disability and seniors

Promote food recycling by trialling organic bins in schools

<table>
<thead>
<tr>
<th>Moonee Valley Community Funding Program projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>No specific funding has been allocated for projects in this neighbourhood. Please see the municipal projects list for projects that include Milleara.</td>
</tr>
</tbody>
</table>

# Due to the nature of the project, this project relates to multiple neighbourhoods.
Moonee Ponds

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support the Essendon Historical Society to restore the historic Essendon Courthouse Museum</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Activate public spaces for people of all ages, including programming events and fun activities such as a Ferris wheel, bike tracks, or trampolines in laneways</td>
<td>Thriving</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Undertake renewal and improvement works at Queens Park pool</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Extend the Ormond Park community sport pavilion for multi-use</td>
<td>Thriving</td>
<td>Expansion</td>
<td>$$</td>
</tr>
<tr>
<td>Deliver direct cycling and walking connections between the Moonee Ponds Junction and the Moonee Valley racecourse</td>
<td>Connected</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Advocate for the improvement in the operation of the Moonee Ponds Junction and the bus interchange</td>
<td>Connected</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Beautify and green Puckle Street and the wider Moonee Ponds Activity Centre</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$$</td>
</tr>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue to improve Council accommodation at the Moonee Valley Civic Centre</td>
<td>Resilient Organisation</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Undertake renewal works at the Moonee Valley Civic Centre</td>
<td>Resilient Organisation</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the toilets in the Moonee Valley Civic Centre</td>
<td>Resilient Organisation</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Maribyrnong River shared path works</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Deliver a new performance stage in Queens Park</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Activate the Moonee Ponds Activity Centre through lighting treatment</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>
**Undertake an assessment of the irrigation system in Queens Park, and prepare a new design**

<table>
<thead>
<tr>
<th>Theme</th>
<th>Category</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Green</td>
<td>Renewal</td>
<td>$</td>
</tr>
</tbody>
</table>

**Activate Clocktower Centre to meet the needs of the community**

<table>
<thead>
<tr>
<th>Theme</th>
<th>Category</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
</tbody>
</table>

**Undertake maintenance at Clocktower Centre**

<table>
<thead>
<tr>
<th>Theme</th>
<th>Category</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
</tbody>
</table>

**Upgrade the playground at Carlyle Reserve**

<table>
<thead>
<tr>
<th>Theme</th>
<th>Category</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beautiful</td>
<td>Renewal</td>
<td>$</td>
</tr>
</tbody>
</table>

**Other projects**

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake community safety stakeholder meetings</td>
<td>Fair</td>
</tr>
<tr>
<td>Host the Moonee Valley Grants annual partnership forum</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver immunisation services at the Bowls Club and Kellaway Neighbourhood Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate Queens Park for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Host an accessible disco event</td>
<td>Thriving</td>
</tr>
<tr>
<td>Host an annual volunteer recognition event</td>
<td>Thriving</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Trial a commuter bus service ‘Park and Ride’ to alleviate parking pressures in Moonee Ponds Activity Centre</td>
<td>Connected</td>
</tr>
<tr>
<td>Deliver low cost exercise programs for seniors to support healthy ageing</td>
<td>Fair</td>
</tr>
<tr>
<td>Install new irrigation system on all sports fields at Ormond Reserve</td>
<td>Green</td>
</tr>
</tbody>
</table>

**Moonee Valley Community Funding Program projects**

- **Project**: Mud and Blood: performance about WWI hero, General ‘Pompey’ Elliott
  - **Funding provided to**: Margaret McNena
- **Project**: 100th Anniversary of Polish Independence concert
Funding provided to: Polish Community Council of Victoria Incorporated

Project: Social Support Grants
Funding provided to: Melbourne Amiga User Group

Project: Senior social enablement
Funding provided to: Senior Multicultural Skills Exchange Group for Women – Moonee Ponds Incorporated
## Niddrie/Essendon West

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enhance the recreation facilities at Buckley Park including upgrading and consolidating the two sports</td>
<td>Fair</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>pavilions into a community hub</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Capital projects</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undertake improvements to the floor in the Neil Heinz Reserve multi-purpose pavilion</td>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to the floor at Bradshaw Street Community Hall, and upgrade the toilet</td>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Improve the internal amenity of the Cooper Street Community Centre</td>
<td>Fair</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Other projects</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver the ‘Cook up some life skills’ program at Niddrie Community Hub</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Host youth consultation sessions</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver youth pop-up engagement activities including reactivating the Valley Youth space</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver youth counselling and case management outreach services at Rosehill Secondary College and</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Niddrie Library</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver Thriving Minds project at Rosehill Secondary College</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investigate the potential installation of a ferris wheel for the Christmas season</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Improve pedestrian infrastructure to support the walking spine along Cooper Street</td>
<td>Connected</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Explore the feasibility of water sensitive urban design in Buckley Park</td>
<td>Green</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver the Aussie Backyard Bird Count walk and talk</td>
<td>Green</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Moonee Valley Community Funding Program projects**

- Project: Social activities for Italian elderly in Niddrie
Funding provided to: Niddrie Senior Italian Citizen’s Club Incorporated

Project: Bus trip outing to Arthurs Seat and the Mornington Peninsular

Funding provided to: Niddrie Seniors Walking Group
## Strathmore

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
</table>
| Implement Stage 2 of the Strathmore Children's Centre                | Fair    | Upgrade     | $\$s$
| Improve pedestrian and cyclist safety around Strathmore Secondary College | Connected | New | $\$s$

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
</table>
| Deliver new shared pathways in Cross Keys Reserve                     | Connected | New | $\$
| Undertake works to expand the Cross Keys Reserve precinct             | Fair    | New         | $\$
| Provide playgrounds in Cross Keys Reserve                             | Beautiful | New | $\$
| Provide new recreation equipment in Cross Keys Reserve                 | Thriving | New         | $\$
| Deliver a new multi-purpose pavilion at Cross Keys Reserve             | Fair    | New         | $\$
| Implement Stage 2 of the ball protection screening along Woodlands Street | Beautiful | New | $\$
| Undertake works to realign the ground at Cross Keys Reserve, includes upgrading the playing surface | Thriving | Expansion | $\$
| Relocate the Essendon Gem and Lapidary Club                           | Thriving | New         | $\$
| Upgrade the playground at Max Johnston Reserve                         | Thriving | Renewal     | $\$

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake consultation at Strathmore Secondary College</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver footpath upgrades to improve pedestrian infrastructure</td>
<td>Thriving</td>
</tr>
<tr>
<td>Activate the Strathmore Station precinct as part of the Department of Environment, Land, Water and Planning’s 20-minute neighbourhood pilot program</td>
<td>Thriving</td>
</tr>
<tr>
<td>Upgrade sporting grounds at Cross Keys reserve, including drainage, irrigation and turf surface to all grounds at Cross Keys reserve</td>
<td>Green</td>
</tr>
<tr>
<td>Improve the public amenity and safety of Woodlands Street</td>
<td>Beautiful</td>
</tr>
</tbody>
</table>
### Moonee Valley Community Funding Program projects

<table>
<thead>
<tr>
<th>Project</th>
<th>Funding provided to</th>
</tr>
</thead>
<tbody>
<tr>
<td>Basic Home maintenance 101 educational program</td>
<td>I'm Still Learning Incorporated</td>
</tr>
<tr>
<td>Courts four and five light replacement</td>
<td>Strathmore Tennis Club Incorporated</td>
</tr>
</tbody>
</table>
Strathmore Heights

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver a new community hub at Boeing Reserve</td>
<td>Fair</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Return Nursey Corner to parkland and undertake master planning</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Implement the master plan for Boeing Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver a car park at Boeing Reserve, including a pedestrian crossing and review of the play space and skate park</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Provide baseball batting nets at Boeing Reserve (in partnership with baseball club)</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to the public toilet at Boeing Reserve</td>
<td>Fair</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Deliver the new baseball pavilion in Boeing Reserve</td>
<td>Thriving</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Provide new recreation equipment at Boeing Reserve</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Increase the capacity of the car park at Strathnaver Reserve, and improve vehicle and pedestrian access to the pavilion</td>
<td>Connected</td>
<td>Expansion</td>
<td>$$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver immunisation services at the Strathmore Heights Community Hall</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate Strathmore Men’s Shed</td>
<td>Fair</td>
</tr>
<tr>
<td>Promote diverse programming at Boeing Reserve</td>
<td>Thriving</td>
</tr>
<tr>
<td>Improve pedestrian safety in Mascoma Street and discourage vehicles from parking on the footpath</td>
<td>Connected</td>
</tr>
</tbody>
</table>

Moonee Valley Community Funding Program projects

No specific funding has been allocated for projects in this neighbourhood. Please see the municipal projects list for projects that include Strathmore Heights.
Footpath Trading Policy 2018

<table>
<thead>
<tr>
<th>Policy type</th>
<th>Council</th>
</tr>
</thead>
<tbody>
<tr>
<td>Directorate</td>
<td>City Services</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Directorate</th>
<th>Responsible Manager</th>
<th>Document No</th>
<th>Approval Date</th>
<th>Review Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>City Services</td>
<td>Regulatory &amp; City Compliance</td>
<td>18/78899</td>
<td>TBD</td>
<td>TBD (3 years from approval)</td>
</tr>
</tbody>
</table>
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1. Background

Footpaths, as their primary purpose, have a multitude of uses beyond being just a pavement and enabling safe, unobstructed access for pedestrians. Footpaths provide for a variety of amenities, such as seating, bike racks, rubbish bins, and important infrastructure such as telecommunications, power poles and the like. They can accommodate decorative items, including bollards, landscaping and public art, and also provide spaces for commercial purposes. Footpaths are important, functional public spaces where people like to be, stay, play and communicate.

The Footpath Trading Policy 2018 (the policy) has been developed to maintain the balance between pedestrian access, trading activities and ensuring an enjoyable shopping experience. Council aims to provide a safe environment for people who move through the City of Moonee Valley, and part of this aim requires Council to provide a clear unobstructed footpaths for the public to access and travel along.

In addition, the policy has been developed to provide a framework for the sustainable use and management of our footpath trading areas. The policy explains when and how to trade on the footpath.

Council is committed to ensuring that the vibrancy of our strip shopping centres and business precincts are enhanced by providing the opportunity for footpaths to be used for trading and, in particular, outdoor dining. Council’s Footpath Trading Policy 2018 has been developed with local community consultation and is committed to ensuring that safe and unobstructed access is maintained, to meet the requirements of the Commonwealth Disability Discrimination Act 1992.
2. Purpose

Council owns and maintains footpaths, and therefore has a legal responsibility for the regulation of any footpath activities undertaken in the space. Council aims to support businesses by providing fair fees to traders while supporting innovation and encouraging creativity for use of the footpath. This policy explains when and how to trade from the footpath.

Policy priorities for considering footpath trading applications:

i) Public Safety - footpaths are safe and have an unobstructed passage for all pedestrians and safe and unobstructed vision for drivers and cyclists.

ii) Accessibility - footpaths are easily navigated by all pedestrians, including those who are physically or vision impaired.

iii) A city that responds to a changing economic landscape with businesses and shopping strips that are thriving and flourishing.

iv) Striking streetscape - streets are attractive, clean and pleasant, and heritage significance is enhanced.

v) Leisure opportunities - footpath trading encourages local interaction and fosters outdoor dining to be an enjoyable experience.
3. **Scope**

This policy extends to all individuals and businesses seeking to utilise footpaths for commercial or other purposes within the City of Moonee Valley. Commercial purposes typically include the placement of advertising signs, temporary street stalls, tables and chairs, temporary retractable awning, blinds and ancillary equipment such as umbrellas, heaters, planter boxes and permanent and temporary café screens.
4. Definitions

<table>
<thead>
<tr>
<th>Term</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advertising sign</td>
<td>Any A-frame, board, sign, banner (whether portable, affixed or attached to any land or building) which provides information about the occupier of land, building, or business. Any sign advertising goods, services, events or competitions, or which provides directions to the location of property or land.</td>
</tr>
<tr>
<td>Ancillary activity</td>
<td>Includes busking, barbeques, raffles, charity collections, temporary stalls persons campaigning for any Local, State or Federal election or any other activity that may be designated from time to time.</td>
</tr>
<tr>
<td>Authorised Officer</td>
<td>A person appointed by Council to be an Authorised Officer under section 224 of the Local Government Act 1989.</td>
</tr>
<tr>
<td>Clearway</td>
<td>The area between the side boundary of each premises and commencement of the trading zone.</td>
</tr>
<tr>
<td>Council</td>
<td>Moonee Valley City Council.</td>
</tr>
<tr>
<td>Delineation marker</td>
<td>Circular marker disks, inserted into the footpath, to allow pedestrians and traders to distinguish the permitted trading zone.</td>
</tr>
<tr>
<td>Exclusion zone</td>
<td>Refers to the following areas;</td>
</tr>
<tr>
<td></td>
<td>- A distance of 10 metres from an intersection;</td>
</tr>
<tr>
<td></td>
<td>- A distance of 20 metres before and 10 metres after a pedestrian or school crossing or traffic lights;</td>
</tr>
<tr>
<td></td>
<td>- An area adjacent to a bus zone, loading zone, mail zone or a no stopping area.</td>
</tr>
<tr>
<td>Footpath trading</td>
<td>The use of footpath for commercial activities.</td>
</tr>
<tr>
<td>Footpath width</td>
<td>The distance from the face of the kerb (verge) face to the outside edge of the property line.</td>
</tr>
<tr>
<td>Kerbside zone</td>
<td>The area between the kerb (verge) face and the outer edge of the trading zone.</td>
</tr>
<tr>
<td>Not-for-profit groups</td>
<td>Are groups or individuals collecting to fund or manage charitable programs and/or work or to promote an issue, and include local kindergartens, local primary and secondary schools, sporting clubs, local volunteer groups and community service organisations.</td>
</tr>
<tr>
<td>----------------------</td>
<td>--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Outdoor dining</td>
<td>Outdoor dining provided on Council or privately owned land.</td>
</tr>
<tr>
<td>Outdoor dining furniture</td>
<td>Fixed or movable tables, chairs, benches etc. which are provided for the use of patrons of a café, bar or restaurant with outdoor dining.</td>
</tr>
<tr>
<td>Pedestrian zone</td>
<td>The area between the property line and the inner edge of the Trading Zone.</td>
</tr>
<tr>
<td>Permit</td>
<td>A permit issued by Moonee Valley City Council, authorising outdoor dining, temporary stalls, signage or any other ancillary activity within the trading zone.</td>
</tr>
<tr>
<td>Public asset</td>
<td>All permanent fixtures, such as bike racks, seats, bins, pedestrian crossing controls, fire hydrants and other emergency assets, parking meters and signs, traffic signal boxes, public transport shelters.</td>
</tr>
<tr>
<td>Service authority</td>
<td>Any company or public body responsible for the installation of telecommunications, gas, electricity, water and sewage or drainage facilities in or on a road or a road reserve, including a footpath.</td>
</tr>
<tr>
<td>Special use zone</td>
<td>Specified areas such as bus, taxi, loading and no stopping zones, access parking spaces for people with disabilities.</td>
</tr>
<tr>
<td>Temporary retractable awning</td>
<td>Any horizontal awning that is fixed to a building and projects over a footpath to form a verandah, or a vertical drop-down awning (including partial and full length) that is fixed to verandahs and projects over a footpath.</td>
</tr>
<tr>
<td>Temporary stall</td>
<td>Stalls or displays of information or merchandise available for sale.</td>
</tr>
<tr>
<td>Trading zone</td>
<td>The area between the pedestrian zone and the kerbside zone.</td>
</tr>
</tbody>
</table>
5. Responsibility

The City Compliance unit is responsible for the administration and enforcement of this policy.

The Economic Development unit is responsible for communicating with and supporting traders in adhering to this policy.

In granting a Footpath Trading Permit, it is necessary to adhere to the following legislation:

- Commonwealth Disability Discrimination Act 1992
- Local Government Act 1989
- Charter of Human Rights and Responsibilities Act 2006
- Liquor Control Reform Act 1998
- Tobacco Act 1987
- Planning and Environment Act 1987
- Council’s Activities and General Amenities Local Law 2018
6. Policy

6.1 The footpath

6.1.1 Footpath zone

In order to provide a clean, attractive, safe, unobstructed path at all times for all abilities and commercial purposes, Council describes the footpath in the following three zones:

- Pedestrian zone
- Kerb zone
- Trading zone

6.1.2 Pedestrian zone

The pedestrian zone is the area that extends from the property line to the potential trading zone, to allow for a continuous and accessible path of travel for footpath users. This area is for the exclusive use of pedestrians and must be kept free at all times.

A minimum 1.8m clear pedestrian walkway (measured from the building line) must be maintained at all times in major pedestrian arterials:

- Puckle Street and Mt Alexander Road, Moonee Ponds
- Union Road, Ascot Vale
- Racecourse Road, Flemington
- Keilor Road, Niddrie

The 1.8m pedestrian zone is the minimum width required for two (2) people using wheelchairs to pass each other.

All other areas the minimum width will be 1.2m.

Note: Council reserves the right to prescribe an alternative width to ensure a safe environment and unobstructed footpath for all people to move without hindrance or danger from trading activities.

6.1.3 Kerb zone

The kerb zone is the area between the face of the kerb and the trading zone. This zone is important for the safety of pedestrians entering and exiting the road, including access to and from parked vehicles, access to loading and delivery bays. The kerb zone must be kept free from any items or structures at all times.
The minimum distance between the face of the kerb and the trading zone is 500mm. Council will determine the appropriate clearance rates in circumstances where the kerb zone clearance may need to be increased (reducing the trading area) e.g. where a shop front faces an existing or proposed loading zone, delivery bay, bus stop, tram stop and/or taxi rank or other infrastructure. In some instances, footpath trading will not be permitted on grounds of traffic and/or pedestrian safety.

6.1.4 Trading zone

The potential trading zone is the only area of the footpath that allows for commercial activity (subject to an annual Footpath Trading Permit).

It is the permit holder’s responsibility to ensure items remain within the trading zone. All footpath trading permit items must not present a tripping hazard to pedestrians.

A gap of one (1) metre must be left between abutting property boundaries. This is to be achieved by a reduction of 0.5 metres at the side of each boundary. This is to ensure that adequate access is provided for pedestrian safety when crossing the road, and to allow passengers access to the footpath when exiting a vehicle.

If a trading zone extends greater than 10 metres in length, a gap or opening of no less than one (1) metre must be created in the centre of the trading zone.

Note: Council reserves the right to prescribe an alternative width to ensure a safe environment and unobstructed footpath for all people to move without hindrance or danger from trading activities.

If the permit holder requires to make any opening (excavation) in any part of Council infrastructure, they are required to apply for ‘Consent for Works’ and pay a separate permit fee.

6.2 Parking and transport

Footpath trading has the potential to restrict the delivery of goods to abutting properties, restrict passengers' access to vehicles, impact on access to public transport and restrict driver visibility and impede safe driving.

Any application that has these potential impacts will be referred to the Technical Services Department for assessment, and may not be permitted / may be restricted.
6.3 Guidelines relating to specific activities on footpaths

Council has available the following four types of footpath trading permits:

6.3.1 Street activation

The Footpath Trading Policy 2018 permits commercial activities that promote and support a positive contribution to the urban character and amenity of a street. Commercial activities that support the principles of place making are encouraged in the following ways:

a) Public art

Public artworks, both historic and contemporary, are an important part of our city’s character. Council recognises that public art contributes to Moonee Valley’s economy, cultural life and social life and create a lively and engaging city. Examples of public art could include:

i) art work integrated into the fabric of a building
ii) a sculptural or decorative installation located in an open space
iii) text or poetry inscribed in a footpath or on public seating
iv) a mural, footpath design or wall relief, including green walls
v) creative markers which reflect the historical character of the precinct
vi) performance or multimedia presentations.

Note: Public art is considered to add value to the urban character of the street, and as such incurs no fee. If the installation contains a business name or any call to action, such as a website or phone number, the installation will be considered advertising and incur the relevant fee.

b) Pots and planter boxes

Pots and planter boxes may be used in conjunction with chairs and tables, or simply to add to the urban forest of the street. Pots and planter boxes in outdoor eating areas must comply with the following provisions:

i) All planters shall be removed at sunset or at the close of business each day.
ii) Planter boxes may be placed within the designated trading zone.
iii) The applicant shall keep the planter boxes and the plants clean, healthy and in good repair at all times.
iv) Signage and advertising on planter boxes is not permitted.
v) Maximum height of plants and the planter box is 800mm.

6.3.2 Display of goods

The display of goods on footpaths is prohibited in the city of Moonee Valley, with the exception of fresh fruit and vegetable stands and flower and plant stands, which must comply with the following guidelines:

i) Compliance with the footpath clearances as outlined in section 6.1 of this policy.
ii) Display structures must be secure, stable and portable, as well as of quality design. Stands must not be fixed to the footpath or any street sign pole or infrastructure.
iii) All goods and structures shall be removed at sunset or at the close of business each day. Displayed structures after sunset will require specific approval and will need to be adequately lit.

Consideration of congestion will be applied during the assessment of a display of goods permit application, with ‘officer’s discretion’ to be applied to ensure equitable outcomes.

a) Temporary stalls

Temporary stalls are permitted for not-for-profit organisations (evidence will be required at the application stage), stalls that may be incorporated into a public event endorsed by Council or other ancillary activities as defined under this policy. The permit period runs for a maximum of up to 14 consecutive days.

Temporary stalls enliven the city with ‘pop-up’ style shops. Casual street trading is permitted within designated areas of Moonee Valley’s business precincts, including:

- Corner of Pratt and Puckle Streets, Moonee Ponds
- Wallis Mall, Niddrie
- Prindham Plaza, Flemington
- other designated locations

Note: Submitting an application does not guarantee that a permit will be granted. Assessment of each application will
be based on the answers and information provided for the temporary stall.

6.3.3 Advertising

The display of advertising tools is permitted, and typically may include signage advertising the business name, products or suppliers. This may include free standing advertising signs, boards, notices, structures, A-frames, menu boards, banners or other similar devices that are used for the purposes of encouraging sales or notifying people of the presence of a business where goods or services may be obtained.

Consideration to the value of such advertising on footpaths should be made before applying for a footpath trading permit.

a) Small structures and displays

This applies to paper stands used by newsagencies, flags erected on the front of buildings, photo stands, baskets used by real estate agencies, newspaper baskets and bunting (collection of flags). These structures and displays are permitted, provided safety and access are maintained along the footpath and do not exceed 1m in height, and are removed at sunset or at the close of business each day.

Flags, signs or bunting are not to overhang a footpath at a height of less than 2.4m from the surface of the footpath, as outlined in section 6.1 of this policy.

b) Advertising signs

The display of advertising signs or boards is permitted under the following provisions:

i) Compliance with footpath clearances as outlined in section 6.1 of this policy.

ii) The sign or structure must be a suitably designed and constructed (no hand written signs, with the exception of menu boards) with no sharp edges.

iii) The design of the advertising sign or board should be compatible with street furniture and landscaping in the activity centre.

iv) All signs must be removable and designed not to be blown over by wind or storms. Signs are not to be attached or placed against other structures e.g. poles, rubbish bins, bike parking etc.

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v) Signs must not have any further attachments, such as flags or moving parts.

vi) Only one such sign or structure shall be allowed on each frontage of a business.

vii) The sign or structure may only be placed immediately in front of the business to which it relates. Exception will apply to businesses within arcades or businesses sited above a property that abuts the footpath.

viii) All signs and structures shall be removed at sunset or at the close of business each day. Signs and structures used after sunset shall be in adequately lit locations.

ix) Signs shall not be internally illuminated, flashing, revolving, spinning or have reflective surfaces.

x) Regard must be given to the number of signs in the area, their impact on pedestrian safety and the amenity of the street.

6.3.4 Outdoor dining

The commercial use of footpaths for outdoor dining is permitted, and includes furniture and ancillary equipment that encourage thriving activity centres.

a) Chairs and tables

Tables and chairs placed on a footpath to extend business activities should be of commercial quality and conform to relevant Australian Standards.

i) Compliance with the footpath clearances as outlined in section 6.1 the footpath zone.

ii) Tables and chairs are to be placed immediately in front of the business to which they relate. They may be placed in front of an adjacent business if written agreement is received from the adjacent business owner and a separate permit is obtained from Council. Permits will not be granted for licensed venues outside their property boundary.

iii) A current planning permit and liquor licence is required if liquor is to be sold, consumed or served within the footpath trading area. The footpath must be included as part of the ‘licensed area’ on the liquor licence.

iv) Other provisions:
• Should a business apply for a permit for dual frontage property, such as a corner business, one fee will apply based on the total area applied for.
• All tables and chairs are to be portable. No fixed or permanent tables are permitted.
• Chair legs must not damage the pavement. If any of the items cause damage to the pavement, Council will repair the pavement and recover the cost from the permit holder.
• All tables and chairs shall be removed at sunset or at the close of business each day, and stored by the business owner.
• Tables and chairs designed to be used after sunset shall be in adequately lit locations.
• The applicant shall keep the outdoor furniture clean, and in good repair at all times.
• The applicant shall keep the area around the tables and chairs tidy and litter free at all times.
• Signs and advertising is prohibited on tables and chairs, unless integrated into the design, related only to said business, and approved by Council.
• Employees waiting on outdoor cafés and their customers must give way to pedestrians at all times.
• Separate cash register and counter facilities are not permitted.

b) Umbrellas

Umbrellas may be used in conjunction with displays or chairs and tables, under the following provisions:

i) Compliance with footpath clearances as outlined in section 6.1 of this policy.
ii) Umbrella/s are of a robust design and secured at all times.
iii) Umbrella/s are removed in times of high winds or storms.
iv) The lip of umbrella/s is not lower than 2.1m above the surface level of footpath.
v) The umbrella/s must not obstruct any footpath or vehicular movement or vision.
c) Café screens

Café screens may be used in conjunction with chairs and tables. There are two styles of café screen considered appropriate for use in association with outdoor eating facilities fixed and portable screens:

- **Fixed screens**

  Fixed screens or glass screens are permitted in special circumstances. They may be permitted subject to available space, urban character and the existing street infrastructure and traffic conditions. They are not permitted if they adversely affect the openness or character of the streetscape. Screens are used to assist businesses with containing their furniture within their approved trading zone.

  In terms of design, refer to the separately supplied PDF Technical Note for Café Screens.

  Responsibility for street cleaning where fixed screens are installed may become the responsibility of the footpath permit holder.

  Fixed screen approval is granted as part of a Footpath Trading Permit, however installation of the screen/s requires approval via a Works in Road Reserve application (made online via Council’s website).

  If the business applicant no longer requires the use of the fixed screens, the screens will need to be removed and the footpath returned to its original condition.

- **Portable screens**

  Portable screens are preferred by Council and may include canvas screens, decorative fencing or planter boxes.

  i) All portable screens shall be removed at sunset or at the close of business each day, and stored by the business owner.

  ii) Portable screens designed to be used after sunset shall be in adequately lit locations.

  iii) The portable screen must have a lightweight frame and be securely anchored. The use of

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large sandbags, cement blocks and large containers is not permitted.

iv) The applicant shall keep the screens clean and in good repair at all times.

v) Business signage and advertising on portable canvas screens shall be limited to 30 per cent of the total area.

d) Delineation markers

Delineation markers (circular marker disks) are supported by Council, as these assist traders and pedestrians to distinguish the permitted trading zone from the required pedestrian zone.

Installation by Council will be progressively undertaken as part of any future capital works upgrades, at the time of installation of fixed screens, and in situations where continual non-compliance exists. The installation of delineation markers will be covered by the permit fee where relevant (mandatory with the placement of fixed screens and tables and chairs).

e) Outdoor heaters

Gas heaters are permitted in conjunction with outdoor eating facilities that have café screens, and must comply with relevant Australian Standards.

Fixed gas heaters that are permanently connected to a mains pressure gas supply are safer and preferred by Council. Fixed gas heaters (or any part of) must be installed a minimum of 600mm from the kerb and within the footpath trading zone.

In addition, there must be at least a 2.2m vertical clearance between the bottom of the heater and the ground level.

6.4 Charity collectors

Only not-for-profit groups or individuals are permitted to conduct charity collections on footpaths, following the issuing of a permit. Applicants will not be provided with a designated location and are expected to be mobile.

The total number of days that any one organisation can collect within the municipality is three (3) days per application. The maximum
number of collections per year is three (3). A minimum of 14 days is required to process the application. Applications made more than six months prior to the proposed collection period will not be considered.

Collection of subscriptions, automatic debiting or ongoing payment subscriptions is not permitted as part the permit to operate. Collections may only be undertaken for monetary donations or sale of charity promotional items.

Operators will be required to show documentation of their not-for-profit status at application stage. If approved, charity collectors will be required to display an identification card while undertaking collections within the municipality.

Note: Submitting an application does not guarantee that a permit will be granted. Assessment of each application will be based on the answers and information provided.

6.5 Temporary retractable awnings

Awnings can provide protection from the weather and can complement the streetscape. Awnings should be simple in style and appearance, and made of quality materials which are safe and durable. Awnings need to comply with footpath clearances as outlined in section 6.1 of this policy.

A planning permit is required for all new awnings that are not retractable.

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6.5.1 Design guidelines for temporary retractable awnings

Awnings should be designed to ensure that shop fronts are visible and to avoid clutter. If they are full length, they should be transparent where possible, to allow views for pedestrians.

Full length awnings are only to be used for a premises accompanied with outdoor dining or fresh produce which may be impacted by weather conditions, and should contain no advertising signage.

6.5.2 Supported temporary retractable awning types

- Horizontal awnings that are fixed to buildings to form a verandah.
- Partial drop-down awnings which are at least 2.2m above the footpath level.
- Full length drop awnings should be transparent. The awning may include a non-transparent section for the bottom 1m of the awning.
- Drop-down awnings which are transparent and attached to a footpath trading barrier.

Note: No signage or side wings are permitted on awnings.
7. Consultation

The framework for the sustainable use and management of footpaths in this policy was developed in consultation with the local community and permit holders.
8. Process

8.1 Applications

Applicants are advised to familiarise themselves with this policy prior to making an application to Council.

Understanding the responsibilities involved in managing the footpath area, design requirements, legal obligations, costs involved and other relevant matters is important.

Applicants must:

- Complete and sign a Footpath Trading Application Form (available on Council’s website or at one of Council’s service centres).
- Where relevant, provide a copy of the approved Liquor Licence for the premises to which the outdoor area relates.
- Provide a copy of a valid Public Liability Insurance policy for indemnity up to $20 million.
- Provide a plan, drawn to scale 1:100, detailing:
  i) The location and dimensions of the principal shop frontage, the adjoining shop frontages (and their business names), the width of the kerb zone and pedestrian zone and the length of the trading zone.
  ii) All existing fixed street and footpath features within or near the proposed footpath trading area, such as trees, light poles, rubbish bins, bike racks, public transport shelters, fire hydrants, signs, pits, car parking and parking restrictions.
  iii) Details of any proposed advertising including a clear indication of its size and location.
- Pay the nominated fee at the time of lodging the application.

Failure to submit any of the above information required for the application will result in delays in processing the application and/or refusal of the application.

8.2 Application assessment

Upon receipt of an application, an Authorised Officer will process as follows:

- seek input from other departments within Council for comment
- inspect the site to measure the intended trading space
- request additional information from the applicant where required

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• advise the applicant of any changes to the application that are required to complete the process
• make an assessment on whether trading from the proposed space is appropriate
• approve or reject the permit application.

If the application is approved, a permit sticker will be provided to the applicant. This sticker must be displayed in the shopfront window. Failure to display the permit sticker is a breach of the permit conditions.

8.3 Permit amendments and transfer of ownership
Requests to amend an existing permit must be made in writing to Council by the permit holder.
Permits cannot be transferred to any other trader. Permit holders can apply to Council for a refund of the unused annual permit fee.

8.4 Renewal of permit
Permits are issued for the financial year on an annual basis. A renewal notice is issued for all existing permit holders.
It is the responsibility of the permit holder to ensure all change to permit details, including changes to public liability insurance policies, are provided to Council.

8.5 Enforcement
The permit holder is responsible for any breach of conditions set out in this policy, including those committed by their staff or patrons. If non-compliance is detected, depending on the severity and / or repetitive nature, an Authorised Officer may undertake the following enforcement action:
• issue a verbal direction
• issue a Notice to Comply
• issue an infringement notice
• cancel, suspend or amend a permit
• impound objects associated with footpath trading, if a permit has been cancelled or suspended, or if a trader doesn’t hold a current permit.
8.6 Public liability insurance and indemnity

The permit holder is responsible for all items placed on the footpath, as well as the activities of persons participating in footpath trading, whether a proprietor, staff member or customer.

The trader must maintain a public liability policy of insurance for an amount of not less than $20 million. The insurance policy must be able to meet any possible claim which may be sustained against the licensee or Council in relation to the death or injury to any person or the damage to any property arising out of anything authorised by a Footpath Trading Permit.
9. Compensation and loss of trade

Where service authorities and others are required to carry out works within the footpath which require removal and/or alteration to footpath trading arrangements, no compensation is payable for any loss of trade experienced due to these works.

Any problems, inconvenience or loss of trade resulting from activities or works carried out by Council or its contractors, at or adjacent to a permit holder’s footpath trading area will not be considered for payment of compensation.
10. Related documents

**Essential**
- Moonee Valley City Council’s Activities and General Amenities Local Law 2018

**General**
- Council Plan 2017-21
- Arts and Culture Plan 2014-18
- Disability Action Plan 2013-24
## Appendix D: Feedback on Draft Traffic Management Plan

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<th>Item</th>
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<tbody>
<tr>
<td>A</td>
<td>All Local Roads (excluding Dinah Parade &amp; Rosehill Road)</td>
<td>Instil 40km/h area speed limit.</td>
<td>As part of Council’s Transport Safety Strategy 2016-2036, we have committed to reducing the speed limit on all local roads to 40km/h as part of our LATM strategy. A 40km/h speed limit will result in improvements to pedestrian and cyclist safety across the study area as well as improving vehicle safety. It will help to discourage through traffic flows utilising the area. Schools and kindergartens will also benefit from the increased pedestrian safety as their students travel throughout the area. This proposal is subject to VicRoads approval. Dinah Parade and Rosehill Road have been excluded as Council officers recognise that both are significant roads for through traffic and heavy vehicles.</td>
<td>40km/h speed limit requires enforcement.</td>
<td>Speed is to be enforced by Victorian Police.</td>
<td>Endorse Item A as part of the Final TMP.</td>
</tr>
<tr>
<td>B</td>
<td>All Local Roads (excl. Dinah Parade &amp; Rosehill Road)</td>
<td>Consider the installation of additional traffic management devices in the study area subject to a review of the 40km/h area speed limit.</td>
<td>Additional traffic management devices may be required to support the installation of an area-wide 40km/h speed limit. Any additional traffic management devices will be considered subject to a review of traffic speeds and further consultation.</td>
<td>Will unnecessarily restrict traffic flow.</td>
<td>Any additional traffic management devices would be subject to a review of speeds following the 40km/h speed zoning introduction. Reduction of speed limit from 50km/h to 40km/h has a marginal effect on overall travel time.</td>
<td>Endorse Item B as part of the Final TMP.</td>
</tr>
<tr>
<td>C</td>
<td>Rachelle Road</td>
<td>Replace existing ‘brick’ road hump with a paved pedestrian crossing adjacent to No.202 Rachelle Road.</td>
<td>The existing ‘brick’ road hump adjacent No.202 Rachelle Road needs to be replaced as part of Council’s maintenance programs. There is an opportunity to upgrade this road hump to a pedestrian crossing to improve pedestrian accessibility to PECS. The current hump is WSHS profile and approximately 4.7m long. It is proposed to replace with a 6.1m long flat top road hump, which is more suitable for a pedestrian crossing. The road hump will be reinstated in asphalt with appropriate line marking.</td>
<td>The proposed pedestrian crossing should be supervised to allow for efficient traffic flow.</td>
<td>The pedestrian crossing is unlikely to meet VicRoads warrant for a crossing supervisor. In any case the crossing is unlikely to result in significant delays to traffic.</td>
<td>Endorse Item C as part of the Final TMP.</td>
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<tr>
<td>C</td>
<td>Rachelle Road</td>
<td>Replace existing 'brick' road hump with a raised pedestrian crossing adjacent to No.202 Rachelle Road.</td>
<td>The existing 'brick' road hump adjacent No.202 Rachelle Road needs to be replaced as part of Council maintenance program. There is an opportunity to upgrade this road hump to a pedestrian crossing to improve pedestrian accessibility to PEGS. The current hump is Watts profile and approximately 4.7m long, it is proposed to replace with a 7.0m long flat top road hump, which is more suitable for a pedestrian crossing. The road hump will be reinstated in asphalt with appropriate line marking.</td>
<td>Provide evidence that the pedestrian crossing is needed and detail the process of choosing the location of the crossing.</td>
<td>The number of pedestrians and vehicles at this location meets VicRoads Guidelines for the installation of a pedestrian crossing. The crossing is positioned on the existing pedestrian desire line (i.e. most of the children crossing already cross at the hump, often they are waved across the road by drivers on Rachelle Road) and is aligned with the Penteigh and Essendon Grammar School's gate.</td>
<td>Endorse Item C as part of the Final TMP.</td>
</tr>
<tr>
<td>D</td>
<td>Rachelle Road</td>
<td>Replace existing 'brick' road humps with flat-top road humps at three (3) existing locations: - No.141, 164 and 166 Rachelle Road - No.155 &amp; No.189 Rachelle Road - No.160 Rachelle Road</td>
<td>The existing 'brick' road humps adjacent the following locations needs to be replaced as part of Council maintenance program: - No.141, 164 and 166 Rachelle Road - No.155 &amp; No.189 Rachelle Road - No.160 Rachelle Road The current humps are Watts profile and approximately 4.7m long, it is proposed to replace with 7.0m long flat top road humps. Flat top road humps are considered more appropriate given the high overall traffic volume and buses accessing PEGS. The road humps will be reinstated in asphalt with appropriate line marking.</td>
<td>The proposal is unnecessary as the humps are in acceptable conditions, spend funds elsewhere.</td>
<td>Council is progressively replacing old 'brick' style road humps to the asphalt flat top road humps. The replacement humps will be lengthened slightly and the flat top design is more sympathetic to buses which regularly access the Penteigh and Essendon Grammar School.</td>
<td>Endorse Item D as part of the Final TMP.</td>
</tr>
<tr>
<td>E</td>
<td>Rachelle Road</td>
<td>Replace existing Watts profile road hump with flat-top road hump adjacent to No.148 Rachelle Road.</td>
<td>There is an existing asphalt Watts profile road hump adjacent No.148 Rachelle Road. It is proposed to replace with a 7.0m long flat top road hump. Flat top road humps are considered more appropriate given the high overall traffic volume and buses accessing PEGS.</td>
<td>The amount of existing and proposed speed management devices (speed cushions, humps, raised traffic islands, etc.) are excessive for a small area.</td>
<td>Most of the proposal on Rachelle Road simply replace an existing road hump with a flat top road hump. One additional hump will be provided at near Elka Avenue to provide a suitable spacing between devices.</td>
<td>Endorse Item E as part of the Final TMP.</td>
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<tr>
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<tr>
<td>F</td>
<td>Nicola Court</td>
<td>Install continuous dividing line to prohibit</td>
<td>A member of the Working Group raised concern with residents parking on the bend in Nicola Court, obstructing access for larger vehicles particularly council’s waste collection services. It is considered appropriate to install a continuous dividing line around the bend in Nicola Court to prohibit parking. There is adequate parking away from the bend in Nicola Court.</td>
<td>No specific feedback</td>
<td>–</td>
<td>Endorse Item F as part of the Final TMP.</td>
</tr>
<tr>
<td>G</td>
<td>Rachete Road</td>
<td>Install flat-top road humps adjacent to No. 106</td>
<td>59% of the respondents from Rachete Road identified ‘Traffic Speed’ as a major problem. A traffic survey between Nicola Court and Elks Avenue revealed an 85th percentile speed of 55km/h. As such an additional flat top road hump is proposed. Flat top road humps are considered appropriate on this section of Rachete Road given the higher traffic volumes, particularly buses accessing PEGS.</td>
<td>The amount of existing and proposed speed management devices (speed cushions, humps, raised traffic islands, etc.) are excessive for a small area.</td>
<td>Traffic management devices have been positioned on Rachete Road at spacing to achieve an appropriate speed reduction.</td>
<td>Endorse Item G as part of the Final TMP.</td>
</tr>
<tr>
<td>H</td>
<td>Clarks Road /</td>
<td>Install pram crossings to provide a crossing</td>
<td>A concern was raised regarding the safety of the footpath on the north side of Clarks Road between Bernard Court and Rachete Road. The footpath is positioned immediately behind the kerb requiring pedestrians to walk closer to the road. Reconstructing the footpath further away from the road is likely to result in changes to drainage, removal of landscaping, and impact on underground services. As such, shifting the footpath is not considered appropriate. No specific feedback</td>
<td>–</td>
<td>–</td>
<td>Endorse Item H as part of the Final TMP.</td>
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<tr>
<td></td>
<td>Quinn Grove</td>
<td>across Clarks Road. Resign pram ramps on</td>
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<tr>
<td>I</td>
<td>Clarks Road /</td>
<td>‘No Through Road’ signage on the eastern leg.</td>
<td>A ‘No Through Road’ sign was requested. This will be completed immediately as part of the Transport operational budget.</td>
<td>No specific feedback</td>
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<td>Endorse Item I as part of the Final TMP.</td>
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<tr>
<td>J</td>
<td>Clarks Road / Rachelle Road</td>
<td>Investigate the installation of raised traffic islands at the roundabout, particularly the north and south legs.</td>
<td>The community raised concern with the crossings at Clarks Road and Rachelle Road. Site inspections have identified painted islands on all approaches to the roundabout. Some of these islands do not provide sufficient space for pedestrians to stop while vehicles pass.</td>
<td>This proposal is unnecessary. The islands are able to be crossed without a pedestrians refuge.</td>
<td>Proposal addresses concerns raised during the initial community consultation, and will make crossing in stages possible, particularly during peak times. The proposal will also assist in managing vehicle movements, reducing speed through the roundabout.</td>
<td>Endorse item J as part of the Final TMP.</td>
</tr>
<tr>
<td>K</td>
<td>Rachelle Road</td>
<td>Install a two lane slow point adjacent to No.116 Rachelle Road.</td>
<td>50% of the respondents from Rachelle Road identified ‘Traffic Speed’ as a major problem. A traffic survey between Clarks and Valley Lake Boulevard indicated an 85th percentile speed of 55km/h. Some form of speed management is therefore recommended. The Working Group expressed concern with the number of road humps already in place on Rachelle Road. Considering Rachelle Road between Clarks Road and Buckley Street (extending outside the study area), the existing traffic management devices includes: 4 roundabouts, 1 two lane slow point, and 1 set of speed cushions.</td>
<td>A 50km/h speed limit with additional signage and possibly another slow point would improve traffic flow.</td>
<td>The proposal seeks to position traffic management devices at regular spacing along Rachelle Road to achieve a speed reduction. A 40km/h speed limit will also be implemented with appropriate signage.</td>
<td>Endorse item K as part of the Final TMP.</td>
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If horizontal deflection devices are not possible (due to the location of driveways or lack of appropriate drainage infrastructure) then speed cushions are the preferred vertical deflection device. An opportunity exists to install a two lane slow point adjacent to No.116 Rachelle Road. Traffic speed is not a major problem on Rachelle Road. How many vehicles are exceeding the speed limit on Rachelle Road? Traffic surveys from 2017 indicated approximately 2,100/rd exceeding the speed limit between Clarks Road and Valley Lake Boulevard.
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<td>L</td>
<td>Heather Avenue</td>
<td>Install continuous dividing line to prohibit parking around the bend.</td>
<td>Vehicles entering the opposing lane on the bend in Heather Avenue was identified by the community. The installation of a mirror was suggested as a solution to this problem. Council officers are not supportive of mirrors however it is considered appropriate to install a continuous dividing line around the bend in Heather Avenue to prohibit parking. There is adequate parking away from the bend in Heather Avenue.</td>
<td>No specific feedback</td>
<td>-</td>
<td>Endorse item L as part of the Final TMP.</td>
</tr>
<tr>
<td>M</td>
<td>Rachelle Road</td>
<td>Install speed cushions adjacent to No.65 Rachelle Road.</td>
<td>50% of the respondents from Rachelle Road identified ‘Traffic Speed’ as a major problem. A traffic surveys between Dilkah Parade and Patricia Street indicated an 85th percentile speeds of 58kmh. As such one (1) set of speed cushions is proposed. Speed cushions are considered appropriate on this section Rachelle Road given it forms part of the 475 bus route. This proposal is subject to the approval of the bus operator.</td>
<td>Traffic management devices have been positioned on Rachelle Road at spacing to achieve speed reduction. Traffic surveys from 2017 indicated approximately 2,300vpd exceeding the speed limit on Rachelle Road?</td>
<td>-</td>
<td>Endorse item M as part of the Final TMP.</td>
</tr>
<tr>
<td>N</td>
<td>Rosehill Road</td>
<td>Remove the continuous dividing line and median line marking and install parking lane on north side. Maintain median turning lanes at Brees Road and Nicholas Court.</td>
<td>67% of respondents from Rosehill Road identified the lack of on-street parking as a major problem. On-street parking is currently prohibited, through the use of various line markings (continuous dividing line, median line marking and double barrier line), between Britt Court and the eastern boundary of the study area. There is an opportunity to remove the median line marking and install a parking lane on the north side of Rosehill Road. The median turning lanes at Brees Road and Nicholas Court will be maintained to ensure safe turning movements on the steeper section of Rosehill Road.</td>
<td>The proposed parking lane and existing stage on the road may obstruct vision. Insufficient sight distance from Talbot Street with the proposed unrestricted parking on Rosehill Road</td>
<td>-</td>
<td>Endorse item N as part of the Final TMP.</td>
</tr>
<tr>
<td>O</td>
<td>Brees Road / Rosehill Road</td>
<td>Install statutory ‘No Stopping’ signs</td>
<td>A member of the Working Group identified parking around this intersection as a problem. Given that the location is at busy intersection during peak times it is consider appropriate to install statutory ‘No Stopping’ signs on Brees Road. This will be completed immediately as part of the Transport operational budget.</td>
<td>No specific feedback</td>
<td>-</td>
<td>Endorse item O as part of the Final TMP.</td>
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<td>Item</td>
<td>Location</td>
<td>Treatment</td>
<td>Discussion</td>
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<tr>
<td>P</td>
<td>Dinah Parade / Quinn Grove</td>
<td>Investigate roundabout modifications to reduce vehicle entry speeds.</td>
<td>Traffic volume (100%) and traffic speed (83%) were raised as major problems by respondents from Dinah Parade. Traffic surveys on Dinah Parade indicated that entry speeds into the roundabout at Quinn Grove are higher than desirable. As such it is proposed to investigate options to modify the roundabout to reduce entry speeds. Options may include increasing the central islands, providing raised crossings, and/or install speed cushions on the approach.</td>
<td>Concern expressed regarding the visibility of the bend at night.</td>
<td>Lightning will improve visibility of the bend, this will also be supplement with RRRPs</td>
<td>Endorse item P as part of the Final TMP.</td>
</tr>
<tr>
<td>Q</td>
<td>Dinah Parade / McFarlane Street</td>
<td>Install raised pedestrian crossing (with flashing lights) and widen turning lane in centre median.</td>
<td>Traffic volume (100%) and traffic speed (83%) were raised as major problems by respondents from Dinah Parade. An opportunity exists to install a raised pedestrian crossing across Dinah Parade to reduce vehicle speeds and improve access to the Dinah Parade shopping area. Flashing lights are considered appropriate due to the high traffic volume on Dinah Parade. This proposal is subject to VicRoads approval. In addition the Working Group raised the narrow right turn slip lane as a safety issue. Wheel cutting and damage to the kerb is visible on site. This matter will be address along with the associated infrastructure for the pedestrian crossing.</td>
<td>This proposal is unnecessary as the centre median on Dinah Parade is wide enough for pedestrians to use as a two-staged crossing and there is a nearby crossing</td>
<td>Proposal aimed at improving pedestrian accessibility as well as providing some mitigation to traffic speeds along Dinah Parade.</td>
<td>Endorse item Q as part of the Final TMP.</td>
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</table>
| R    | Dinah Parade | Install 50km/h speed limit. | 93% of the respondents from Dinah Parade identified “Traffic Speed” as a major problem. The existing 50km/h speed limit is considered inappropriate given the adjacent residential and commercial land uses. However, Council officers recognise that Dinah Parade provides a significant through road for traffic. As such a reduction of the speed limit to 50km/h is considered appropriate. This proposal is subject to VicRoads approval. | The speed limit should remain at 50km/h. The proposed roundabout improvements should help reduce speeding. | As part of our Transport Safety Strategy 2016-26 Council adopted the Safe System Approach to road safety. The Safe System Approach is based on the following principles:  
- Aims for zero deaths and serious injuries in the long term.  
- Is strongly ethically based and places paramount importance on the protection of human life and long-term health.  
- Acknowledges that human error is inevitable and that the transport system must be designed and operated to be forgiving.  
- Is based on a shared responsibility between user and system designer—the user has a responsibility to comply with all road rules. The designer must design the transport system to accommodate human error.  
- Comprises four pillars—Safe Roads and Roadside, Safe Vehicles, Safe People and Safe Speeds.  
- Takes a system view, including the interactions between each of the pillars.  
- Focusses on the fundamental role of basic physics in transport safety, kinetic energy in particular, the critical parts played by travel and impact speeds.  
- The existing 50km/h speed limit is considered inappropriate in the context of the Safe System, as Council would not be | Endorse item R as part of the Final TMP. |
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<th>Item</th>
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<tr>
<td>S</td>
<td>Lincoln Drive / Milleara Road</td>
<td>Consult with VicRoads regarding the installation of ‘Keep Clear’ line marking to assist vehicle entering Lincoln Drive. Concerns were raised by the Working Group regarding traffic speeding on Milleara Road impacting on right turn access into Lincoln Drive. Council officers believe that a ‘Keep Clear’ is appropriate, particularly given the existing Keep Clear at Warren Court. This proposal is subject to VicRoads approval.</td>
<td></td>
<td></td>
<td>Turning right from Milleara Road into Lincoln Drive should not be allowed. Lincoln Drive provides for local access to properties and there is no significant casualty crash history. It is therefore considered appropriate to maintain all turning movements. Recommends a right turn ban from Milleara Road into Lincoln Drive.</td>
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</table>

Fulfilling our responsibility in designing the transport system to accommodate human error. The figure below highlights the risk of being killed, in various collision types, compared to the impact speed of the collision.

![Risk of being killed](image)

The most relevant collision type in the Safe System context is ‘side on collision’ (shown in black) which is a high potential crash type on Dinah Parade due to the various ‘Stop’ controlled T-intersections and median breaks.

At an impact speed of 60km/h there is a 20% chance that the occupant will be killed in a side on collision. If the speed limit is reduced to 50km/h, and road users accept their responsibility to comply with road rules, the risk is halved to 10%.

The difference in travel time as a result of the speed limit reduction over the 1km section of Dinah Parade, would be no greater than 12 seconds.

Given the above, it is considered that the road safety benefit (of reducing the speed limit on Dinah Parade to 50km/h halving the risk of being killed a side on collision) far outweighs the travel time benefit to the community of maintaining the 60km/h speed limit.
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<tr>
<td>T</td>
<td>Shelley Street</td>
<td>Install Watts profile road hump adjacent to No.38 Shelley Street.</td>
<td>67% of the respondents from Shelley Street identified ‘Safety Concerns’ as a major problem. Specific concerns included high traffic speeds. Traffic surveys between Clarks Road and Dennis Avenue indicated 85th percentile speeds of 45km/h. As such one (1) Watts profile road humps is proposed.</td>
<td>The amount of existing and proposed speed management devices (speed cushions, humps, raised traffic islands, etc) are excessive for a small area.</td>
<td>Traffic management devices have been targeted at streets with existing speed issues. The proposed hump in Shelley Street address an identified speeding problem and improves safety around Keilor Heights Primary School.</td>
<td>Endorse item T as part of the Final TMP.</td>
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<tr>
<td>U</td>
<td>Henry Street</td>
<td>Install Watts profile road hump adjacent to No.41-43 Henry Street.</td>
<td>50% of the respondents from Henry Street identified ‘Traffic Speed’ as a major problem. Traffic surveys between Clarks Road and Dennis Avenue indicated 85th percentile speeds of 45km/h. As such one (1) Watts profile road humps is proposed.</td>
<td>The amount of existing and proposed speed management devices (speed cushions, humps, raised traffic islands, etc) are excessive for a small area.</td>
<td>Traffic management devices have been targeted at streets with existing speed issues. The proposed hump in Henry Street address an identified speeding problem and improves safety around Keilor Heights Primary School.</td>
<td>Endorse item U as part of the Final TMP.</td>
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<tr>
<td>V</td>
<td>Clarks Road / Henry Street</td>
<td>Upgrade line marking and install ‘Give Way Ahead’ signage.</td>
<td>A specific concern was raised with the ‘dog leg’ intersection at Clarks Road, Henry Street and Wyong Street. The problem related to motorists mistaking Henry Street and Wyong Street as the through movement, particularly northbound. An upgrade to the line marking and installation of additional signage is consider appropriate to increase the visibility of the Give Way.</td>
<td>Signs without enforcement aren’t helpful. Recommends to install a roundabout, which will also eliminate the need for the existing pedestrian crossing on Clarks Road.</td>
<td>A roundabout is difficult to achieve given the off-set nature of Henry Street / Wyong Street intersection. There is also no significant casualty crash history and traffic delays during school peaks are minimal. A roundabout is therefore not considered warranted.</td>
<td>Endorse item V as part of the Final TMP.</td>
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<tr>
<td>W</td>
<td>Clarks Road / Milleara Road</td>
<td>Investigate options to modify the intersection to better accommodate bus movements.</td>
<td>Several respondents indicated that buses have difficulty negotiating the left hand turn into Clarks Road. There is an opportunity to shift the centreline and shape the kerb to better accommodate bus movements. The pram ramps can also be realigned to improve conditions for pedestrians.</td>
<td>People park on nature strip at the intersection of Milleara Road / Clarks Road. Recommends to police this area.</td>
<td>Refer to the Parking Control team for enforcement.</td>
<td>Endorse item W as part of the Final TMP.</td>
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<tr>
<td>Item</td>
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<tr>
<td>X</td>
<td>Clarks Road</td>
<td>Remove 'Gross Load Limit 6t' restriction and continue to monitor heavy vehicle volumes.</td>
<td>'Gross Load Limit' restrictions are applied to roads which contain infrastructure that is likely to be damaged by vehicles above the limit. Typically this applies to bridges, culverts, or underground services. Under rule 252 of the Road Safety (Vehicles) Regulations 2009, it is an offence to travel past a sign with a posted mass limit. No exemptions are provided as this would defeat the purpose of the restriction and result in damaged to the protected infrastructure. A traffic count completed at No.64 Clarks Road indicated 162 'small trucks' and 13 'medium trucks'. Small trucks represent 2-4 axle non-articulated trucks (buses, delivery trucks, garbage trucks etc.). medium trucks include 4-6 axle articulated vehicles (delivery of construction materials, truck mounted cranes etc.). The majority of small trucks are likely to have a local purpose for travelling on Clarks Road, whilst the medium trucks are likely to be associated with construction activities throughout the area. It is recommended that the 'Gross Load Limit 6t' restriction is removed and heavy vehicle volumes monitored to determine whether an alternative form of 'No Truck' restriction is appropriate.</td>
<td>Trucks using Clarks Road is too dangerous.</td>
<td>'Gross Load Limit restrictions are applied to roads which contain infrastructure that is likely to be catastrophically damaged by vehicles above the limit. Buses and garbage trucks, which weigh more than 6 tonnes, are currently breaking the road rule when entering Clarks Road. The Gross Load Limit can therefore not be reasonably maintained.</td>
<td>Endorse Item X as part of the Final TMP.</td>
</tr>
<tr>
<td>Y</td>
<td>Mark Street / Nysh Street</td>
<td>Install statutory 'No Stopping' signs.</td>
<td>A member of the Working Group identified parking around this intersection as a problem. Given that the location is at Kallor East Kindergarten it is considered appropriate to install statutory 'No Stopping' signs. This will be completed immediately as part of the Transport operational budget.</td>
<td>No specific feedback</td>
<td>-</td>
<td>Endorse Item Y as part of the Final TMP.</td>
</tr>
<tr>
<td>Z</td>
<td>Centreway Shops</td>
<td>Install at grade pedestrian crossings at four (4) locations.</td>
<td>Council officers and Traffic Group identified the lack of east-west pedestrian crossings in the Centreway shopping area. There are existing tram ramps which could be upgraded to pedestrian crossings with minimal loss (approximately 2 spaces) of on-street parking.</td>
<td>No specific feedback</td>
<td>-</td>
<td>Endorse Item Z as part of the Final TMP.</td>
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<td>Item</td>
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<tr>
<td>AA</td>
<td>Centreway / Nyah Street</td>
<td>Install raised pedestrian crossing adjacent to No.2 Centreway and No.46 Nyah Street.</td>
<td>This location was identified by the community and PEGS as location of particular concern for students crossing to and from the Centreway shopping area. There is an opportunity install a raised pedestrian crossing on the north side of this intersection. There will be a small loss of parking to ensure adequate sight distance.</td>
<td>No specific feedback</td>
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<td>Endorse item AA as part of the Final TMP.</td>
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## Appendix G: Feedback on Draft Parking Management Plan

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<tr>
<th>Street</th>
<th>Section</th>
<th>Existing Restriction</th>
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<tbody>
<tr>
<td>Centreway (north)</td>
<td>Between Wingara Avenue and Wyong Street</td>
<td>20 spaces</td>
<td>1P 8am-5pm Mon-Fri 8am-12noon Sat</td>
<td>In terms of the Centreway shopping area feedback from the community included:&lt;br&gt;1. The existing Loading Zone outside No.26 Centreway can be reduced from three (3) to one (1) space. The 1P1P restrictions, associated with the loading zone, are proposed to be changed to 1P for consistency.&lt;br&gt;2. A desire to have more 1P and 2P parking restrictions in the Centreway shopping area.&lt;br&gt;3. Concern regarding the traders using the 2P parking spaces limiting access for customers.&lt;br&gt;4. Request for permit parking for traders. Furthermore, Council officers believe the existing 1P2P time limit is quite onerous, and does not allow for customers to visit multiple businesses.&lt;br&gt;The disabled parking spaces in the Centreway shopping area also need to be upgraded as part of the Accessible Parking Strategy. Some spaces will need to be relocated so that they can be upgraded to a suitable standard.&lt;br&gt;5. Parking duration surveys identified that 55% of customers to the area remain for less than 1 hour, 90% of customers remain for less than 2 hours. The existing 1P2P and 3P parking restriction is heavy utilised and the surveys indicated that 40 vehicles (probably traders) remained in the area for more than 5 hours. Often these vehicles were not legally parked, and were moved around the area to comply with the relevant time limits.</td>
<td>The 90 degree angled parking spaces are too small and tight, resulting in damage to vehicles. Request for change the 90 degree spaces to angled parking.</td>
<td>The 90 degree bays are typically 2.4-2.5m wide. 2.3m wide bays are suitable for medium turnover parking (20% or greater). The additional 0.1m per bay is considered insignificant to the operation of the 90 degree bays. Changing the bays to 60 degree would result in a large loss of parking, which is not considered appropriate.</td>
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<tr>
<td>Centreway (north)</td>
<td>Between Wingara Avenue and Wyong Street</td>
<td>1 space</td>
<td>1P 8am-5pm Mon-Fri 8am-12noon Sat</td>
<td>Concern from businesses requiring longer term parking (e.g. hairdressers) that the 2P parking restriction is too short for their customers.</td>
<td>The 2P proposal is designed to reduce the number of traders using the 3P parking to park for extended periods of time, thereby limiting customer parking. Council officers acknowledge that some businesses in the Centreway Shopping Centre require longer term parking for customers, under the proposal these customers would need to access unrestricted parking in nearby local street. Notwithstanding the above, the recent installation of the Parking Overstay Detection System (PODS) at the shopping centre may assist in reducing the problem of trader parking. As such it is considered appropriate to undertake a period of increase parking enforcement (with the assistance of the PODS), review the number of vehicles remaining for long periods and if required undertake additional community consultation on the 2P proposal.</td>
<td>Place the 2P proposal “N” in the on hold, subject to the following: a) Undertake increase parking enforcement of the existing 3P restrictions for a period of 12 months. This will be aided by the recently installed Parking Overstay Detection System (PODS). b) Review the number of vehicles remaining in the shopping area for long periods of time. c) Based on the review undertake additional community consultation with traders, if required. Enforce all other parking changes as part of the Final PMP.</td>
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<tr>
<td>Centreway (north)</td>
<td>Between Wingara Avenue and Wyong Street</td>
<td>17 spaces</td>
<td>2P 8am-5pm Mon-Fri 8am-12noon Sat</td>
<td>Providing Unrestricted or Permit Zone parking areas for traders was considered. However doing so would likely induce more demand for longer term parking, severely reducing the number of parking bays available to customers. As such Unrestricted or Permit Zone parking is not considered appropriate. Given the above the following is proposed:&lt;br&gt;• Upgrade the disabled parking spaces, including relocation of some spaces, to a suitable standard. This will result in the loss of two (2) parking spaces.</td>
<td>The proposed 2 hour parking is too short to allow staff to leave their business and move cars.</td>
<td>The 2P proposal is designed to reduce the number of traders using the 3P parking to park for extended periods of time, and limit customer parking. Unrestricted parking is available on nearby local streets. Staff requiring parking longer than 2 hours will need to access unrestricted parking further away.</td>
<td>Council should not be considering parking restrictions. Recommends to council has a responsibility to install parking restrictions which are suitable to the majority of business and customers.</td>
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<tr>
<td>Centreway (south)</td>
<td>Between Wingara Avenue and Wyong Street</td>
<td>1 space</td>
<td>1P 8am-5pm Mon-Fri 8am-12noon Sat</td>
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<tr>
<td>Location</td>
<td>Spaces</td>
<td>Times</td>
<td>Options for more parking in the area are limited. Whilst part of the park could be construct as a car park. Council officers considers the open space to be a valuable resource, new and into the future. Unrestricted parking is available on nearby local streets.</td>
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<tr>
<td>Wingara Avenue and Wyong Street</td>
<td>1/2P</td>
<td>8am-5pm Mon-Fri 8am-12noon Sat</td>
<td>Consider providing staff permit parking. Request from some businesses for up to 8 parking permits.</td>
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<td>(south)</td>
<td></td>
<td>1/4P 8am-5pm Mon-Fri 8am-12noon Sat</td>
<td>There are approximately 56 businesses in the Centreway, losing even 1 parking permit per business will mean a significant proportion (40%) of the available parking in the shopping centre will be occupied by traders.</td>
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<tr>
<td>Wyong Street</td>
<td>2 spaces</td>
<td>1/4P 10am-5pm Mon-Fri 8am-12noon Sat</td>
<td>Consider including an additional accessible parking space in front the medical centre next to the 15min parking space.</td>
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<td>(south)</td>
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<td>1P 15am-5pm Mon-Fri 8am-12noon Sat</td>
<td>Providing an accessible parking bay midblock of the parking module would result in the loss of one space, in order to provide a shared area. Given the value of car spaces in the area it is considered appropriate to move the bay to the end of the aisle were a kerb ramp can be provide to the side of the bay. Customers with a disability parking permit will be able to stay for 30mins in the 15min space.</td>
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<td>Clarks Road Between Milieura Road and Henry Street</td>
<td>1 space</td>
<td>Unrestricted</td>
<td>No Stopping</td>
<td>The community and Working Group raised concern with the operation of the intersection of Clarks Road and Milieura Road. Larger vehicles and buses have difficulty accessing Clarks Road when vehicles are queuing to turn on to Milieura Road. On some occasions vehicles need to reverse to allow access for the bus. Item V in the draft TMP will investigate options to modify the intersection to better accommodate bus movements. Notwithstanding the above, an extension to the No Stopping restriction on the south side of Clarks Road is recommended, to better accommodate queuing vehicles. The No Stopping restrictions is currently 18.5m, and it is proposed to extend this to 20m.</td>
<td>Concerned that the owner of the truck which parks in the proposed ‘No Stopping’ area will park on the nature strip, impeding access to the surrounding properties.</td>
<td>Parking on the nature strip is not permitted under the road rules and Council officers will undertake enforce activity.</td>
<td>Endorse parking change as part of the Final PMP. Refer to Parking Control team to undertake enforcement.</td>
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<tr>
<td>Grandvalley Drive Between Lakeside Crescent and Lakeside Crescent</td>
<td>4 spaces</td>
<td>Unrestricted</td>
<td>No Stopping</td>
<td>Grandvalley Drive is approximately 6.2m wide which allows for parking on one side of the road. However due to the narrow frontages and regular crossovers much of the kerbside is not of sufficient length for typical vehicles. Bends in the road also make some parking locations impractical. As such it is recommended to install No Stopping restrictions along the majority of Grandvalley Drive, whilst maintaining some unrestricted parking opposite No.35.</td>
<td>Parking elsewhere and having residents walking long distances to their properties is not practicable and have commercial consequences. On-street parking must be maintained. Consider cutting into nature strips to provide parking bays. Need to maintain parking for guests No public transport within Valley Lake. Recommends ‘No Stopping’ 9am-6pm or No Stopping at bends in the road.</td>
<td>The ‘No Stopping’ restriction is suitable at the bends but not along the entire length and both sides of the roads. Recommends ‘No Stopping’ on one side of the road and on both sides at bends.</td>
<td>Endorse parking change as part of the Final PMP. Refer to Parking Control team to undertake enforcement.</td>
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<tr>
<td>Heather Avenue</td>
<td>Between No. 10 and No. 16</td>
<td>Unrestricted</td>
<td>No Stopping</td>
<td>See item L in the TMP.</td>
<td>No specific feedback</td>
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<td>Endorse parking change as part of the Final PMP.</td>
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<tr>
<td></td>
<td>4 spaces</td>
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<tr>
<td>Lakosido Crescent</td>
<td>Between Valley Lake Boulevard and Valley Lake Boulevard</td>
<td>Unrestricted</td>
<td>No Stopping</td>
<td>Lakeside Crescent is approximately 6.2m wide which allows for parking on one side of the road. However due to the narrow frontages, bends and regular crossovers much of the kerbside space is not of sufficient length for typical vehicles. Bends in the road also make some parking locations impractical. As such it is recommended to install No Stopping restrictions along the majority of Lakeside Crescent, whilst maintaining some unrestricted parking adjacent No.34 and No.8.</td>
<td>See Grandvalley Drive section.</td>
<td>See Grandvalley Drive section.</td>
<td>Endorse parking change as part of the Final PMP.</td>
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<td></td>
<td>6 spaces</td>
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<tr>
<td>Nicole Court</td>
<td>Between No. 5 and No. 11</td>
<td>Unrestricted</td>
<td>No Stopping</td>
<td>See item F in the TMP.</td>
<td>No specific feedback</td>
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<td>Endorse parking change as part of the Final PMP.</td>
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<td>6 spaces</td>
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<tr>
<td>Nyah Street</td>
<td>1p 7am-5pm Mon-Fri</td>
<td>Unrestricted</td>
<td>Unrestricted</td>
<td>The 1P parking restriction in Nyah Street between Centreway and Woorite Place was installed in June 2014 to manage parking issues during construction activities at PEGS. The parking occupancy in this section of Nyah Street is very low at around 15% during the operation of the 1P. The removal of the 1P restrictions and reinstated Unrestricted parking is therefore recommended.</td>
<td>The Existing 1P restriction was installed to manage construction related parking issues. It now records low parking occupancy. Removing the restriction is considered appropriate. If following the removal parking occupancy increases to above 18% then suitable restrictions can be reinstated for the section impacted.</td>
<td>Endorse parking change as part of the Final PMP. Council officers will consult with Penleigh and Essendon Grammar regarding their upcoming construction works. A review of parking occupancy 6-12 months after removal of the 1P to determine whether any different restriction is required.</td>
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</tr>
<tr>
<td>Nyah Street</td>
<td>Between No 50 and Centreway</td>
<td>Unrestricted</td>
<td>No Stopping</td>
<td>See item AA in in TMP.</td>
<td>No specific feedback.</td>
<td>-</td>
<td>Endorse parking change as part of the Final PMP.</td>
</tr>
<tr>
<td>Quinn Grove Reserve off-street car park</td>
<td>Unrestricted</td>
<td>P Disabled</td>
<td>Unrestricted</td>
<td>No change to parking restrictions. Formal line marking of parking bays recommended. One (1) disabled parking space needs to be upgraded as part of the Accessible Parking Strategy. This may result in the loss of one (1) parking space.</td>
<td>No specific feedback.</td>
<td>-</td>
<td>Endorse the formal line marking of parking bays as part of the Final PMP.</td>
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<tr>
<td>Street</td>
<td>Section</td>
<td>Existing Restriction</td>
<td>Proposed Restriction</td>
<td>Discussion</td>
<td>Feedback</td>
<td>Response to feedback</td>
<td>Recommendation</td>
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<tr>
<td>Rachelle Road Between No.202 and No.204</td>
<td>1 spaces</td>
<td>No Stopping 5-9am &amp; 3-4pm Mon-Fri School Days Unrestricted</td>
<td>No Stopping</td>
<td>See item C in the TMP.</td>
<td>Other than the property footprint, there is no other flat parking for a wheelchair user. How will tradesmen and delivery access our property? Why isn't an extension of the existing time restriction along 202-204 Rachelle Road considered preferable?</td>
<td>Parking restrictions will not significantly change as a result of the proposal. Parking to the north of the hump is not permitted currently (due to the continuous dividing line), whilst vehicle crossovers are located to the south of the hump. Loss of parking space on top of the hump, which is not likely to be suitable for a wheelchair. Unloading of wheelchairs will no longer be possible off street or from the closest available on-street parking space (a space will be available 12m away).</td>
<td>Endorse parking change as part of the Final PMP.</td>
</tr>
<tr>
<td>Ronald Grove Between Henry Street and Shelley Street</td>
<td>12 spaces</td>
<td>P 2min 8-9am &amp; 3-4pm Mon-Fri School Days</td>
<td>2P 8am-4pm Mon-Fri School Days</td>
<td>The P 2min parking restriction in Ronald Grove between Henry Street and Shelley Street was installed in January 2014 as part of the Botter Moves Around School program. A review as parking restriction during the LATM identified that there is little drop-off and pick-up demand from parents in Ronald Grove. The removal of the P 2min restriction is therefore recommended.</td>
<td>Recommends that Ronald Grove should only have very short term parking and not allow for vehicles with trailers. Understands that currently drivers park in the existing 2-minute parking spaces for longer than 2 minutes, however increasing the time limit to 2 hours is not appropriate. The proposal will result in more double parking. Parents are aware that enforcement of the restriction is uncommon. Recommends to increase enforcement of existing parking restriction.</td>
<td>The P2min parking is considered inappropriate due to the difficulties entering and existing pedestrian parking and the new school crossing cutting the zone in half. The No Parking zone on Clarke's Road is preferred for drop-off and pick-up. Providing 2P along this frontage provides an opportunity for parents who want to park and stay longer at the school. Limiting access to vehicles with trailers is not possible.</td>
<td>Endorse parking change as part of the Final PMP.</td>
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<td>Street</td>
<td>Section</td>
<td>Existing Restriction</td>
<td>Proposed Restriction</td>
<td>Discussion</td>
<td>Feedback</td>
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<tr>
<td>Ronald Grove</td>
<td>Between Henry Street and Shelley Street</td>
<td>Unrestricted</td>
<td>No Stopping 8-9am &amp; 3-4pm Mon-Fri School Days</td>
<td>There are four unrestricted parking spaces on the north side of Ronald Grove near Henry Street. Vehicles parked in these spaces interfere with traffic flow during school peak times, particularly vehicles trying to enter the intended parking spaces. It is therefore recommended to install No Stopping (school times) restrictions.</td>
<td>The proposal to remove the unrestricted parking spaces on the north side of Ronald Grove to improve access to the existing intended spaces is not warranted. Part of the proposal is to change the intended spaces’ restriction from 1 minute to 3 hours. 2 hour parking does not need improved access. Recommends to maintain 2 minute parking restriction and increase enforcement.</td>
<td>The removal of the four unrestricted spaces during school times is still considered appropriate in order to minimise congestion around the Henry Street and Ronald Grove intersection.</td>
<td>Endorse parking change as part of the Final PMP.</td>
</tr>
<tr>
<td>Rosehill Road</td>
<td>Between Bill Court and No.70 Rosehill Road</td>
<td>No Stopping</td>
<td>Unrestricted</td>
<td>See item N in the TMP.</td>
<td>Vehicles are speeding on Rosehill Road. The proposed parking lanes are potentially hazardous to vehicles turning into Rosehill Road from side streets.</td>
<td>At the design stage, sight lines to be reviewed from driveways / streets. Parking to be set back from adjacent streets in accordance with Australian Standards. In relation to vision of driveways there are no minimum sight distance requirements. Drivers are typically able to find gaps between any obstructions (street trees, power poles, parked cars etc.) and make a safe decision to reverse cautiously on to the road.</td>
<td>Endorse parking change as part of the Final PMP.</td>
</tr>
<tr>
<td>Shelly Street</td>
<td>Between Ronald Grove and Clarks Road</td>
<td>P 2min 5-9am &amp; 3-4pm Mon-Fri School Days</td>
<td>Unrestricted</td>
<td>The P 2min parking restriction in Nyah Street between Ronald Grove and Clarks Road was installed in January 2014 as part of the Better Moves Around Schools program. A review as parking restriction during the LATM identified that there is little drop-off and pick-up demand from parents in Shelley Street. The removal of the P 2min restriction is therefore recommended.</td>
<td>The proposal will reduce needed parking for parents. The proposed restrictions will cause parents to circulate in search for parking spaces, resulting in more congestion and risks of accidents.</td>
<td>The proposal is aimed at maintaining traffic flow during the peak school pick up / drop off periods.</td>
<td>Endorse parking change as part of the Final PMP.</td>
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<td>Street</td>
<td>Section</td>
<td>Existing Restriction</td>
<td>Proposed Restriction</td>
<td>Discussion</td>
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<tr>
<td>Shelley Street</td>
<td>Between Clarks Road and Dennis Avenue</td>
<td>Unrestricted</td>
<td>No Stopping 5-8am &amp; 3-4pm Mon-Fri School Days</td>
<td>Concerns were raised by the community regarding congestion during school peak times. No Stopping (school times) was installed on one side of Henry Street, which has greatly relieved congestion during school peak times. As such it is recommended to install No Stopping (school times) restrictions on the east side of Shelley Street between Clarks Road and Dennis Avenue. Parking signs are damaging to the amenity of the street. The proposed ‘No Stopping’ parking restriction will result in residents permanently parking across or further down the road. Parking permit or parking restriction should apply to the west side of Shelley Street.</td>
<td>The No Stopping (school times) is designed to improve the safety and operation of the Shelley Street during two critical peak hours. This arrangement is not unusual throughout the municipality; nearby examples include Clarks Road, Henry Street, Wingara Avenue, Wyong Street and Nyan Street. Providing a permit zone on the east side would not achieve the safety and operation desired. Residents on the east side will need to either use their off-street parking or the unrestricted parking on the west side. The west side was chosen because it means that school children do not have to cross Shelley Street, providing a safety benefit. The families coming from the parking south of Ronald Grove will be able to use the soon to be installed school crossing on Ronald Grove. If parking was instead provided on the east side, over time there may be a need for Council to install a school crossing. The installation of a school crossing would typically involve the loss of two parking spaces during the same periods. The west side also provides more parking, south of Ronald Grove (6 west /6 east) and north of Ronald Grove (12 west /8 east). Signs will be required to display the appropriate parking restrictions. Whilst some residents may consider this signage an ‘eye sore’ this could also extend any oral infrastructure (e.g. power poles, street lights, trees, hydrants or drainage pits). Council officers will endeavour to use existing sign posts or power poles for mounting of signs where possible.</td>
<td>Endorse parking change as part of the Final PMP.</td>
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<tr>
<td>Wingara Avenue</td>
<td>Between Centrway (north) and Centrway (south)</td>
<td>P Disabled</td>
<td>1P 8am-5pm Mon-Fri 9am-12noon Sat</td>
<td>The P Disabled space adjacent No.52 Wingara Avenue cannot be upgrade in this location due to the shop owning. A disabled bay will be provided in another location, and as such 1P parking is recommended.</td>
<td>No specific feedback.</td>
<td>-</td>
<td>Endorse parking change as part of the Final PMP.</td>
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<td>Street</td>
<td>Section</td>
<td>Existing Restriction</td>
<td>Proposed Restriction</td>
<td>Discussion</td>
<td>Feedback</td>
<td>Response to feedback</td>
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<tr>
<td>Wingara Avenue</td>
<td>Between Centreway (north &amp; Centreway (south))</td>
<td>1QP 6am-5pm Mon-Fri 8am-12noon Sat</td>
<td>1P 8am-5pm Mon-Fri 8am-12noon Sat</td>
<td>See Centreway section for details.</td>
<td>No specific feedback.</td>
<td>-</td>
<td>Endorse parking change as part of the Final PMP.</td>
</tr>
<tr>
<td>Wingara Avenue</td>
<td>Between Centreway (north &amp; Centreway (south))</td>
<td>1QP 6am-5pm Mon-Fri 8am-12noon Sat</td>
<td>No Stepping</td>
<td>The installation of a pedestrian crossing adjacent No.39 Wingara Avenue will require the removal of 1 parking space adjacent No.42.</td>
<td>No specific feedback.</td>
<td>-</td>
<td>Endorse parking change as part of the Final PMP.</td>
</tr>
<tr>
<td>Wingara Avenue</td>
<td>Between Centreway (north &amp; Centreway (south))</td>
<td>3P 9am-5pm Mon-Fri 8am-12noon Sat</td>
<td>2P 9am-5pm Mon-Fri 8am-12noon Sat</td>
<td>See Centreway section for details.</td>
<td>See ‘Centreway’ section.</td>
<td>See ‘Centreway’ section.</td>
<td>Place the 2P proposal ‘H’ in on hold, subject to the following: a) Undertake increase parking enforcement of the existing 2P restrictions for a period of 12 months. This will be aided by the recently installed Parking Occupancy Detection System (PODS). b) Review the number of vehicles remaining in the shopping area for long periods of time. c) Based on the review undertake additional community consultation with traders, if required.</td>
</tr>
<tr>
<td>Wingara Avenue</td>
<td>Between Centreway (north &amp; Centreway (south))</td>
<td>3P 9am-5pm Mon-Fri 8am-12noon Sat</td>
<td>2P Disabled 9am-5pm Mon-Fri 8am-12noon Sat</td>
<td>P Disabled All Other Times</td>
<td>The installation of two (2) additional disabled parking spaces is recommended along the western side of the park.</td>
<td>Two (2) 2P Disabled spaces will be installed, with a P Disabled restriction outside business hours.</td>
<td>There will be a loss of one (1) parking space in order to provide a shared area.</td>
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<tr>
<td>Street</td>
<td>No. of spaces</td>
<td>Section</td>
<td>Existing Restriction</td>
<td>Proposed Restriction</td>
<td>Discussion</td>
<td>Feedback</td>
<td>Response to feedback</td>
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<tr>
<td>Wingara Avenue Reserve</td>
<td>12</td>
<td>Off-street car park</td>
<td>Unrestricted</td>
<td>Unrestricted</td>
<td>No change to parking restrictions. The car park currently operates with 90 degree parking on both sides, which 4.0-5.0m aisle width which is insufficient. It is proposed to formalise fourteen (14) 90 degree parking spaces on the east side and four (4) parallel spaces on the west side. There is a loss of 1-3 spaces depending on parking behaviour. The footpath access will need to be shifted north slightly to maximise the number of parking spaces.</td>
<td>Suggestion from the Working Group that the loss of parking could be mitigated by extending the car park into Wingara Avenue Reserve, in order to provide two rows of 90 degree spaces and adequate aisle width.</td>
<td>This suggestion was considered by our Parks and Gardens team who indicated that they do not support the loss of open space in this instance, as the gain in parking is minimal and there is alternative available parking on-street.</td>
</tr>
<tr>
<td>Wingara Avenue Reserve</td>
<td>12</td>
<td>Off-street car park</td>
<td>Unrestricted</td>
<td>Unrestricted</td>
<td>Australian Standards recommends that 4.0m long 90 degree bays require an aisle width of 5.0m (minimum). The aisle width possible if at the car park if two rows of 90 degree bays is provided would be approximately 3.5m.</td>
<td>Suggestion from the Working Group that the loss of parking could be mitigated by providing wider 90 degree parking bays which would allow for the narrow aisle width.</td>
<td>-</td>
</tr>
<tr>
<td>Wyong Street</td>
<td>10</td>
<td>Between Centrevue (north)</td>
<td>1/2P</td>
<td>6am-5pm Mon-Fri</td>
<td>No Stepping. The installation of a pedestrian crossing adjacent No.65 Wyong Avenue will require the removal of 1 parking space adjacent No.65.</td>
<td>No specific feedback.</td>
<td>-</td>
</tr>
<tr>
<td>Wyong Street</td>
<td>10</td>
<td>Between Centrevue (south)</td>
<td>1/2P</td>
<td>6am-5pm Mon-Fri</td>
<td>8am-12noon Set. See Centrevue section for details.</td>
<td>No specific feedback.</td>
<td>-</td>
</tr>
<tr>
<td>Wyong Street</td>
<td>10</td>
<td>Between Centrevue (north)</td>
<td>1P</td>
<td>6am-5pm Mon-Fri</td>
<td>8am-12noon Set.</td>
<td>No specific feedback.</td>
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<tr>
<td>Wyong Street</td>
<td>10</td>
<td>Between Centrevue (south)</td>
<td>1P</td>
<td>6am-5pm Mon-Fri</td>
<td>8am-12noon Set.</td>
<td>No specific feedback.</td>
<td>-</td>
</tr>
<tr>
<td>Wyong Street</td>
<td>Between Centreway (north) and Centreway (south) 2 spaces</td>
<td>1/2P 8am-5pm Mon-Fri 8am-12noon Sat</td>
<td>1/4P 8am-5pm Mon-Fri 8am-12noon Sat</td>
<td>See Centreway section for details.</td>
<td>No specific feedback.</td>
<td>-</td>
<td>Endorse parking change as part of the Final PMP.</td>
</tr>
</tbody>
</table>
| Wyong Street | Between Centreway (north) and Centreway (south) 20 spaces | 3P 8am-5pm Mon-Fri 8am-12noon Sat | 2P 8am-5pm Mon-Fri 8am-12noon Sat | See Centreway section for details. | See 'Centreway' section. | See 'Centreway' section. | Place the 2P proposal ‘N’ on hold, subject to the following: 

c) Undertake increased parking enforcement of the existing 2P restrictions for a period of 12 months. This will be aided by the recently installed Parking Overstay Detection System (PODS). 

d) Review the number of vehicles remaining in the shopping area for long periods of time. 

e) Based on the review undertake additional community consultation with traders, if required.