Council Plan 2017-21

Integrating the Municipal Public Health and Wellbeing Plan

(Year 2 update)
Acknowledgment of Country

Moonee Valley City Council respectfully acknowledges the Traditional Custodians of the land on which Moonee Valley is located – the Wurundjeri people of the Kulin Nation; and we pay respect to their Spirits, Ancestors, Elders and their Community Members past and present.

Council also extends this respect to other Aboriginal and Torres Strait Islander Peoples who call Moonee Valley home.

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A message from the Mayor

This Council Plan is our strategic blueprint for the Council term of 2017 to 2021. It describes how we will work during the four years to deliver the community’s vision of a healthy, vibrant and resilient city. The plan is informed by MV2040 Strategy (MV2040), our long-term plan for improving the health and vibrancy of our city over the next two decades. Through extensive consultation, we know that our community wants Moonee Valley to be a healthy city that is fair, thriving, connected, green and beautiful.

We are committed to making this vision a reality. Like most councils, Moonee Valley faces a number of challenges including a growing and ageing population, development and loss of ‘green’ spaces and the adequacy of infrastructure. These challenges must be wisely managed through a shared, clear vision, strategic long-term direction, and careful financial management.

This plan identifies initiatives that will help us meet these challenges, and shape the type of city and neighbourhoods we want to live in. I am pleased that, in only the second year of this plan, we have made significant progress on some of these initiatives, including:

- substantial work on major capital works projects including completing the multipurpose Fairbairn Park pavilion and starting the architectural design for the East Keilor Leisure Centre redevelopment
- creating 10 Portfolio Advisory Committees made up of passionate community members to support strategy and policy development
- improving our streetscapes with construction underway on Union Road Streetscape (stage 2) as well as developing the Moonee Ponds Activity Centre Streetscape and Public Space Plan
- working with Women’s Health West to implement the Preventing Violence Together Plan and develop our own action plan for preventing violence against women
- promoting positive mental health in education with schools signing up to join the pilot of Thriving Minds, our young people’s mental health first aid initiative
- new walking initiatives in Ascot Vale, Airport West and Avondale Heights as well as construction works to improve walking and cycling paths on Montague Street Boardwalk and the Dean Street underpass upgrade.

I look forward to seeing many of the other priorities in this plan come to fruition over the coming years, and working together with our community as we progress our vision for the Moonee Valley of 2040.

Cr John Sipek
Mayor
Your Councillors

The Council consists of nine Councillors, each elected for a four-year term. Moonee Valley is divided into three wards to ensure voters are represented fairly and equitably.

**Rose Hill Ward**: comprises Airport West, Avondale Heights, Keilor East, Niddrie, most of Essendon West and part of Strathmore Heights.
- Mayor, Cr John Sipek
  Phone: 0423 776 740 Email: jsipek@mvcc.vic.gov.au
- Deputy Mayor, Cr Samantha Byrne
  Phone: 0437 329 146 Email: sbyrne@mvcc.vic.gov.au
- Cr Andrea Surance
  Phone: 0408 309 435 Email: asurance@mvcc.vic.gov.au

**Buckley Ward**: comprises Aberfeldie, Essendon Fields, Essendon North, Strathmore, most of Essendon and Strathmore Heights, parts of Moonee Ponds and Essendon West.
- Cr Rebecca Gauci Maurici
  Phone: 0437 299 648 Email: rgaucimaurici@mvcc.vic.gov.au
- Cr Richard Lawrence
  Phone: 0418 369 290 Email: richardlawrence@mvcc.vic.gov.au
- Cr Narelle Sharpe
  Phone: 0429 977 171 Email: nsharpe@mvcc.vic.gov.au

**Myrnong Ward**: comprises Ascot Vale, Flemington, Travancore, most of Moonee Ponds and part of Essendon.
- Cr Jim Cusack
  Phone: 0407 521 432 Email: jcusack@mvcc.vic.gov.au
- Cr Nicole Marshall
  Phone: 0408 141 471 Email: nmmarshall@mvcc.vic.gov.au
- Cr Cam Nation
  Phone: 0402 222 378 Email: cnation@mvcc.vic.gov.au
About Moonee Valley

Moonee Valley is located in the inner and middle north-western suburbs of Melbourne, between four and 13 kilometres from the CBD. The city covers 43 square kilometres and encompasses the suburbs of Aberfeldie, Airport West, Ascot Vale, Avondale Heights, Essendon, Essendon North, Essendon West, Flemington, Keilor East, Moonee Ponds, Niddrie, Strathmore, Strathmore Heights, Travancore, and the locality known as Essendon Fields.

Our population

Approximately 124,700 people call Moonee Valley home. This is forecast to grow to between 168,550 and 179,750 in 2040. While our community is ageing, there will also be more young professionals and a regeneration of families by 2040.

Our diverse community

Almost one-third of our population was born overseas, the top three countries of origin being Italy, the United Kingdom and India. Some suburbs have a much higher proportion of overseas-born residents such as Travancore, where 45 per cent of the population was born overseas. Around 30 per cent of our population speak a language other than English at home, the most dominant languages being Italian, Greek and Vietnamese.

Our health and wellbeing

While diversity is a major strength for Moonee Valley, health and wellbeing outcomes can be quite different for different groups.

Some of the target populations we target to improve equitable outcomes in our community include people in social housing, older people, Aboriginal and Torres Strait Islanders, persons from culturally and linguistically diverse backgrounds and women and girls. Our health and wellbeing challenges, like many Victorians, include chronic disease, Type 2 diabetes, obesity, psychological distress and violence against women.

Residents of Moonee Valley also experience inequalities: our municipality has eight of the top 24 most disadvantaged small areas in Victoria in terms of socio-economic disadvantage. The gap between advantage and disadvantage is increasing over time.
Environments for health

Environments for Health is a Victorian Municipal Public Health Planning Framework which identifies the social, economic, natural and built aspects of the world around us and how they affect health and quality of life. This model has healthy communities at its centre, and illustrates that a range of settings and interventions are required for healthy communities.

Identified issues for our community include:

- **Social**: increasing rates of family violence, and increased electronic gaming machine losses.
- **Economic**: Pockets of high unemployment, and food insecurity.
- **Natural**: Climate change adaptation, and uneven access to green spaces.
- **Built**: lack of affordable housing, and poor public transport access in some areas.

How we live

Moonee Valley has a higher proportion of fully owned housing than the average for metropolitan Melbourne and neighbouring municipalities. However, the proportion of house purchases is lower than the metropolitan Melbourne average. Most dwellings are detached houses (64.9 per cent) with flats, apartments and units being the second most prevalent housing type. Moonee Valley has the third highest proportion of social housing dwellings in Victoria, with almost 9 per cent of dwellings as social housing stock. The average household size is expected to decrease marginally from around 2.5 persons per household in 2016, to 2.4 in 2036. Moonee Valley can be described as a ‘tale of two cities’, with relative advantage and disadvantage living side by side.

Our economy and employment

Moonee Valley has a strong economy with more than 38,000 jobs located in the municipality and a Gross Regional Product of $5.27 billion as at June 2018, up more than $515 million since June 2017. Of the jobs within Moonee Valley, 21.7 per cent were classified as professional (jobs with a high skill requirement).

The next largest proportion of jobs were clerical and administrative workers at 15.5 per cent. More than 57,000 Moonee Valley residents were employed at the last Census, with around 21 per cent working in Moonee Valley and 33 per cent working in the City of Melbourne. The unemployment rates in Moonee Valley is lower than Greater Melbourne and Victoria at 5.7 per cent, but unemployment rates vary significantly between suburbs.
in Moonee Valley. Flemington and Travancore had an unemployment rate of around 8 per cent at the last Census, while Essendon West and Niddrie had unemployment rates of approximately 4 per cent. Early school leavers and non-English speaking persons experience higher levels of unemployment than others.

**How we get around**

Many residents use cars or other vehicles as their main form of transport. Most people drive to work, or take the car as a passenger. Public transport is good, but not always uneven across the municipality. Areas of disadvantage often have worse access to public transport. Slightly more than 10 per cent of households do not own a vehicle and rely on alternative forms of transport.

**Our open spaces**

Moonee Valley has around 220 parks, gardens and open space reserves that cover around 12.5 per cent of the municipality by area (528 hectares). For half of our population, access to parks and gardens is a factor for determining where they live. The quality, size, and type of open space varies by location. Niddrie has the lowest access to parks and gardens of all suburbs in Moonee Valley.
Our organisation

The organisation is divided into four directorates under the leadership of the Chief Executive Officer. The following structure was implemented in March 2018.

- **Community**
- **Council**

**CEO**
Bryan Lancaster
Councillor Support | Councillor Liaison | Executive Support | Councillor and Executive Advice

**Asset Planning and Strategic Projects**
Gil Richardson (Acting)
- Capital Works Program
- Commercial Property
- Infrastructure and Land Use Developments
- Special Projects
- Strategic Asset Management

**Planning and Development**
Natalie Reiter
- Community Infrastructure
- Community Planning
- Leisure
- Statutory Planning
- Strategic Planning
- Technical Services

**City Services**
Steven Lambert
- Community Strengthening
- Family and Children
- Infrastructure Services
- Operations
- Regulatory and City Compliance

**Organisational Performance**
Kendrea Pope
- Business Improvement
- Finance
- Governance and Communications
- Information Services
- Workforce Development
Our vision, mission and values

Vision
In 2040 Moonee Valley is a great place to live, work and visit, strengthened by a network of 20-minute neighbourhoods. Our neighbourhoods allow all people, at all stages of life, to live locally, accessing most of their needs close to their home.

Our neighbourhoods are beautiful, sustainable and have strong community connections which enable citizens and the environment to be healthy and resilient.

Mission
Moonee Valley will engage in partnership with the community to lead and develop:

- a fair city that values diversity, where everyone feels safe, is included, and has access to healthy food, services and housing.
- a thriving city with access to jobs, lifelong learning, and vibrant and dynamic activity centres.
- a connected city of accessible, active and sustainable transport choices.
- a green city that is ecologically healthy and environmentally responsible.
- a beautiful city that celebrates its identity, heritage and open spaces.
- a resilient organisation that is sustainable, innovative, engaging and accountable.

Values
Our values guide the way we operate as an organisation and work with our citizens. Our values are:

- strategic thinking
- communication
- accountability
- leadership
- innovation
- teamwork.

Our approach to integrated planning

Our policy-making, planning and resource allocation is principally guided by the following documents:

- MV2040, Council’s long-term plan for improving the health and vibrancy of our city
- the Council Plan, integrating the Health Plan
the Municipal Strategic Statement (soon to be called the Municipal Planning Scheme) which sets the strategic direction for land use and development in Moonee Valley.

For the first time, we have integrated the Health Plan within the Council Plan. Integration raises the profile of health and wellbeing, and embeds health and wellbeing across all Council activities. Significant trends in the municipality’s health and wellbeing status support the need for a combined approach.

**Ongoing service delivery**

The extensive range of services we provide to the community form the foundation for delivering the Council Plan. The bulk of our everyday operations consist of these services.

1. **Fair**
   - Access and inclusion
   - Building services
   - Childcare services
   - City compliance
   - Community development
   - Community support
   - Education and planning
   - Environmental health
   - Health and family wellbeing, including maternal and child health services
   - Healthy ageing
   - Kindergarten services
   - Parking control and school crossing supervision
   - Research and facilities planning
   - Technical permits and road openings
   - Youth development

2. **Thriving**
   - Commercial property
   - Economic development
   - Facility maintenance and management
   - Festivals and events
   - Leisure facilities
   - Libraries and lifelong learning
   - Performing arts and culture
• Social planning and wellbeing
• Sport and recreation
• Visual arts and culture

3. Connected
• Capital works delivery
• Infrastructure maintenance
• Traffic and transport

4. Green
• Engineering services
• Environment
• Horticulture and public space services
• Transfer station and business support
• Waste management and street cleansing

5. Beautiful
• Capital works program planning
• Environment
• Infrastructure and land use developments
• Major projects
• Open space planning
• Open space management
• Special projects
• Statutory planning and planning enforcement
• Strategic asset management
• Strategic planning
• Urban design

6. Resilient organisation
• Business transformation
• Civic centre operations
• Communications
• Corporate planning and reporting
• Customer services
• Financial operations
• Governance
• Human resources
• Information technology
• Procurement
• Records management
• Risk and assurance
• Stores and fleet management

Challenges, opportunities and priorities for Council

During the four-year term, Council will need to address certain challenges and harness a number of opportunities to ensure it is well prepared for the future.

Our key challenges include:

• the adequacy of infrastructure
• an ageing population
• the development and loss of ‘green’ spaces
• housing affordability and housing mix
• managing an increasing population
• traffic congestion.

Our key opportunities include:

• developing new partnerships with stakeholders
• improving organisational efficiency and effectiveness
• increasing community engagement.

Later in this document, we have outlined in further detail the specific challenges and opportunities relevant to each theme.

The following priorities are a key focus of the four-year plan and were identified through our consultation and research:

• Active transport
• A resilient, efficient, responsible organisation
• A strong local economy
• Creating liveable neighbourhoods
• Employment
• Gender equity and prevention of violence against women
• Greening the city and open space
• Increasing participation in leisure and learning
• Mental health, alcohol and other drugs
• Reducing inequality.
Advocacy priorities

One of the primary roles of Local Government is to provide leadership to the local community through advocacy.

The Advocacy Strategy 2018-21 outlines the key priority projects we are asking other levels of government and organisations to partner with us to deliver over the coming years.

The key priority projects we are advocating on are:

- Flemington Community Hub
- East Kellow Leisure Centre redevelopment
- Riverside Golf and Tennis Centre, Fairbairn Park
- Melbourne Airport rail link
- Moonee Ponds Junction and bus interchange
- Maribyrnong River bridge (Raleigh Road) pedestrian and cycling infrastructure
- Moonee Ponds Creek revitalisation
- Increased tree canopy


Achieving a whole-of-Council focus on health and equity

To achieve a whole-of-Council focus on health and equity, Council will consider the social determinants of health model and apply the World Health Organization’s Health in All Policies framework to put health and wellbeing high on the agenda across all policy areas. Health in All Policies acknowledges that health is largely influenced by areas outside of the health sector, for example transport or employment. It also recognises that prevention is at the centre of efforts to deliver lasting improvements and that good health generally helps achieve the goals of other sectors.

Equity, in practice, is about actively seeking to reduce the differences in health and wellbeing status between different groups or communities, and distributing the opportunities for wellbeing according to people’s needs. For example, service and program funding can be prioritised and targeted to specific target populations to address barriers to participation and reduce social disadvantage. This approach has multiple benefits and informs investment when working within a constrained financial environment. This plan prioritises and targets those who experience the greatest inequalities and need to achieve faster and greater improvements in health and social outcomes.
Council's Diversity, Access and Equity Policy seeks to foster respect and celebrate diversity, demonstrate leadership, promote participation and create accessible places and spaces. Central to the policy is the recognition that some community members experience disproportionate levels of disadvantage, and only through tackling inequity can we reduce barriers and allow all community members to live full and healthy lives. At its core is a respect for human rights. The Victorian Charter of Human Rights and Responsibilities Act 2006 makes it a requirement for councils to consider human rights when making decisions, developing laws and policies and delivering services.

A multi-pronged response is required to improve the health and wellbeing for both the wider Moonee Valley community as well as for target populations. We know that some population groups experience differences in health status that are socially produced, systemic, avoidable and unfair. The target populations identified for Moonee Valley that we will work closely with include:

- Aboriginal and Torres Strait Islander Peoples
- Low income earners
- Older people
- Carers
- People from culturally and linguistically diverse backgrounds
- People living in social housing
- People who are homeless or living in housing stress
- People who identify as lesbian, gay, bisexual, transgender, intersex, queer or asexual (LGBTIQA+)
- People with disability or living with mental illness
- People who are socially, locally and technologically isolated
- Unemployed people
- Children of all ages
- Young people.

**The social determinants of health**

"Health starts where we live, learn, work and play. We know that individual behaviours such as eating well, staying active, not smoking, getting immunised and accessing health care influences our health.

Our health is also determined in part by access to social and economic opportunities; the resources and supports available in our homes, neighbourhoods, and communities;"
the quality of our education; the safety of our workplaces; the cleanliness of our water, food, and air; and the nature of our social interactions and relationships.\(^1\)

The conditions in which we live explain, in part, why some people are healthier than others and why some groups of people are not as healthy as they could be. In essence, a social determinant is a factor in the community, economy or environment that can influence the health and wellbeing of people and places.

By focusing our attention on determinants we are more likely to address the causes of avoidable health problems. The ways Council can apply this lens and make a difference are explained in Table 1.

**Table 1: How Local Government can make a difference to social determinants of health in Moonee Valley**

<table>
<thead>
<tr>
<th>The social determinants of health and wellbeing in Moonee Valley</th>
<th>How we can make a difference</th>
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<tbody>
<tr>
<td><strong>Global and political environment</strong></td>
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<td>Civic participation</td>
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<td>Solar bulk purchasing</td>
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<td>Community gardens</td>
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<td>Climate change strategies</td>
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<td>Waste management</td>
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<td>Recycling</td>
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<td><strong>Natural environment</strong></td>
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<td>Biodiversity and conservation</td>
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<td>Air and water quality</td>
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<td>Open and green space</td>
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<td>Sustainable development</td>
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<td>Food access</td>
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<td><strong>Built environment</strong></td>
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<td>Housing</td>
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<td>Cycle routes</td>
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<td>Walking paths</td>
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<td>Pedestrian zones</td>
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<td>Shopping strips</td>
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<td>Roads</td>
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<td>Public transport links</td>
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<td>Parks and gardens</td>
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<td>Health, safety and local laws</td>
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</table>

\(^1\) Robert Wood Johnson Foundation. A new way to talk about the Social Determinants of Health. http://rwjf.ws/1BwVG0
<table>
<thead>
<tr>
<th>Category</th>
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| Education and learning | • Lifelong learning  
                          • Physical activity  
                          • Schools  
                          • Early years services |
| Local economy        | • Employment  
                          • Income  
                          • Business development  
                          • Tourism  
                          • Training and leadership |
| Community            | • Social cohesion  
                          • Volunteering  
                          • Community centres  
                          • Neighbourhood houses  
                          • Community development  
                          • Community grants  
                          • Faith networks |
| Lifestyle            | • Libraries  
                          • Leisure centres  
                          • Community services  
                          • Alcohol and other drugs  
                          • Sports development |
| People               | • Age  
                          • Sex  
                          • Hereditary factors |
About this plan

The Council Plan is a medium-term strategic plan that sets our strategic direction and focus for the four-year Council term.

The Municipal Public Health and Wellbeing Plan (the Health Plan) is integrated within this document and outlines actions to prevent and minimise public health dangers, and enable people living in the municipality to achieve optimum health and wellbeing.

This plan addresses legislative requirements in the Local Government Act 1989 and the Public Health and Wellbeing Act 2008.

This plan is informed by the MV2040 Strategy (MV2040), our long-term plan for improving the health and vibrancy of our city. MV2040 was adopted on Tuesday, 26 June 2018 and this plan has been adjusted to align to MV2040.

This plan guides us in prioritising new initiatives and improvements to mobilise resources in areas where action is needed to achieve our strategy. Everyday service delivery is equally as important as delivering these key priorities. We acknowledge this approach by identifying both the services that underpin delivery of each theme and the key priorities we will pursue to achieve our objectives.

How we developed this plan

We engaged with the community, Councillors, staff and other stakeholders, including health and wellbeing sector partners.

We reviewed the strategic and policy context in which Local Government operates. We took guidance from MV2040 as well as from relevant legislation and guidelines, including Plan Melbourne2017-2050, the National Disability Insurance Scheme, the Victorian Royal Commission into Family Violence, Resilient Melbourne Strategy and Melbourne Growth Strategy.

We’ve given consideration to the Victorian Public Health and Wellbeing Plan 2015-19, in line with the Public Health and Wellbeing Act 2008 requirements, including the priorities and challenges identified for the health status of Victorians.

We also reviewed demographic data, previous research findings, as well as priorities and evidence regarding health and wellbeing matters.

The plan was reviewed and refined in consultation with Council’s executive team and Councillors. The draft plan was approved by Council prior to public consultation, and then adopted on 27 June 2017.
How we resource this plan

Councils are required to prepare a Council Plan, a Strategic Resource Plan (SRP) and an annual budget.

The following diagram shows the relationship between the key planning and reporting documents that make up the planning and accountability framework for local government.

Strategic Resource Plan

The financial and non-financial resources required to achieve the objectives of this plan are set out in the SRP.

The SRP sets the financial framework that shapes each annual budget. The SRP includes the long-term financial plan, financial statements and information regarding the human resources and infrastructure that will enable us to deliver the plan.
The SRP is an attachment to this plan and is available at mvcc.vic.gov.au/budget. We also develop an annual budget that describes the services and significant initiatives we will fund to achieve the plan.

**Health and wellbeing work plans**

Health and wellbeing activities are implemented through annual work plans. The work plans focus on a small number of evidence-based priorities, target and use resources effectively for a more significant impact, and work with health and prevention sector partners on shared priorities.

Partners who play a leadership role in delivering local health and wellbeing initiatives include:

- cohealth
- Women’s Health West
- Inner North West Melbourne Primary Care Partnership
- North Western Melbourne Primary Health Network.

**How we report on our progress**

We report on our progress of the plan’s implementation through the Annual Report.

We provide a statement of progress regarding the initiatives in the annual budget, and report the results we achieved against an extensive suite of performance indicators.

The Health Plan is evaluated in accordance with the *Public Health and Wellbeing Act 2008*. This plan identifies health and social indicators for certain objectives that are guided by the Victorian Public Health and Wellbeing Outcomes Framework. These indicators provide a picture of how liveable Moonee Valley is, taking into account a broader range of factors than just those for which Council is responsible.

This plan is supported by annual work plans, annual reviews and a health and wellbeing evaluation framework for Council and partners that will:

- identify and track progress against desired health outcomes
- monitor health and wellbeing trends
- review the effectiveness of our processes and partnerships
- align with direction from the State Government.
How we review this plan

We review this plan annually in accordance with the Local Government Act 1989. The purpose of an annual review is to consider whether the plan requires any adjustment to ensure ongoing relevance and currency.

A year into this plan, Council has reflected on its progress and made some adjustments which include aligning our objectives, strategies, indicators and key priorities to MV2040. The Strategic Resource Plan is updated annually as part of the Annual Budget process.

About the Council Plan objectives

The Council Plan consists of 19 objectives that are framed around six themes. The delivery of each objective is supported by key strategies and key priorities, and will be measured by a number of strategic indicators, which are a requirement of the Local Government Act 1989.

1. Fair
   1.1 Our community is socially inclusive and healthy
   1.2 People have access to the services they need
   1.3 Our community and our city are safe and resilient
   1.4 People are connected to culture and community
   1.5 People have secure and suitable housing
   1.6 Our community is empowered to thrive

2. Thriving
   2.1 High levels of participation in accessible leisure and learning opportunities
   2.2 Our local economy is strong

3. Connected
   3.1 Getting around is easy, safe and sustainable

4. Green
   4.1 Our natural environment is protected and enhanced
   4.2 People have the tools and knowledge they need to live sustainably
5. Beautiful
5.1 Moonee Valley has high quality places and spaces
5.2 Growth and development are well managed
5.3 Our infrastructure meets today's needs and can respond to future demand

6. Resilient organisation
6.1 Innovation is central to the way we work
6.2 Good governance is everyone's responsibility
6.3 We are financially sustainable
6.4 Our community is informed and has a say
6.5 We demonstrate leadership

How to read this plan

The next section of this plan revolves around six themes:

- Fair
- Thriving
- Connected
- Green
- Beautiful
- Resilient Organisation

Under each theme, with the exception of Resilient Organisation, are the following subheadings:

- MV2040 Strategic Direction
- MV2040 target
- Council Plan objective
- Council Plan strategic indicators
- MV2040 objective
- MV2040 actions
- Council Plan key strategies
- Council Plan key priorities
The Resilient Organisation theme describes the type of organisation we aspire to be and how we plan to achieve this.

Please note, some objectives, actions, key strategies and key priorities may relate to more than one strategic direction.

It is important to note that this plan is for 2017 to 2021, while MV2040 outlines longer term initiatives. If there are no Council Plan objectives linked to an MV2040 strategic direction, objective or action, it means that they are not covered in this timeframe, and will be included in future Council Plans.

Following the theme sections, there is a neighbourhood section which outlines the MV2040 implementation initiatives and projects that Council will undertake during this Council term.
Theme 1: Fair – Qeente boordup

This means 'fair' in Woi wurrung language

A fair city that values diversity, where everyone feels safe, is included, and has access to healthy food, services and housing

MV2040 Strategic Direction 1: A city that celebrates diversity

MV2040 target
- Moonee Valley is a ‘Welcome City’ where we celebrate diversity as one of our greatest strengths.

Council Plan objective
1.4 People are connected to culture and community.

Council Plan strategic indicators
1.4.1 Level of agreement with the statement: I feel part of the local community. (Source: Council data)

1.4.3 Level of agreement with the statement: I value living in Moonee Valley because of its multiculturalism. (Source: Community Survey) *

MV2040 objective
1.1 Celebrate Wurundjeri heritage and culture.

MV2040 actions
1.1.1 Acknowledge the Wurundjeri People as the Traditional Custodians and work in partnership with Wurundjeri People to celebrate their culture, heritage and history.

1.1.2 Promote greater connection to land and Aboriginal cultural values through land management practices and interpretation.

* Indicates a health and social indicator
Council Plan key strategies
1.4.1.1 Promote greater connection to land and Aboriginal cultural values through land management practices and interpretation.

Council Plan key priorities
1.4.1.1.3 Work in partnership with the Wurundjeri Council to build a collaborative relationship and deliver the annual NAIDOC Week event.

MV2040 objective
1.2 Support social justice for Aboriginal and/or Torres Strait Islander Peoples.

MV2040 actions
1.2.1 Work with Aboriginal and Torres Strait Islander Peoples to support closing the gap around health, education and employment.

1.2.2 Advocate and support Aboriginal and Torres Strait Islander Peoples in leadership roles and for self-determination.

1.2.3 Work with the community to acknowledge and address the pain, suffering and ongoing impact of colonisation and racism experienced by Aboriginal and Torres Strait Islander Peoples.

Council Plan key strategies
1.4.1.2 Demonstrate a commitment to respecting, recognising and building relationships with Aboriginal and Torres Strait Islander people.

MV2040 objective
1.3 Foster respect and diversity.

MV2040 actions
1.3.1 Provide leadership to address discrimination, violence and racism directed towards our diverse community through provision of programs which foster awareness and understanding of diversity in our community.

1.3.2 Embed Council's access, inclusion and equity principles across service delivery and neighbourhoods.

1.3.3 Provide support and advocate on behalf of people seeking asylum and our newly arrived communities.
1.3.4 Celebrate child and youth culture and identity and support connection to their heritage.

1.3.5 Deliver leadership programs that encourage greater diversity in decision-making forums and structures.

1.3.6 Strengthen environments, cultures and capacity among individuals, organisations and communities to promote gender equity.

**Council Plan key strategies**

1.1.1.1 Work with partners to promote gender equity and primary prevention initiatives within Council and the community.

**Council Plan key priorities**

1.1.1.1.13 Foster respect, celebrate diversity, promote and support access and inclusion of LGBTIQ+ community members across Moonee Valley.

1.1.1.1.14 Continue to implement the Diversity, Access and Equity Policy and subsequent action plan.

1.4.1.1.4 Strengthen Council’s commitment as a Refugee Welcome Zone through promotion, active engagement with, and support for, refugees and asylum seekers by creating partnerships with key refugee advocacy organisations such as the Asylum Seeker Resource Centre.

1.4.1.1.5 Actively promote and celebrate our multicultural community through the development of a Council policy statement, and provide opportunities for diverse communities to connect and contribute.

6.5.1.1.3 Conduct ongoing professional development for all staff regarding diversity.

**MV2040 objective**

1.4 Celebrate our history and acknowledge our changing community.

**MV2040 actions**

1.4.1 Encourage broad participation in events and festivals that celebrate our cultural diversity to increase understanding and reduce barriers.

1.4.2 Acknowledge the history and continual change within Moonee Valley and support initiatives bringing different generations and cultures together.
1.4.3 Encourage and facilitate reflections of our diverse identity in the fabric of our public spaces.

Council Plan key strategies
1.4.1.5 Deliver cultural opportunities that are relevant and accessible to the community.

MV2040 Strategic Direction 2: A city with a dynamic network of services and facilities

- MV2040 target Moonee Valley is a city where residents report being satisfied or very satisfied with the number and condition of the community facilities and services on their neighbourhood.

Council Plan objective
1.2 People have access to the services they need.
5.3 Our infrastructure meets the needs of today and can respond to future demand.

Council Plan strategic indicators
1.2.1 Percentage of people who are satisfied that Council services meet their needs. (Source: Community Survey)

1.2.3 Proportion of Council facilities that are disability accessible. (Source: Council data)

2.1.2 Number of families identified as vulnerable engaged in Council services. (Source: Council data)

2.1.4 Level of community satisfaction with recreational facilities. (Source: Community survey)

2.1.5 Level of community satisfaction with libraries. (Source: Community survey)

5.3.1 Community satisfaction with the performance of Council in maintaining local infrastructure. (Source: Community Survey)
5.3.2 Dollar value of financial and in-kind contributions levied on new development towards local infrastructure provision, to be measured after commencement of the Development Contribution Plan overlay.
(Source: Council data)

**MV2040 objective**

2.1 Provide services that meet forecast needs.

**MV2040 actions**

2.1.1 Regularly review programs and services to ensure responsiveness to changing community profiles.

2.1.2 Provide and encourage access to services in areas of highest community need, considering local population profiles and projections.

2.1.3 Focus delivering services across the life cycle and create a variety of opportunities for interaction and connection within our broader community.

2.1.4 Coordinate a better local service network and attract non-Council community services to Moonee Valley to address service gaps.

2.1.5 Extend the reach of sport, leisure and recreation opportunities for all by supporting a diverse range of ways for people to be physically active.

2.1.6 Maximise digital technology to deliver services where people need them and can most readily access them.

**Council Plan key strategies**

1.1.1.7 Manage the transition of the National Disability Insurance Scheme.

1.1.1.8 Manage the transition of aged care reform.

1.2.1.1 Deliver universal or targeted services to meet the needs of target populations.

1.2.1.4 Attract services to meet identified gaps and meet the needs of diverse communities within the municipality.

1.2.1.5 Provide consistent and timely information to connect people with local services.

1.6.1.2 Deliver services and programs using a community development model.
Council Plan key priorities

1.1.1.1.1 Implement the Early Years Plan.
1.1.1.1.2 Develop and implement the community benefit assessment tool.
1.1.1.1.10 Work with partners to establish a place-based outreach program to enhance existing case work and counselling services and further support disadvantaged young people in Flemington and Ascot Vale.
1.1.1.1.11 Deliver evidence-based development programs to support and improve development and educational outcomes for disadvantaged children in neighbourhoods experiencing disadvantage (Flemington, Ascot Vale, Avondale Heights, and Airport West).
1.1.1.1.12 Develop and implement a Council community development framework that informs decision making, program design, and delivery.
1.2.1.1.3 Address service needs with respect to:
   - culturally and linguistically diverse communities
   - youth counselling
   - mental health
   - employment
   - housing
   - homelessness
   - family violence.
1.2.1.1.5 Analyse needs assessment service reports for Flemington and Ascot Vale housing estates to inform service planning and advocacy.
1.2.1.1.6 In partnership with local councils and service providers, advocate for and establish employment and training programs that support disadvantaged young people and adults into sustainable employment outcomes and career paths within priority neighbourhoods (Flemington and Ascot Vale).
1.2.1.1.7 Attract community and specialist service providers and strengthen services to address settlement; alcohol and other drugs; sexual and reproductive health; discrimination and violence; youth; mental health; employment and training; housing and homelessness; and family violence.
1.6.1.13 Develop and implement services and programs that meet the needs of disadvantaged groups within priority neighbourhoods.
5.3.1.1.1 Introduce a Development Contribution Plan overlay into the Moonee Valley Planning Scheme.
MV2040 objective

2.2 Provide an accessible network of community facilities.

MV2040 actions

2.2.1 Develop a network of integrated community hubs co-located with other services in activity centres, close to public transport, physically accessible and convenient for local access.

2.2.2 Seek opportunities to leverage community facilities as catalysts for urban and economic renewal.

2.2.3 Provide flexibly designed public facilities and associated infrastructure appropriate for multi-uses and users, and adaptive to population and demographic changes.

2.2.4 Explore alternative financial and procurement options, including partnership arrangements with local providers and surrounding local councils to maximise funding opportunities to deliver high-quality facilities and services.

Council Plan key strategies

1.1.1.9 Develop a program to improve disability access to Council’s community facilities and public spaces that connect the local needs to principal locations.

1.1.1.10 Continue implementation of Council’s Facilities Asset Renewal Program in line with our Facilities Asset Management Plan.

1.1.1.11 Provide good quality facilities and programs where they are most needed.

1.1.1.12 Invest in civil infrastructure including the East Keilor Leisure Centre.

1.2.1.6 Continue our commitment to new civil infrastructure that is accessible.

1.4.1.6 Undertake planning and feasibility for key catalyst projects identified through Council’s long-term community plans such as MV2040, which increase connectedness at the neighbourhood level.

2.1.1.2 Develop shared use and co-location governance models for our community facilities.
2.1.1.3 Explore opportunities to partner with organisations on the development and shared use or co-location of community facilities including education and government providers, adjacent councils, community groups and the private sector.

5.3.1.1 Use equity principles to inform community facility management practices to encourage greater use.

5.3.1.2 Conduct evidence-based infrastructure planning and investment that meets the needs of our community.

5.3.1.4 Provide a network of community facilities across the municipality for people to access services, meet and participate in the life of their neighbourhoods, and participate in formal and informal community building activities.

5.3.1.5 Develop and promote community facilities as vibrant, safe and interactive centres that maximise community participation and meaningful engagement.

5.3.1.6 Encourage developer contributions from new developments that contribute to the infrastructure needed by our growing population.

5.3.1.7 Upgrade infrastructure to support multiple benefits and value outcomes.

6.3.1.4 Prioritise projects with multiple community benefits through a community benefit assessment tool.

**Council Plan key priorities**

1.2.1.1.9 Improve access to, and use of, community facilities, particularly for vulnerable communities and community groups that service Moonee Valley’s population.

1.2.1.1.10 Improve physical accessibility, fitness for purpose and the condition of assets across the Council-managed community facilities network.

2.1.1.1.8 Simplify the booking system for community spaces.

5.1.1.1.7 Modify existing layouts and interiors to promote multi-use spaces for the community, where possible.

5.3.1.7 Review community facility management practices to maximise use and Council’s return on investment.

5.3.1.8 Review operations of Council facilities to articulate their purpose and define their future direction.
5.3.1.1.11 Review and refresh facilities asset renewal programs for all four asset classes.

5.3.1.1.12 Provide an annual State of the Assets report to Council.

6.3.1.1.3 Develop and implement infrastructure decision-making through guidelines to assist in the determination of future capital works.

MV2040 Strategic Direction 3: A city where people are healthy and safe

MV2040 target
- Moonee Valley is a city where residents report their health as being very good and know how to access the appropriate services to manage their physical and mental health.
- Moonee Valley is a city where our community feel very safe walking alone in their neighbourhoods during the day and night.

Council Plan objective

1.1 Our community is socially inclusive and healthy.
1.3 Our community is safe and resilient.

Council Plan strategic indicators

1.1.1 Proportion of adults who report high or very high psychological distress. (Source: Victorian Population Health Survey) *

1.1.2 Rates of adults who meet the physical activity guidelines. (Source: Victorian Population Health Survey) *

1.1.3 Percentage of residents who report their health as good, very good or excellent. (Source: Community Survey) *

1.1.4 Level of income inequality by quintile (ratio of the top 20 per cent to the bottom 20 per cent of household income). (Source: Census/Australian Bureau of Statistics) *

1.1.5 Proportion of adults who consume alcohol at lifetime risk of harm. (Source: Victorian Population Health Survey) *
1.2.2 Percentage of people who put off going to the doctor due to cost.  
(Source: Community Survey)*

1.3.1 Percentage of residents who have good levels of resilience.  
(Source: Community Survey) *

1.3.2 Rate of incidence of family violence.  
(Source: Victoria Police, Crime Statistics Agency) *

2.1.1 Proportion of children starting school who are on track with their social,  
emotional, physical and communication development.  
(Source: Australian Early Development Census)*

3.1.5 Percentage of residents who feel safe or very safe walking alone in their local area during the day.  
(Source: Community Survey)

3.1.6 Percentage of residents who feel safe or very safe walking alone in their local area during the night.  
(Source: Community Survey)

MV2040 objective

3.1 Promote positive mental health.

MV2040 actions

3.1.1 Promote mental health and wellbeing in both youth and early year’s services and education settings.

3.1.2 Reduce discrimination arising from mental health challenges.

3.1.3 Advocate for services for people of all ages with mental illness.

Council Plan key priorities

1.1.1.1.6 Promote positive mental health in education settings through community education, programs and public campaigns, including a Young People’s Mental Health First Aid initiative in schools.

1.2.1.1.2 Deliver universal youth mental health partnerships and targeted individual support through our youth case management and counselling services.
MV2040 objective

3.2 Protect population health and respond to emerging health issues.

MV2040 actions

3.2.1 Enhance access to early intervention and screening programs, including connecting new parents with health services (such as maternal and child health services).

3.2.2 Protect population health through immunisation, tobacco control and disease prevention programs.

3.2.3 Minimise harm from alcohol and other drugs.

3.2.4 Promote sexual and reproductive health.

3.2.5 Work with partners to track health and wellbeing trends and identify emerging issues.

3.2.6 Support a strong prevention system to ensure child safety and to address men's violence against women.

3.2.7 Minimise harm associated with gambling.

Council Plan key strategies

1.1.1.1 Work with partners to promote gender equity and primary prevention initiatives within Council and the community.

1.1.1.2 Work with partners to address health and wellbeing priorities including: health inequalities, mental health, alcohol and other drugs, gambling, homelessness, non-communicable diseases and sexual and reproductive health.

1.1.1.3 Improve health and wellbeing across the life course and address social determinants of health.

1.1.1.4 Protect population health and wellbeing through environmental health measures.

1.1.1.5 Support initiatives which give children a healthy start to life.

1.1.1.6 Deliver universal maternal and child health and family services, including targeted support for vulnerable children and families.
Council Plan key priorities

1.1.1.1.3 Deliver the immunisation program to State Government requirements.

1.1.1.1.4 Proactive inspections and enforcement to enable high quality environmental health outcomes.

1.1.1.1.7 Work with the Alliance for Gambling Reform to reduce harm from gambling.

1.1.1.1.15 Work with Action for Equity - the Western Health Region Partnership to promote sexual and reproductive health.

1.2.1.1.1 Deliver universal maternal and child health, and targeted services.

1.3.1.1.1 Work with regional partners (Preventing Violence Together and Inner North West Primary Care Partnership) to collectively monitor and evaluate primary prevention of violence against women initiatives.

MV2040 objective

3.3 Support increased access to healthy eating and food.

MV2040 actions

3.3.1 Support and enable community food assets, such as community gardens and urban agriculture.

3.3.2 Enhance access to neighbourhood food networks and community-based food programs, particularly for vulnerable and isolated groups.

3.3.3 Improve access to fresh, healthy food by increasing the number of healthy food retail opportunities including farmers markets.

3.3.4 Increase education and awareness of healthy eating and food growing.

MV2040 objective

3.4 Promote safety and community confidence.

MV2040 actions

3.4.1 Attract ‘preventative’ funding and support improvements to accessibility of services.
3.4.2 Promote neighbourhood-based programs that support community safety and resilience.

3.4.3 Provide leadership to protect the interests and safety of children and young people at all times, and promote their voice within the community.

Council Plan key strategies

1.3.1.1 Work with partners to prevent violence against women and children.

1.3.1.5 Plan for, and respond to, emergency situations through our Emergency Management Framework.

Council Plan key priorities

1.3.1.1.6 Implement the Activities and General Amenities Local Law 2018 and update all processes and procedures across all relevant departments.

MV2040 Strategic Direction 4: A city where residents can engage, participate and influence change

MV2040 target

Moonee Valley is a city where residents are able to influence decisions about their city and participate in social life.

Council Plan objective

1.6 Our community is empowered to thrive.

Council Plan strategic indicators

1.3.3 Percentage of residents who have volunteered in the last 12 months.
(Source: Community Survey)

1.4.2 Number of opportunities for children to influence decisions about their city and participate in social life.
(Source: Council data)

1.6.1 Level of agreement with the statement: Do you feel there are opportunities to have a real say on issues that are important to you?
(Source: Community Survey)*

6.2.1 Community satisfaction with Council decision-making.
(Source: Community Survey)

6.2.2 Proportion of major initiatives adopted in the Annual Budget that are completed by Council.
(Source: Annual Report)

6.4.1 Community satisfaction with consultation and engagement.
(Source: Community Survey)*

6.4.2 Council website engagement analytics.
(Source: Website analytics data)

**MV2040 objective**

4.1 Provide opportunities for the community to participate in Council decision-making processes.

**MV2040 actions**

4.1.1 Develop processes for our community to have input into the design and delivery of community services and encourage community-led initiatives, including co-designing of community programs, spaces and facilities.

4.1.2 Undertake culturally appropriate and accessible community engagement practices through varied digital and face-to-face engagement methods.

4.1.3 Raise awareness of the role and function of local government.

4.1.4 Partner with target populations, other levels of government, the service sector and community stakeholders to advocate for and address their varying needs, aspirations and issues.

4.1.5 Implement new ways of using technology to allow our community to interact with Council.

**Council Plan key strategies**

1.4.1.3 Improve opportunities for children to be active citizens.

1.6.1.4 Implement best practice community engagement through high-level community advisory committees.

6.4.1.1 Coordinate proactive, planned and meaningful community engagement.
6.4.1.2 Explore ways of using technology to allow our community to interact with us in their preferred manner.

6.4.1.3 Provide opportunities for civic participation and input to Council decision-making processes.

**Council Plan key priorities**

6.4.1.1.1 Targeted engagement with hard-to-reach and marginalised communities.

6.4.1.1.5 Support community input into high-level strategic issues through Council’s Portfolio Advisory Committees.

6.5.1.1.1 At least one major deliberative and statistically representative engagement process per Council term, which provides advice on Council’s long-term Community Plan.

**MV2040 objective**

4.2 Foster community leadership and advocacy.

**MV2040 actions**

4.2.1 Develop leadership and advocacy skills for residents of all ages.

4.2.2 Support diverse community leaders to develop and expand their skills to reinvest in their communities.

4.2.3 Strengthen and celebrate children and young people’s leadership skills and increase their decision-making opportunities as the leaders of tomorrow.

4.2.4 Encourage and facilitate opportunities for storytelling as a form of advocacy.

4.2.5 Increase women’s representation in leadership and decision-making roles in workplaces, community organisations, civic life and relationships.

**Council Plan key strategies**

1.3.1.2 Foster resilience and build community capacity in target populations.

1.6.1.1 Build capacity and leadership with target populations and in areas of greatest social and economic disadvantage.
Council Plan key priorities
1.1.1.1.9 Work with partners to deliver a series of quarterly parenting forums that focus on key wellbeing issues, to provide information and prevention strategies to parents and caregivers of children and young people.

1.6.1.1.1 Implement good practice leadership training programs for young people and women to address disadvantage.

MV2040 objective
4.3 Resource the community to innovate, create and problem solve.

MV2040 actions
4.3.1 Support strong community networks to encourage community-led initiatives.

4.3.2 Develop a neighbourhood planning and delivery approach that coordinates service and infrastructure provision.

Council Plan key strategies
1.2.1.3 Transition to a neighbourhood place-based approach to service provision. This will use a place-based approach to encourage a network of 20-minute neighbourhoods.

1.6.1.3 Provide a range of community funding streams.

5.2.1.9 Create liveable 20-minute neighbourhoods.

Council Plan key priorities
1.3.1.1.3 Work with community leaders and neighbourhood groups to provide information and training regarding community safety, adverse weather events and capacity building.

1.6.1.2 Provide direct and in-kind support to individuals, groups, businesses and communities to develop innovative initiatives that best respond to local challenges and opportunities.

1.6.1.1.4 Transition Council's community funding to align with a neighbourhood place-based approach and target areas where it is most needed and where it will address health inequalities.
1.6.1.1.5 Deliver Council’s Community Funding program. Measure, monitor and evaluate financial support provided.

MV2040 Strategic Direction 5: A city with housing for all

MV2040 target
Housing is appropriate across our city for all stages and circumstances of life.

Council Plan objective
1.5 People have secure and suitable housing.

Council Plan strategic indicators
1.5.1 Percentage of households experiencing housing stress – housing costs that represent 30 per cent or more of household gross income.
(Source: Australian Bureau of Statistics)*

1.5.2 Increase the diversity of housing stock.
(Source: Australian Bureau of Statistics)

5.2.1 Time taken to decide planning applications (median number of days).
(Source: Local Government Performance Reporting Framework)

5.2.2 Percentage of studies completed from Council’s 10-year Heritage Gap Study work program to identify and protect local heritage.
(Source: Council data)

MV2040 objective
5.1 Ensure new housing is directed to the appropriate locations.

MV2040 actions
5.1.1 Ensure diversity of housing types and sizes is available in well-located areas to provide choice in the private housing market, including a range of apartment sizes.

5.1.2 Direct new housing of higher scale to areas with good access to public transport, services or open space.

5.1.3 Ensure existing housing stock is protected where it contributes to the character of the neighbourhood, is of heritage value, and continues to be a viable dwelling product.
5.1.4 Protect precincts of heritage homes.

**Council Plan key strategies**

1.5.1.2 Identify appropriate locations for the suite of residential zones.

5.2.1.3 Encourage high-quality development that meets the needs of our growing population.

**MV2040 objective**

5.2 Facilitate the delivery of a mix of housing product.

**MV2040 actions**

5.2.1 Provide the policy framework to facilitate development of a variety of housing products to respond to the forecast demand for an increase in smaller households.

5.2.2 Work with partners and advocate for alternative housing models to provide affordable housing options for target population groups.

5.2.3 Ensure each neighbourhood is guided by the appropriate policy framework to achieve a mix of different housing styles and sizes appropriate to different stages and circumstances of life.

**Council Plan key strategies**

1.5.1.1 Facilitate the development of a variety of older persons’ housing options in response to a forecast need and enable people to age in place.

1.5.1.5 Support the provision of affordable housing for people with disabilities.

5.2.1.2 Build understanding of housing diversity, population growth and development.

**Council Plan key priorities**

5.2.1.1.2 Undertake an awareness campaign to educate the community about the benefits of housing diversity that delivers real choice to a community with varying needs.

1.5.1.1.1 Partner with the University of South Australia for research on affordable housing.
**MV2040 objective**

5.3 Ensure residents have access to secure housing.

**MV2040 actions**

5.3.1 Advocate for improvements to existing public housing stock, including the mixed tenure redevelopment of public housing estates.

5.3.2 Support new and existing social housing through partnerships with social housing providers.

5.3.3 Consider utilising the future sale of Council-owned assets or air rights to facilitate the development of affordable housing.

5.3.4 Advocate for government targets, potentially at a municipal level, for the delivery of affordable and accessible housing as part of new large-scale residential development.

5.3.5 Work with partners to address homelessness in Moonee Valley.

**Council Plan key strategies**

1.5.1.3 Pursue diverse and affordable housing outcomes for residents through planning, advocacy and partnerships.

1.5.1.4 Encourage the improvement and renewal of public housing in Moonee Valley.

**Council Plan key priorities**

5.1.1.6 Support the local community and estate residents’ engagement in the re-development of the Flemington housing estate and the Ascot Vale housing estate.
Theme 2: Thriving - Bandingith

This means ‘doing well’ in Woi wurrung language

A thriving city with access to jobs, lifelong learning, vibrant and dynamic activity centres

MV2040 Strategic Direction 6: A city with opportunities to learn and work

MV2040 target

- Moonee Valley is a city where residents have equitable access to lifelong learning development and employment opportunities.

MV2040 objective

6.1 Support residents to gain meaningful employment.

MV2040 actions

6.1.1 Provide coaches and mentors in co-working spaces in our community hubs to support entrepreneurial activity.

6.1.2 Connect people to training programs which provide pathways to employment.

6.1.3 Encourage local job creation through major projects.

6.1.4 Include local procurement targets in Council contracts.

6.1.5 Support local employment providers to connect and grow.

6.1.6 Encourage local businesses and organisations to adopt inclusive employment practices.

6.1.7 Assist those disadvantaged in the labour market, including connecting those experiencing unemployment to new and emerging industries and technologies.

6.1.8 Assist older people to work where this is their need or wish.
6.1.9 Developed programs to increase employment of diverse community members including target populations.

**MV2040 objective**

6.2 Support residents to learn throughout their life course.

**MV2040 actions**

6.2.1 Advocate for new education facilities where growth projections demand.

6.2.2 Promote the value of learning and how it directly benefits individual wellbeing, through the experience of arts and cultural initiatives.

6.2.3 Provide opportunities for and support volunteering, along with support training programs to increase community participation and entry into employment.

6.2.4 Promote meaningful work experience and skills-building opportunities for young people in new and emerging industries.

6.2.5 Support and advocate for best practice education and innovative learning opportunities, including online learning.

**Council Plan key strategies**

1.3.1.3 Promote volunteering to increase community cohesion and resilience.

**Council Plan key priorities**

1.3.1.2 Promote volunteering to increase community cohesion and resilience, including implementation of a volunteer management program for Council volunteers which addresses volunteer recognition and celebration, training and development, improved volunteer management systems, and volunteer promotion and communication.

**MV2040 objective**

6.3 Provide dynamic libraries as part of community hubs.

**MV2040 actions**

6.3.1 Deliver a network of dynamic, adaptable community hubs that provide spaces for learning, collaboration, community connection, leisure, arts and culture.
6.3.2 Deliver an array of opportunities for lifelong learning, creativity, social connection, all aspects of literacy (including digital and early childhood), business incubation and personal development.

6.3.3 Make physical and digital library collections accessible in all neighbourhoods, through the community hubs or multi-purpose pavilions.

6.3.4 Locate co-working hubs in/adjacent to community hubs.

6.3.5 Create and support dynamic study spaces for children and young people for peer-to-peer learning.

6.3.6 Partner with agencies, providers and others to deliver cross-government and organisation services.

**Council Plan key strategies**

2.1.1.4 Lifelong learning opportunities are promoted, available and embraced by the community.

2.2.1.1 Promote and support learning, training and employment opportunities to address disadvantage.

**Council Plan key priorities**

2.1.1.2 Deliver quality early learning programs and services to enhance childhood learning and education outcomes.

2.2.1.5 Support disadvantaged women from priority neighbourhoods (Flemington and Ascot Vale) to develop entrepreneurial skills and establish small businesses.

**MV2040 Strategic Direction 7: A city that responds to a changing economic landscape**

**MV2040 target**

- Moonee Valley is a city where our environment facilitates thriving activity centres and new and emerging enterprise.
Council Plan objective

2.2 Our local economy is strong.

Council Plan strategic indicators

2.2.1 Level of Gross Regional Product growth.
(Source: Remplan)

2.2.2 Percentage of residents who shopped in Moonee Valley in the last seven days.
(Source: Community Survey)

2.2.3 Occupancy rate of retail premises in Moonee Valley’s six largest business
precincts.
(Source: Council annual audit)

2.2.4 Unemployment rate.
(Source: Australian Bureau of Statistics)*

MV2040 objective

7.1 Enable new and emerging industries and work practices.

MV2040 actions

7.1.1 Create or facilitate a network of co-working spaces throughout the city, including
in/adjacent to community hubs and where possible, in community assets such as
pavilions.

7.1.2 Position our city as an attractive location for creative industries, such as digital
technology.

7.1.3 Encourage the establishment of business incubators and spaces for social
enterprises.

Council Plan key strategies

2.2.1.4 Support entrepreneurship and start-up businesses.

2.2.1.6 Become the destination of choice for professional, financial and health
businesses.

2.2.1.10 Finalise the Airport West Structure Plan, review and continue to work with the
State Government to create an employment precinct linked to Essendon Fields.
Council Plan key priorities
2.2.1.1.4 Incorporate the Airport West Structure Plan in the Moonee Valley Planning Scheme.

2.2.1.1.6 Finalise and implement the Evening Economy Action Plan.

MV2040 objective
7.2 Provide business support and remove obstacles to growth.

MV2040 actions
7.2.1 Provide a facilitation service to allow business owners or investors a streamlined entry point into government.

7.2.2 Ensure the business regulatory environment within Council is streamlined and flexible.

7.2.3 Deliver or support a series of networking events, training, coaching and development programs for local businesses.

7.2.4 Support the development of income-generating opportunities for target populations.

7.2.5 Advocate for high speed digital services to be available throughout our city.

Council Plan key strategies
2.2.1.5 Improve and increase visits and spending at local shopping precincts.

2.2.1.7 Support the growth of activity centres as entertainment precincts that have a high level of activity day and night to increase the vitality of precincts and the viability of businesses.

2.2.1.8 Support the appropriate supply of land use in activity centres to facilitate industry sector growth.

Council Plan key priorities
2.2.1.1.1 Undertake local procurement to promote social, economic and environmental development.

2.2.1.1.3 Deliver economic development training programs and communications in line with feedback provided in the 2016 Business Confidence Survey.
2.2.1.1.2 Match digital infrastructure to business needs- this will include advocacy and provision of appropriate interfaces to promote business.

**MV2040 objective**

7.3 Leverage and expand on current business opportunities.

**MV2040 actions**

7.3.1 Support business synergies between Essendon Fields and the Airport West Activity Centre.

7.3.2 Ensure activity centres are attractive and inviting to residents and businesses.

**Council Plan key strategies**

2.2.1.3 Grow and diversify industry, and support existing and new businesses.

**Council Plan key priorities**

5.2.1.1.5 Undertake the Moonee Ponds Activity Centre pilot project with the Department of Environment, Land, Water and Planning (DELWP), and apply more generally as appropriate.

**MV2040 Strategic Direction 8: A city with things to see and do**

**MV2040 target**

- Across Moonee Valley there is increased participation and value placed in the arts, sport, culture and local community-run events.

**Council Plan objective**

2.1 High levels of participation in accessible leisure and learning opportunities.

1.4 People are connected to culture and community.

**Council Plan strategic indicators**

1.1.2 Rates of adults who meet the physical activity guidelines.

(Source: Victorian Population Health Survey)*
MV2040 objective

8.1 Celebrate our local assets and identity.

MV2040 actions

8.1.1 Celebrate the Maribyrnong River and Moonee Ponds Creek as key environmental, social and cultural assets and tourism attractors.

8.1.2 Develop a major cultural, events and tourism precinct at Aberfeldie, connecting the Incinerator Gallery with the Maribyrnong River.

8.1.3 Develop and market a rich annual festivals and events calendar to maximise community participation in celebrations within our city.

8.1.4 Empower the community to initiate and run community celebrations and events for their neighbourhoods.

Council Plan key strategies

1.4.1.7 Continue to build pride of place and community celebrations throughout the municipality by support for, and provision of, community festivals, events and programs.

2.1.1.1.7 Review and assess Council’s current festivals, events and programs with the view to developing a future plan that has expanded community cultural development aims, objectives and outcomes.

Council Plan key priorities

1.4.1.1.1 Provide programs, events and activities that foster community connection and celebrate cultural diversity.

1.4.1.1.2 Initiate neighbourhood events programs.

MV2040 objective

8.2 Enhance our activity centres as places for entertainment and gathering.

MV2040 actions

8.2.1 Activate our activity centres with art, play, events and entertainment for all ages.

8.2.2 Provide community spaces and facilities in our centres.
8.2.3 Implement a public art program that shapes the culture and landscape of the city, contributing to vibrancy, sense of place and local identity.

**Council Plan key strategies**

5.1.1.2 Develop our activity centres as destinations by improving the amenity and quality of the public realm, including parking.

**MV2040 objective**

8.3 Support and extend the reach of our arts sector.

**MV2040 actions**

8.3.1 Extend the reach of the arts across the municipality, by ensuring appropriately equipped multi-purpose facilities for neighbourhood arts, exhibitions and creative industries.

8.3.2 Cater for professional and community arts exhibitions, performances and other activities, in quality and adaptable facilities.

8.3.3 Investigate and coordinate opportunities for performing arts across the city.

8.3.4 Create opportunities for professional artists and local community groups by commissioning public art projects.

**Council Plan key strategies**

8.4.1.4 Maintain a high standard of arts and cultural connections that are relevant and accessible to the community.

**MV2040 objective**

8.4 Support a network of leisure, recreation and sporting opportunities for all.

**MV2040 actions**

1.4.1 Extend the reach of sport, recreation and leisure activities to all.

1.4.2 Prepare for new and emerging trends in sports, recreation and leisure, through the planning for and use of facilities.

1.4.3 Provide a diverse range of ways for individuals (non-club based) to be physically active through well planned and managed open space assets.
1.4.4 Increase partnerships between clubs, organisations and Council to ensure sustainable delivery models for sports and recreation.

1.4.5 Improve the multi-purpose nature of our sport, recreation and leisure assets to maximise usage.

1.4.6 Consider establishing highball facilities to meet the demand for indoor sport opportunities.

1.4.7 Consider Council’s role in supporting elite sporting activities.

1.4.8 Support the operation of Moonee Valley racecourse as a significant sporting, recreational and employment asset.

**Council Plan key strategies**

2.1.1.1 Provide a network of multi-purpose places and spaces to allow for various activities across the city.

2.1.1.5 Redevelop the East Keilor Leisure Centre.

2.1.1.6 Prepare options for the development of a Niddrie community hub, which includes the relocation of Niddrie Library.

**Council Plan key priorities**

2.1.1.1.1 Targeted leisure and learning programs to encourage greater participation by diverse groups.

2.1.1.1.3 Prioritise new sports pavilions and facilities in poor condition and improve accessibility of sporting facilities to the wider community, notably the Fairbairn Park Pavilion, Maribymong Park Pavilion, Cross Keys Reserve, Overland Reserve Pavilion, Boeing Reserve Pavilion, Ormond Park, Buckley (Doutta) Pavilion and Doutta Galla Community Hall.

2.1.1.1.4 Plan for the delivery of accessible playgrounds.

2.1.1.1.5 Continue to maintain community infrastructure, including: sports field lighting, sports field surfaces, universal designed car parks within open space, accessible toilets, circuit paths in open space; and continue to make further improvements to such infrastructure for the increased use and flexibility of these assets.

2.1.1.1.6 Continue to work with sporting clubs and community organisations to improve non-Council infrastructure through external grants and co-financial contributions.
MV2040 Strategic Direction 9: A city that is technology ready

**MV2040 target**

- Moonee Valley embraces a technology ready first approach to creatively meet the challenges we face.

**MV2040 objective**

9.1 Be ready to adopt technology.

**MV2040 actions**

9.1.1 Invest in the foundations of a digital platform that will enable us to realise smart city objectives.

9.1.2 Support high-quality data transfer and telecommunications infrastructure.

9.1.3 Provide a high-quality civic service that exceeds the expectations of our community, with people able to connect when and how best suits them.

9.1.4 Support our community to be digitally ready.

9.1.5 Use technological advances to address climate change impacts.

**MV2040 objective**

9.2 Ensure data is shared, open and valued resource.

**MV2040 actions**

9.2.1 Improve data quality, security and availability to all.

9.2.2 Support and provide increased public wi-fi accessibility

**MV2040 objective**

9.3 Leverage technology as a business enabler.
MV2040 actions

9.3.1 Determine suitable programs or create access and awareness of resources that support businesses on how to maximise technology.

9.3.2 Support the use of technology for accessing Council premises.
Theme 3: Connected – Yanoninon Maggolee

This means ‘travel here’ in Woi wurrung language

A connected city of accessible, active and sustainable transport choices

MV2040 Strategic Direction 10: A city where sustainable transport is the easy option

MV2040 target

- Moonee Valley is a city where more than half of our residents travel to work by walking, cycling or public transport.

Council Plan objective

3.1 Getting around is easy, safe and sustainable.

Council Plan strategic indicators

3.1.1. Percentage of residents who usually use public or active transport (walking, cycling) for journeys under 5 kilometres.  
(Source: Community Survey)*

3.1.2. Percentage of residents who can easily get to places when needed.  
(Source: Community Survey)

3.1.3 Percentage of residents who usually cycle for journeys under 5 kilometres.  
(Source: Community Survey)

3.1.4 Percentage of residents who feel safe or very safe at public transport stops and stations.  
(Source: Community Survey)

3.1.7 Level of progress towards zero trauma vision and prioritising the safe systems approach.
MV2040 objective

10.1 Expand high-frequency public transport options.

MV2040 actions

10.1.1 Advocate for expansion and increased frequency of bus operations.

10.1.2 Advocate for a tram extension or high-frequency bus route in Milleara and Avondale Heights, with peak period clearways.

10.1.3 Provide community bus routes through underserviced areas of the municipality, including Milleara and Avondale Heights, until better public transport networks are established.

10.1.4 Proactively plan and advocate for an Airport Rail Link with train stations within our westernmost neighbourhoods.

10.1.5 Plan for the further activation of the Flemington spur line as a fundamental requirement to sustain the functioning of the Racecourse Road corridor.

10.1.6 Support a new train connection to the former Maribyrnong Defence site.

10.1.7 Advocate for accessible tram stops.

10.1.8 Advocate for increased train and tram reliability and frequency.

Council Plan key strategies

3.1.1.1 Advocate for improved public transport services, safety, access and connectivity throughout the municipality.

Council Plan key priorities

3.1.1.1.1 Continue to support community transport.

MV2040 objective

10.2 Reduce the real and perceived impediments to sustainable travel.
MV2040 actions

10.2.1 Significantly improve cycling and walking accessibility to and from public transport interchanges.

10.2.2 Investigate the provision of secure bicycle parking at public transport interchanges, including train stations.

10.2.3 Advocate for preference and priority to be given to sustainable transport modes at intersections.

10.2.4 Advocate for improved safety at transport interchange nodes.

10.2.5 Improve the safety of the road, shared path and footpath network.

10.2.6 Advocate to improve the availability, reliability and quality of information provided to the community.

Council Plan key strategies

3.1.1.2 Improve connectivity of our waterways and transport systems.

3.1.1.7 Advocate to achieve the best outcome for the community from the level crossing removal project in Buckley Street, Essendon.

6.5.1.5 Adopt an updated sustainable transport policy.

Council Plan key priorities

3.1.1.1.5 Undertake initiatives to encourage active transport.

3.1.1.1.6 Advocacy of a public transport interchange at Airport West and improved bus interchange at Moonee Ponds.

MV2040 Strategic Direction 11: A city with streets and spaces for people

MV2040 target

- We prioritise our cyclists and pedestrians of all mobilities by achieving a safe network of connected walking and cycling paths.
MV2040 objective

11.1 Provide a safe and easy-to-use walking and cycling network.

MV2040 actions

11.1.1 Explore opportunities to implement shared zones in areas of high pedestrian activity.

11.1.2 Consider reducing the speed limit on Council roads.

11.1.3 Advocate to improve safety at pedestrian and cyclist crossings by reducing waiting times, increasing crossing times and installing best practice signals, sensors or people aware automated technologies.

11.1.4 Encourage walking programs such as ‘walking school buses’ and walking activities for seniors.

Council Plan key priorities

1.1.1.8 Deliver a walkability initiative to get more people walking in Moonee Valley.

3.1.1.3 Implement major initiatives within the Walking and Cycling Strategy including: Dean Street underpass, Evans Street entry to Moonee Ponds Creek, Montague Street boardwalk and advocacy for bicycle lanes on Mt Alexander Road between Buckley Street and Moonee Ponds Junction.

MV2040 objective

11.2 Provide a truly connected walking and cycling network.

MV2040 actions

11.2.1 Create a network of high-quality, connected walking paths.

11.2.2 Create a high-quality bicycle network, including dedicated separated bicycle paths where possible.

11.2.3 Upgrade the Moonee Ponds Creek Trail and Maribyrnong River Trail, with separated walking and cycling paths where possible.

11.2.4 Develop new and improved walking and cycling links between neighbourhoods, open spaces, across waterways, railway lines and major roads, including connections to adjacent municipalities.
11.2.5 Deliver, in conjunction with Melbourne Water, an activated walking and cycling connection along the pipe track between Avondale Heights and Niddrie.

Council Plan key strategies
3.1.1.6 Adopt an updated Integrated Transport Strategy within MV2040.

3.1.1.8 Achieve a more pedestrian friendly municipality and make walking the first choice for journeys under 2 kilometres through provision of a safe walking environment, appropriate infrastructure, enjoyable urban environment and promotional initiatives.

Council Plan key priorities
3.1.1.1.7 Prioritise the installation of dedicated bicycle lanes on principal bike network and strategic cycling corridors.

MV2040 objective
11.3 Manage car usage through demand management techniques.

MV2040 actions
11.3.1 Provide parking that is well designed, well located, appropriately priced and flexibly managed.

11.3.2 Introduce technology to enable parking assistance, enforcement, data collection and management in areas of high demand.

11.3.3 Consider development proposals with limited or no on-site car parking in areas proximate to public transport.

Council Plan key strategies
2.2.1.2 Review legacy parking agreements on Council owned property with a view to achieving more optimal outcomes in terms of land use and adequacy of parking provision.

5.2.1.8 Mitigate and minimise the impact of traffic and parking caused by development.

Council Plan key priorities
1.2.1.1.8 Implement accessible parking bays.

MV2040 objective
11.4 Focus on road safety.
MV2040 actions

11.4.1 Deliver road infrastructure improvements to increase safety in areas with the highest crash risk.

11.4.2 Advocate for infrastructure improvements at arterial road problem locations.

11.4.3 Develop and integrate road safety messages into programs targeting at-risk groups.

Council Plan key strategies

3.1.1.4 Provide safe travel for the whole community through the ‘Safe System’ approach and the ‘Towards Zero Trauma’ vision.

3.1.15 Continue implementation of Council’s Local Area Traffic Management Studies capital works initiatives.

Council Plan key priorities

3.1.1.1.3 Continued implementation of Council’s local roads, bridges and path network renewal program in line with Council’s Road Asset Management Plan.

MV2040 Strategic Direction 12: A city at the forefront of transport technology

MV2040 target

- Moonee Valley embraces a technology first approach to creatively meet the challenges we face.

MV2040 objective

12.1 Position our city for smarter transport connectivity.

MV2040 actions

12.1.1 Identify and adjust for the influence future trends and transport technologies will have on travel behaviour.

12.1.2 Encourage and explore innovative solutions to road safety, congestion and parking issues.
12.1.3 Accept that technology is changing at a rapid pace and that the solution of today may not be the solution of tomorrow.
Theme 4: Green - Wunwarren

This means ‘green’ in Woi wurrung language

A green city that is ecologically healthy and environmentally responsible

MV2040 Strategic Direction 13: A city that is low in carbon

MV2040 target

- We achieve zero net emissions for our community and reduce emissions from Council operations by 95 per cent by 2040.

Council Plan objective

4.1 Our natural environment is protected and enhanced.

Council Plan strategic indicators

6.5.1 Progress towards Council’s goal of zero net carbon emissions by 2020 by tonnes of carbon dioxide equivalent and per cent reduction.

(Source: Council data)

MV2040 objective

13.1 Support renewable energy.

MV2040 actions

13.1.1 Install solar systems on Council and community buildings.

13.1.2 Support the community to invest in solar systems and emerging renewable technologies.

Council Plan key strategies

6.5.1.3 Adopt and implement environmentally sustainable design standards for Council facilities.

6.5.1.4 Improve the environmental performance of Council's operations through building and lighting upgrades, water and energy upgrades.
Council Plan key priorities
5.3.1.1.10 Design sustainable places and spaces.

**MV2040 objective**
13.2 Create a low carbon city and economy.

**MV2040 actions**
13.2.1 Ensure new private and public buildings meet a high sustainability standard and upgrade existing buildings.
13.2.2 Encourage businesses focused on green technology, services and sustainable business models.
13.2.3 Continue to upgrade street lighting to efficient, smarter technologies.

**MV2040 objective**
13.3 Facilitate low emissions transport.

**MV2040 actions**
13.3.1 Improve infrastructure to encourage walking and cycling and access to public transport.
13.3.2 Improve access and connections to public transport.
13.3.3 Facilitate the uptake of electric and other efficient vehicles.
13.3.4 Plan for emerging transport trends and technologies, such as autonomous vehicles.

**Council Plan key strategies**
3.1.1.3 Encourage active and sustainable modes of transport.

**MV2040 objective**
13.4 Engage the community in low carbon living.
MV2040 actions
13.4.1 Deliver residential solar, home retrofit and behaviour change programs.

13.4.2 Support early years’ services and schools to operate sustainably and provide sustainability education to our children and young people.

13.4.3 Support community hubs for sustainable living and engage local champions.

Council Plan key strategies
4.2.1.2 Deliver sustainability programs and support local businesses, schools and the early learning sector.

MV2040 Strategic Direction 14: A city that is green and water-sensitive

MV2040 target
- We achieve 30 per cent canopy cover by 2040 through enhancing our urban forest.

Council Plan objective
4.2 People have the tools and knowledge they need to live sustainably.

Council Plan strategic indicators
4.1.1. Proportion of streetscapes and parks upgraded that include water sensitive design and urban cooling elements.
(Source: Council data)

4.1.2 Net gain in the number of street trees.
(Source: Council data) *

4.1.4 Increase in area of land run-off treated prior to discharge to waterways in square metres.
(Source: Council data)

4.2.2 Number of residents engaged through Council’s environment and sustainability engagement activities.
(Source: Council Parks, Waste and Sustainability data)
**MV2040 objective**

14.1 Enhance our urban forest.

**MV2040 actions**

14.1.1 Invest in additional plantings and overcome impediments to increasing canopy cover and vegetation diversity in streetscapes, parks and reserves.

14.1.2 Protect vegetation on private land and require additional plantings.

14.1.3 Plant a diversity of trees to ensure climate, pest and disease resilience and prioritise plantings to areas of need.

**Council Plan key strategies**

4.1.1.4 Prepare a local planning policy to introduce environmental performance requirements for new developments to achieve industry best practice.

4.1.1.6 Increase tree canopy cover and vegetation diversity to enhance urban cooling, amenity and ecology.

4.1.1.7 Continue to undertake greening of the city, including the Urban Forest Renewal Program, open space greening and urban ecology programs.

4.1.1.9 Create water sensitive and climate resilient spaces to reduce urban heat.

**Council Plan key priorities**

4.1.1.1.1 Implement the Neighbourhood and Local Parks Greening Program.

4.1.1.1.2 Implement the street planting program to grow our urban forest.

4.1.1.1.4 Review planning controls to protect and enhance vegetation on private land.

**MV2040 objective**

14.2 Create diverse and connected landscapes.

**MV2040 actions**

14.2.1 Establish interconnected networks of biodiversity green spaces, waterway corridors, streetscapes and private gardens.
14.2.2 Work with partners to enhance linear parkland along waterways, improving connectivity for walking, cycling and habitat corridors achieving contiguous connections where possible.

**Council Plan key priorities**

1.2.1.1.4 Where permits are provided that affect public space, continue to require appropriate access is maintained.

**MV2040 objective**

14.3 Enhance our ecological values.

**MV2040 actions**

14.3.1 Manage our significant conservation sites and protect remnant vegetation.

14.3.2 Plant native, resilient vegetation to enhance biodiversity and create habitat.

14.3.3 Where relevant and appropriate, adopt traditional Aboriginal land management practices in partnership with the Wurundjeri People as the Traditional Custodians.

**Council Plan key strategies**

4.1.1.5 Focus on an increase in biodiversity and habitat to support ecosystems.

4.1.1.10 Work with Melbourne Water to improve waterway health.

4.1.1.11 Undertake research to evaluate the opportunity for the inclusion of environmental significance overlays and implement where appropriate.

**Council Plan key priorities**

4.1.1.1.5 Manage and enhance remnant vegetation and increase urban ecology across the city.

**MV2040 objective**

14.4 Capture and reuse water to create cool spaces, reduce run-off to waterways and mitigate flood risk and enhance environmental values.

**MV2040 actions**

14.4.1 Harvest, treat, and reuse water for sports field and park irrigation.
14.4.2 Invest in passive irrigation using stormwater run-off for our street trees and landscapes.

14.4.3 Naturalise some stormwater drains and increase surface permeability to retain more water in our landscapes.

14.4.4 Adopt smart water storage technologies to slow run-off and mitigate flood risk.

**Council Plan key strategies**

4.1.1.8 Invest in water treatment and re-use to green our city, improve waterway quality, mitigate flood risk and reduce urban heat.

4.1.1.9 Create water sensitive and climate resilient spaces to reduce urban heat.

**Council Plan key priorities**

4.1.1.1.3 Implement water harvesting and re-use projects in Walter Street Reserve, Fairbairn Park, Queens Park, Rosehill Park and Woodlands Park.

5.1.1.1.11 Manage flood risks to waterways, private property and Council’s natural and built assets.

**MV2040 objective**

14.5 Support our community to connect with nature.

**MV2040 actions**

14.5.1 Skill residents, early years’ services and schools to grow their own food and create climate resilient biodiverse gardens.

14.5.2 Engage our community to connect with nature, the water cycle and the part they play in contributing to healthy waterways, open spaces and ecosystem.

14.5.3 Create spaces for food growing and sharing in public spaces.

**Council Plan key strategies**

4.2.1.1 Support residents and community groups to live sustainably and connect with nature.
MV2040 Strategic Direction 15: A city that rethinks waste

MV2040 target
- We divert 90 per cent of household waste and waste from Council operations from landfill by 2040.

Council Plan objective
4.2 People have the tools and knowledge they need to live sustainably.

Council Plan strategic indicators
4.2.1 Percentage of kerbside waste collected and diverted from landfill. (Source: Local Government Performance Reporting Framework) *

MV2040 objective
15.1 Engage residents, businesses, early years’ services and schools around waste avoidance, reuse and recycling.

MV2040 actions
15.1.1 Partner with and enable the community to develop creative solutions to avoid waste.
15.1.2 Work with others to create community spaces for sharing, reuse and repair (such as skill sharing and tool and equipment libraries).
15.1.3 Deliver waste and litter behaviour change projects.

Council Plan key strategies
5.3.1.3 Invest in infrastructure and improve waste management systems to increase recycling and reduce waste to landfill.

Council Plan key priorities
4.2.1.1.2 Roll out of sustainability education.

MV2040 objective
15.2 Advocate for and invest in infrastructure and improved waste management systems.
MV2040 actions
15.2.1 Trial innovative solutions to waste problems and adopt emerging smart technologies as they become viable.

15.2.2 Put leading practice infrastructure and systems in place to dramatically reduce the amount of organic waste and recyclables sent to landfill, such as enabling recycling away from home, accessible recycling hubs, organic waste recycling services for every household and litter infrastructure.

15.2.3 Work at a regional scale to develop new infrastructure for waste recovery, such as recycling, biological and mechanical treatment and energy recovery.

15.2.4 Advocate and educate producers to take responsibility for their products over the whole life cycle.

15.2.5 Proactively improve our waste contracts and systems to increase recovery rates as options become viable, such as recycling soft plastics, polystyrene and other wastes currently disposed to landfill.

Council Plan key strategies
5.2.1.6 Plan energy, water and waste systems to match projected future growth.

Council Plan key priorities
4.2.1.1.1 Continue to provide an efficient and effective waste collection system.

MV2040 objective
15.3 Ensure waste management planning manages the impacts of growth from new developments.

MV2040 actions
15.3.1 Develop innovative waste management approaches and technologies to reduce waste from higher-density developments.

15.3.2 Strengthen waste management planning requirements for new developments to reduce waste generation, divert more waste from landfill and minimise amenity impacts.

Council Plan key priorities
5.1.1.1.4 Maintain and enhance community amenity, noise and waste standards through public education and enforcement.
MV2040 Strategic Direction 16: A city that is cool and climate-adapted

MV2040 target
- Moonee Valley is a city that achieves climate resilience through supporting the community and planning a built environment that adapts to a changing climate.

MV2040 objective

16.1 Plan and build a climate resilient city.

MV2040 actions

16.1.1 Embed planning for climate resilience into our urban planning processes, including requirements to mitigate urban heat, retain moisture and increase vegetation.

16.1.2 Monitor, plan for and respond to climate-related impacts on Council’s assets, infrastructure and services, including energy insecurity, flood, wind and storm risk and heat stress.

16.1.3 Improve flood risk information, and manage development in flood prone areas through overlays and other planning measures.

16.1.4 Continually improve design standards for buildings, drainage, roads and landscape infrastructure to accommodate climate-related risks.

16.1.5 Improve decision-making tools and build capacity for climate adaptation based on up-to-date climate data and future climate scenarios.

Council Plan key strategies

5.3.1.8 Undertake additional investigations to improve the resilience of the city’s drainage and stormwater systems against climate change events, including preventative measures such as natural flood storage incorporated in open space designs.

5.3.1.9 Continue implementation of Council’s drainage work program in line with our Drainage Asset Management and Flood Management plans.

Council Plan key priorities

5.3.1.1.2 Review the Drainage Asset Management Plan.

5.3.1.1.4 Work with Melbourne Water and obtain flood modelling of Council’s drainage assets to inform any need for flood overlays.
MV2040 objective

16.2 Create climate adapted green spaces.

MV2040 actions

16.2.1 Mitigate urban heat by increasing vegetation, including green roofs and walls.

16.2.2 Create water sensitive, climate adapted landscapes through water harvesting and reuse, flood retention, drought resilient open spaces and passively irrigated streetscapes.

MV2040 objective

16.3 Foster community resilience to climate impacts.

MV2040 actions

16.3.1 Partner with community groups and other government bodies to support vulnerable residents and businesses to prepare for adverse weather, heatwaves, flood risk, transport and utility disruptions and emergencies.

16.3.2 Improve understanding of climate change impacts in the community and build the capacity of people to respond.

Council Plan key strategies

4.1.1.1 Plan and design the city to be environmentally sustainable and resilient to the impact of climate change.

4.1.1.2 Set higher environmental performance and urban design standards for new developments through policy.

4.1.1.3 Reduce the impact of development on the natural environment.
Theme 5: Beautiful – Nga-Ango Gunga

This means ‘breathtaking’ in Woi wurrung language

A beautiful city that celebrates its identity, heritage and open spaces

MV2040 Strategic Direction 17: A city that fosters local identity

MV2040 target
- We celebrate our rich heritage and the value of our cultural links to Wurundjeri Country.

MV2040 objective

17.1 Express identity through landscapes.

MV2040 actions

17.1.1 Understand, respect and celebrate the special character of our neighbourhoods.
17.1.2 Ensure intact heritage streetscapes and significant landscapes are protected, avoiding increased densities in these areas.
17.1.3 Ensure appropriate design guidelines are available for our neighbourhoods to enhance local identity.

Council Plan key strategies

5.2.1.4 Undertake work to strengthen neighbourhood character controls.

MV2040 objective

17.2 Celebrate the heritage of our city.

MV2040 actions

17.2.1 Work in partnership with the Wurundjeri People to acknowledge and promote Wurundjeri culture, knowledge and heritage through land management, education programs, and protection of areas of cultural sensitivity and significance.
17.2.2 Work proactively to identify and protect Aboriginal cultural heritage and values.

17.2.3 Work collaboratively with Wurundjeri Council to develop Wurundjeri interpretive signage and Woi wurrung language signs across Moonee Valley’s buildings, open spaces and parkland.

17.2.4 Identify and protect places and precincts of heritage significance, celebrating the important role they play in neighbourhood identity.

**Council Plan key strategies**

5.2.1.7 Identify and protect places of local heritage significance.

5.2.1.10 Undertake Stage 2 Heritage Studies recommended by the Heritage Gap Study and implement overlays where appropriate.

**MV2040 Strategic Direction 18: A city of high-quality design**

**MV2040 target**

- We achieve design excellence in all Council-owned buildings and facilities.

**MV2040 objective**

18.1 Support high-quality design.

**MV2040 actions**

18.1.1 Develop urban design guidelines to facilitate high-quality, age-friendly, practical, sustainable and timeless development that celebrates neighbourhood identity.

18.1.2 Support development that exhibits innovative and advanced application of materials, construction techniques and building configurations.

18.1.3 Use neighbourhood character assessments to help guide planning decisions.

**Council Plan key strategies**

5.1.1.1.2 Prepare and implement municipal-wide urban design guidelines.

**MV2040 objective**

18.2 Lead through exemplar projects.
MV2040 actions
18.2.1 Create civic pride through high-quality design renewal of Council community facilities, including community hubs, libraries and other municipal buildings.
18.2.2 Use design competitions to facilitate excellence and innovation in design.
18.2.3 Develop a Moonee Valley Design Awards program to promote design excellence.

Council Plan key strategies
5.2.1.4 Deliver timely, high-quality statutory planning services to manage growth and development.

Council Plan key priorities
5.2.1.1.1 Planning scheme amendment: review the need to implement reformed zones to restrict or facilitate development outcomes and implement accordingly.

5.3.1.1.5 Undertake work to introduce appropriate overlays to acknowledge flood risks.

MV2040 Strategic Direction 19: A city with vibrant and safe public spaces

MV2040 target
- Our city is regarded as a beautiful place with a diversity of spaces.

MV2040 objective
19.1 Create beautiful, interesting and engaging public spaces.

MV2040 actions
19.1.1 Activate spaces through public art and other creative interventions.

19.1.2 Ensure public spaces reflect the distinct identity of their neighbourhood and our cultural diversity.

19.1.3 Design interactive spaces for all ages.

19.1.4 Promote a clean city and foster pride of place.

19.1.5 Incorporate opportunities for play into our public spaces.

19.1.6 Repurpose underutilised and small spaces for greening.
19.1.7 Reduce visual clutter and increase navigability in public spaces.

19.1.8 Ensure public space treatments are of the highest quality construction.

**Council Plan key strategies**

2.2.1.9 Invest in a quality public realm and street trees that will attract business and visitors to activity centres through our streetscapes and shopping centres Capital Works Program.

5.1.1.3 Design and implement streetscape upgrades at key locations in Union Road, Racecourse Road, Keilor Road, Essendon Junction, Epsom Road, Ascot Vale Road and within the Moonee Ponds Activity Centre.

5.2.1.5 Increase proactive planning enforcement activities to improve amenity and neighbourhood character.

**Council Plan key priorities**

5.1.1.9 Continue to provide diverse outdoor play opportunities for children and families by implementing the Playspace Plan.

5.3.1.3 Introduce built form controls along the Maribyrnong River and begin preliminary work on Moonee Ponds Creek precinct.

**MV2040 objective**

19.2 Provide welcoming and safe public environments.

**MV2040 actions**

19.2.1 Ensure our public places cater for a diverse range of uses and users.

19.2.2 Facilitate a night-time economy to better activate our public spaces in the evening.

19.2.3 Ensure new developments are designed to optimise activation of public areas.

19.2.4 Create streetscapes and public spaces where people feel safe, maximising opportunities to provide passive surveillance.
Council Plan key strategies
1.3.1.4 Promote community safety through planning, design and maintenance of the public realm and Council facilities.

Council Plan key priorities
1.3.1.1.4 Adhere to the principles of crime prevention through environmental design.
1.3.1.1.5 Implement age friendly streetscapes in all public works.

MV2040 Strategic Direction 20: A city in a beautiful landscape setting

MV2040 target
- We achieve a connected network of high-quality open space that is appropriate to the needs of our community.

Council Plan objective
5.1 Moonee Valley has high quality places and spaces.
5.2 Growth and development are well managed.

Council Plan strategic indicators
4.1.3 Community satisfaction with the performance of Council in delivering attractive parks, gardens, open space and streetscapes.
(Source: Community Survey)

5.1.1 Community satisfaction with the appearance of public areas.
(Source: Community Survey)

5.1.2 Amount of open space in Moonee Valley per person in hectares.
(Source: Council data) *

MV2040 objective
20.1 Provide open spaces to meet the needs of the community.

MV2040 actions
19.1.1 Activate spaces through public art and other creative interventions.
20.1.1 Opportunistically and strategically acquire land for open space to ensure equity of access.

20.1.2 Promote the health and wellbeing benefits of connection to open space and nature.

20.1.3 Promote structured and unstructured play for all ages and abilities, including developing spaces that support safe and independent play and learning.

20.1.4 Upgrade open spaces to be multi-programmable, reflecting the needs of a diverse community.

20.1.5 Protect public open space from encroachment of development.

20.1.6 Prepare and implement master plans to support the open space network.

**Council Plan key strategies**

4.1.1.1.6 Implement master plans at key sites around the Maribyrnong River precinct including Fairbairn Park, Aberfeldie Park and Afton Street. Also the Moonee Ponds Creek precinct including Boeing Reserve, Debneys Park, Ormond Park and Cross Keys Reserve.

5.1.1.1 Improve access to quality open space throughout Moonee Valley.

5.1.1.4 Review the Open Space Strategy, including opportunities to improve open space contributions mechanisms.

**Council Plan key priorities**

4.1.1.8 In developing our parks and open space for active uses, ensure this is undertaken without the loss of open space.

5.1.1.1.1 Review and update the Open Space Strategy.

5.1.1.1.3 Conduct open space and streetscape master planning.

5.1.1.1.10 Continue implementation of Council’s Open Space Asset Renewal Program in line with the Open Space Asset Management Plan.

5.1.1.1.12 Continue the implementation of master plans at Queens Park and Rosehill Park and begin implementation at Woodlands Park and Buckley Park.
MV2040 objective

20.2 Deliver an interconnected network of open spaces.

MV2040 actions

20.2.1 Create and enhance linear green spaces as biodiversity and habitat corridors and to interconnect neighbourhoods.

20.2.2 Utilise the open space network as part of overall stormwater management.

20.2.3 Provide a diversity of spaces that promote unique experiences.

Council Plan key strategies

5.1.1.1.5 Undertake work to identify opportunities for green space linkages and green relief through the city.

5.1.1.1.8 Adopt land management practices that improve the quality and diversity of landscape types to strengthen open space corridors such as the Maribyrnong River and the Moonee Ponds Creek precincts.
Theme 6: Resilient organisation – Balit Djerring-dha

This means ‘strong partnership’ in Woi wurrung language

A resilient organisation that is sustainable, innovative, engaging and accountable

This theme outlines the type of organisation we aspire to be. We’ve set out our objectives, strategic indicators, key strategies and key priorities that support our progress towards being a resilient organisation that is sustainable, innovative, engaging and accountable.

Council Plan objective 6.1: Innovation is central to the way we work

Council Plan strategic indicators:
6.1.1 Number of improvement ideas delivered.
   (Source: Council data)
6.1.2 Level of employee satisfaction.
   (Source: Internal survey)

Council Plan key strategies:
6.1.1.1 Transform information technology applications and infrastructure in line with industry best practice.
6.1.1.2 Improve productivity and efficiency through continuous improvement and innovation.
6.1.1.3 Develop and implement an innovation framework.
6.1.1.4 Develop and implement an integrated planning framework.
6.1.1.5 Continue to review service delivery models through service planning.
6.1.1.6 Develop and implement an organisational development program.
Council Plan key priorities:

6.1.1.1.1 Consolidate core information technology applications to a single platform to achieve a customer-centric view and greater long-term efficiencies.

6.1.1.1.2 Review and consolidate IT applications and migrate to the Cloud where appropriate to minimise maintenance costs and establish that software is fit for purpose.

6.1.1.1.3 Transform network infrastructure to modern industry best practice for fast, reliable connectivity at all Council sites.

6.1.1.1.4 Review the organisation's capability to develop people and processes.

6.1.1.1.5 Identify challenges and opportunities to improve efficiencies and service delivery.

6.1.1.1.6 Review corporate planning and reporting processes to support integrated planning.

6.1.1.1.7 Investigate different approaches to improvement and innovation in private and public sector.

6.1.1.1.8 Undertake improvement projects by using the Innovation Framework.

Council Plan objective 6.2: Good governance is everyone’s responsibility

Council Plan strategic indicators:

6.2.1 Community satisfaction with Council decision-making.  
(Source: Community Survey)

6.2.2 Proportion of major initiatives adopted in the Annual Budget that are completed by Council.  
(Source: Annual Report)

Council Plan key strategies:

6.2.1.1 Promote responsible and equitable decision-making across Council.

6.2.1.2 Foster a culture of accountability and transparency.

6.2.1.3 Support best practice engagement through the establishment of portfolio advisory committees.

Council Plan key priorities:

6.2.1.1.1 Review services in line with competitive neutrality principles.
6.2.1.1.2 Continue to review and refresh the risk management framework.
6.2.1.1.3 Continue to maintain risk registers across the organisation.

**Council Plan objective 6.3: We are financially sustainable**

**Council Plan strategic indicators:**

6.3.1 Percentage of non-rate revenue to total revenue.
(Source: Financial Statements)

6.3.2 Maintain a low- to medium-risk rating measured against financial sustainability risk indicators: net result, liquidity, internal financing, indebtedness, and capital replacement ratio and renewal gap.
(Source: Financial Statements)

**Council Plan key strategies:**

6.3.1.1 Maintain a low- to medium-risk level through prudent financial management.

6.3.1.2 Explore alternative funding sources to mitigate the impact of rate capping on council’s ability to deliver services without unduly burdening ratepayers.

6.3.1.3 Determine the maximum utilisation and future use of Council’s assets, including land and buildings.

6.3.1.4 Prioritise projects with multiple community benefits through a community benefit assessment tool.

6.3.1.5 Actively seek financial support from a range of potential funding sources for the development of community infrastructure.

6.3.1.6 Progress Council’s corporate asset management system, processes and data collection approach.

**Council Plan key priorities:**

6.3.1.1.1 Continue to expand the application and use of Council’s corporate asset management system.

6.3.1.1.2 Seek financial support from all levels of government (local, state and federal), community organisations and private investment for the development of community infrastructure.
6.3.1.1.3 Develop and implement infrastructure decision making through guidelines to assist in the determination of future capital works.

6.3.1.1.4 Review and refresh Council’s investment policy to maximise the value obtained from Council investments.

6.3.1.1.6 Develop and apply annual investment guidelines to ensure decisions are based on life cycle costs.

**Council Plan objective 6.4: Our community is informed and has a say**

**Council Plan strategic indicators:**

6.4.1 Community satisfaction with consultation and engagement.
   (Source: Community Survey)*

6.4.2 Council website engagement analytics.
   (Source: Website analytics data)

**Council Plan key strategies:**

6.4.1.1 Coordinate proactive, planned and meaningful community engagement.

6.4.1.2 Explore ways of using technology to allow our community to interact with us in their preferred manner.

6.4.1.3 Provide opportunities for civic participation and input to Council decision-making processes.

6.4.1.4 Lobby on emerging issues for the community’s benefit.

**Council Plan key priorities:**

6.4.1.1.1 Targeted engagement with hard-to-reach and marginalised communities.

6.4.1.1.2 Promote Council services through community networks.

6.4.1.1.3 Institute a deliberative engagement process for key strategic planning projects.

6.4.1.1.4 Apply appropriate levels of engagement in line with Council’s Community Engagement Framework.

6.4.1.1.5 Support community input into high-level strategic issues through Council’s portfolio advisory committees.
6.4.1.1.6 Implement Council’s Community Engagement Framework in alignment with IAP2 principles and the VAGO best practice guide.

Council Plan objective 6.5: We demonstrate leadership

Council Plan strategic indicators:

6.5.1 Progress towards Council’s goal of zero net carbon emissions by 2020 by tonnes - carbon dioxide equivalent and per cent reduction.
(Source: Council data)

6.5.2 Level of workforce diversity.
(Source: Council data)*

6.5.3 Percentage of goods and services purchased locally.
(Source: Council data)

Council Plan key strategies:

5.2.1.1 Prepare and see the adoption of MV2040 as the long-term strategy that will guide the future of the city.

5.2.1.1.3 Undertake the work to have MV2040 embedded into the Planning Scheme.

6.5.1.1 As an employer of choice, Council will promote inclusive recruitment practices to strengthen workforce diversity.

6.5.1.2 Promote workforce safety, health and wellbeing.

6.5.1.3 Adopt and implement environmentally sustainable design standards for Council facilities.

6.5.1.4 Improve the environmental performance of Council’s operations through building and lighting upgrades, water and energy upgrades.

6.5.1.5 Adopt an updated sustainable transport policy.

6.5.1.6 Continue to maintain the major fleet, plant and information services asset class.

6.5.1.7 Investigate technology that will deliver improved efficiencies for customers.
Council Plan key priorities:

6.5.1.1.1 At least one major deliberative and statistically representative engagement process per Council term which provides advice on Council’s long-term community plan.

6.5.1.1.2 Investigate opportunities for shared services.

6.5.1.1.3 Conduct ongoing professional development for all staff regarding diversity.
Neighbourhoods

Council is moving to a neighbourhood planning approach for our planning and service delivery. This approach will help us create a more inclusive, vibrant and healthy city.

Moonee Valley is made up of 13, 20-minute neighbourhoods which are planned so that people can access most of their everyday needs within a 20-minute walk of their home.

Our neighbourhoods are:

Aberfeldie                        Keilor Road/Essendon North
Airport West                      Milleara
Ascot Vale                        Moonee Ponds
Avondale Heights                  Niddrie/Essendon West
Essendon                          Strathmore
Flemington                        Strathmore Heights
Kelior East

We know that a one size fits all solution does not work, and the benefit of neighbourhood planning is that we can identify local priorities and tailor responses to improve the health and vibrancy of all parts of our city. It means prioritising health and wellbeing outcomes through our planning, and delivering services and infrastructure necessary to foster community pride and connection.

There are a series of implementation initiatives identified for each of the 13 neighbourhoods which have been mapped against the four-year Council Plan timelines.

The following section highlights the implementation initiatives for this Council term and key projects that are planned for each neighbourhood. There is also a municipal section for projects which are municipal-wide or cover multiple neighbourhoods.

Visit mvcc.vic.gov.au/mv2040 for more information on our neighbourhoods.
### Legend

<table>
<thead>
<tr>
<th>Cost</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>$</td>
<td>Up to $1m</td>
</tr>
<tr>
<td>$$</td>
<td>$1m-$5m</td>
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<tr>
<td>$$$</td>
<td>$5m-$10m</td>
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<tr>
<td>$$$$</td>
<td>$10m-$20m</td>
</tr>
<tr>
<td>$$$$$</td>
<td>$20m+</td>
</tr>
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</table>

### Expenditure

<table>
<thead>
<tr>
<th>Type</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expansion</td>
<td>Expenditure that extends capacity of an existing asset to provide benefits, at the same standard as is currently enjoyed by existing beneficiaries, to a new group of users</td>
</tr>
<tr>
<td>New</td>
<td>Expenditure which creates a new asset providing a new service/output that does not currently exist</td>
</tr>
<tr>
<td>Renewal</td>
<td>Expenditure on an existing asset or on replacing an existing asset, which returns the service capability of the asset up to that which it originally had</td>
</tr>
<tr>
<td>Upgrade</td>
<td>Expenditure which enhances an existing asset to provide a higher level of service</td>
</tr>
</tbody>
</table>
### Municipal

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver the Neighbourhood Empowerment Program</td>
<td>Fair</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Undertake a feasibility analysis and site identification for a new highball facility</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Facilitate a technology ready city, including improving wi-fi accessibility</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Provide pedestrian and/or cycling connections from the Maribyrnong River to Moonee Ponds Creek</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$$$$</td>
</tr>
<tr>
<td>Provide new cycling routes linking Maribyrnong to West Brunswick</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$$$$</td>
</tr>
<tr>
<td>Provide cycling and walking connections within and to other neighbourhoods</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$$$$$</td>
</tr>
<tr>
<td>Upgrade existing shared cycling and walking paths</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$$$$$</td>
</tr>
<tr>
<td>Install solar systems on Council and community buildings</td>
<td>Green</td>
<td>Renewal</td>
<td>$$$$</td>
</tr>
<tr>
<td>Undertake place-based upgrades and greening of parks</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Activate spaces through public art and other creative interventions</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Repurpose underutilised and small spaces for greening</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
</tbody>
</table>

### Capital projects

<table>
<thead>
<tr>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Item Description</td>
<td>Category</td>
<td>Cost</td>
</tr>
<tr>
<td>---------------------------------------------------------------------------------</td>
<td>------------</td>
<td>-------</td>
</tr>
<tr>
<td>Replace required air-conditioning and heating units at Council facilities</td>
<td>Fair</td>
<td>$</td>
</tr>
<tr>
<td>Increase renewable energy potential, including improving energy efficiency in Council facilities</td>
<td>Green</td>
<td>$</td>
</tr>
<tr>
<td>Provide fit-for-purpose ICT equipment to meet Council’s operational needs</td>
<td>Resilient Organisation</td>
<td>$</td>
</tr>
<tr>
<td>Implement the Enterprise Resource Planning platform to promote stronger digital interaction with the community</td>
<td>Resilient Organisation</td>
<td>$$$</td>
</tr>
<tr>
<td>Implement Internet of Things solutions to improve systems and form a Smart Cities approach</td>
<td>Thriving</td>
<td>$</td>
</tr>
<tr>
<td>Replace required IT infrastructure to provide a stable and secure ICT environment</td>
<td>Resilient Organisation</td>
<td>$</td>
</tr>
<tr>
<td>Replace required back-of-house IT applications and platforms</td>
<td>Resilient Organisation</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the library management system</td>
<td>Resilient Organisation</td>
<td>$</td>
</tr>
<tr>
<td>Replace the current phone system with a unified communication platform</td>
<td>Resilient Organisation</td>
<td>$</td>
</tr>
<tr>
<td>Undertake drainage improvements, this includes flood mitigation upgrades and flood studies</td>
<td>Green</td>
<td>$$</td>
</tr>
<tr>
<td>Replace damaged drainage pit covers and repair pipe and CCTV</td>
<td>Green</td>
<td>$</td>
</tr>
<tr>
<td>Address reactive drainage problems, includes constructing additional drainage pits and upgrading drainage assets</td>
<td>Green</td>
<td>$</td>
</tr>
<tr>
<td>Description</td>
<td>Status</td>
<td>Type</td>
</tr>
<tr>
<td>------------------------------------------------------------------------------</td>
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</tr>
<tr>
<td>Improve furniture and fittings at Family and Children’s Services facilities</td>
<td>Fair</td>
<td>Renewal</td>
</tr>
<tr>
<td>Improve furniture and shelving at libraries</td>
<td>Thriving</td>
<td>Renewal</td>
</tr>
<tr>
<td>Improve internal amenity in Council facilities, including replacing required whitegoods and furniture</td>
<td>Resilient Organisation</td>
<td>Renewal</td>
</tr>
<tr>
<td>Implement the “Better Moves Around Schools” program</td>
<td>Connected</td>
<td>New</td>
</tr>
<tr>
<td>Improve pedestrian footpaths</td>
<td>Connected</td>
<td>Renewal</td>
</tr>
<tr>
<td>Improve the Moonee Ponds Creek shared path, including addressing safety and required upgrades</td>
<td>Connected</td>
<td>Renewal</td>
</tr>
<tr>
<td>Improve the Maribyrnong River shared path, including addressing safety and required upgrades</td>
<td>Connected</td>
<td>Renewal</td>
</tr>
<tr>
<td>Improve the accessibility and safety of pedestrian</td>
<td>Connected</td>
<td>Renewal</td>
</tr>
<tr>
<td>Implement the recommendations identified in the Walking and Cycling Strategy (as incorporated into the MV2040 Strategy)</td>
<td>Connected</td>
<td>Upgrade</td>
</tr>
<tr>
<td>Update the collection of audio visual resources in libraries</td>
<td>Thriving</td>
<td>Renewal</td>
</tr>
<tr>
<td>Update the collection of library books and other material</td>
<td>Thriving</td>
<td>Renewal</td>
</tr>
<tr>
<td>Deliver accessible parking improvements</td>
<td>Connected</td>
<td>New</td>
</tr>
<tr>
<td>Description</td>
<td>Status</td>
<td>Type</td>
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<td>-----------------------------------------------------------------------------</td>
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</tr>
<tr>
<td>Revitalise public art assets</td>
<td>Thriving</td>
<td>Renewal</td>
</tr>
<tr>
<td>Deliver fencing renewal and replacements</td>
<td>Beautiful</td>
<td>Renewal</td>
</tr>
<tr>
<td>Install a centralised irrigation system to enable access to each on-site</td>
<td>Resilient</td>
<td>New</td>
</tr>
<tr>
<td>irrigation controller from any Council computer, tablet or phone</td>
<td>organisation</td>
<td></td>
</tr>
<tr>
<td>Implement open space master plans, includes undertaking landscape</td>
<td>Beautiful</td>
<td>Upgrade</td>
</tr>
<tr>
<td>improvements</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provide wayfinding and naming signage in Fairbairn Park, Canning Reserve,</td>
<td>Beautiful</td>
<td>Renewal</td>
</tr>
<tr>
<td>Aberfeldie Park, Walter Street Reserve, Debneys Park and Ormond Park</td>
<td></td>
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</tr>
<tr>
<td>Deliver passive irrigation infrastructure for street trees</td>
<td>Green</td>
<td>New</td>
</tr>
<tr>
<td>Improve soft paths, including surface types such as crushed rock and</td>
<td>Connected</td>
<td>Renewal</td>
</tr>
<tr>
<td>granitic sand</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undertake improvements to playgrounds within neighbourhoods, district and</td>
<td>Beautiful</td>
<td>Renewal</td>
</tr>
<tr>
<td>regional parks</td>
<td></td>
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<tr>
<td>Undertake improvements to seating, including benches and picnic tables</td>
<td>Beautiful</td>
<td>Renewal</td>
</tr>
<tr>
<td>Undertake improvements to shelter structures</td>
<td>Beautiful</td>
<td>Renewal</td>
</tr>
<tr>
<td>Undertake improvements to street furniture</td>
<td>Beautiful</td>
<td>Renewal</td>
</tr>
<tr>
<td>Undertake renewal of bins for use for hard waste, green waste and</td>
<td>Green</td>
<td>Renewal</td>
</tr>
<tr>
<td>cardboard</td>
<td></td>
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<tr>
<td>Item</td>
<td>Description</td>
<td>Status</td>
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<tr>
<td>------</td>
<td>-----------------------------------------------------------------------------</td>
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</tr>
<tr>
<td>10.1</td>
<td>Provide new bins, include replacing bins, for household waste collection</td>
<td>Green</td>
</tr>
<tr>
<td></td>
<td>Replace required plant and fleet for Council operations</td>
<td>Renewal</td>
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<tr>
<td></td>
<td>Undertake outdoor improvement works at Family and Children's Services facilities</td>
<td>Renewal</td>
</tr>
<tr>
<td></td>
<td>Replace and/or renew cricket nets and related structures</td>
<td>Renewal</td>
</tr>
<tr>
<td></td>
<td>Undertake improvements to sports fields, including the replacement of goal posts</td>
<td>Renewal</td>
</tr>
<tr>
<td></td>
<td>Undertake improvements to sports fields (active), including basketball courts, BMX tracks and skate parks</td>
<td>Renewal</td>
</tr>
<tr>
<td></td>
<td>Install synthetic grass cricket wicket covers during winter season</td>
<td>New</td>
</tr>
<tr>
<td></td>
<td>Implement the Local Area Traffic Management studies</td>
<td>New</td>
</tr>
<tr>
<td></td>
<td>Improve the amenity of the local road network</td>
<td>Renewal</td>
</tr>
<tr>
<td></td>
<td>Deliver urgent safety works that respond to issues identified by the community</td>
<td>Upgrade</td>
</tr>
<tr>
<td></td>
<td>Undertake improvements to right of way signs under Council's responsibility</td>
<td>Renewal</td>
</tr>
<tr>
<td></td>
<td>Improve road amenity and safety, including signage, asphalt repairs and traffic management services</td>
<td>Renewal</td>
</tr>
<tr>
<td>Item</td>
<td>Description</td>
<td>Theme</td>
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<tr>
<td>------</td>
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</tr>
<tr>
<td>10.1</td>
<td>Replace brick road humps</td>
<td>Connected</td>
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<td></td>
<td></td>
<td>Renewal</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$</td>
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<tr>
<td></td>
<td>Implement the recommendations of the Transport Safety Strategy (as incorporated in MV2040)</td>
<td>Connected</td>
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<td></td>
<td></td>
<td>Renewal</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$</td>
</tr>
<tr>
<td></td>
<td>Replace bollards in Puckle Street, Moonee Ponds</td>
<td>Thriving</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Renewal</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$</td>
</tr>
<tr>
<td>Other projects</td>
<td>Implement a new community facilities booking system</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Deliver additional family violence consultation with maternal and child health services</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Deliver a volunteer service that promotes the inclusion of older people</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Develop and implement key strategies to support the inclusion of older persons within the home and community</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Deliver program activities to support and acknowledge carers</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Implement the Social Housing Infrastructure Program</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Deliver the Moonee Valley Community Funding Program</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Provide partnership support funding to Wingate Avenue Community Centre, Farnham Street Neighbourhood Learning Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Provide youth peer recognition awards (4 per annum)</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Promote positive stories of young people</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Support young people’s participation through Young People’s Committee, Queer Youth Group (Rainbow Valley Group) and the FREEZA Committee</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Support development projects in East Timor’s Liquicia District through our East Timor Partnership program</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Engage with grade six students to promote youth services as they transition to secondary school</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Support cultural diversity and speak out against racism through Council’s Dates of Recognition Calendar</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Revise our Reconciliation Policy</td>
<td>Fair</td>
</tr>
<tr>
<td>Other projects</td>
<td>Deliver the Moonee Valley Seniors Festival</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver an International Day of People with Disability event</td>
<td>Fair</td>
<td></td>
</tr>
<tr>
<td>Deliver a carers thank you event</td>
<td>Fair</td>
<td></td>
</tr>
<tr>
<td>Deliver events and workshops as part of NAI DOC Week and Wurundjeri Week</td>
<td>Fair</td>
<td></td>
</tr>
<tr>
<td>Deliver youth counselling and case management</td>
<td>Fair</td>
<td></td>
</tr>
<tr>
<td>Provide school holiday programs and ‘what’s on’ calendars for young people, children and families</td>
<td>Fair</td>
<td></td>
</tr>
<tr>
<td>Host the Moonee Valley School Principals’ Bi-Annual Breakfasts</td>
<td>Fair</td>
<td></td>
</tr>
<tr>
<td>Deliver a program of events for International Women’s Day</td>
<td>Fair</td>
<td></td>
</tr>
<tr>
<td>Deliver the 16 Days of Activism project</td>
<td>Fair</td>
<td></td>
</tr>
<tr>
<td>Promote responsible pet ownership</td>
<td>Fair</td>
<td></td>
</tr>
<tr>
<td>Transform Active8 into a year round program working in partnership with the local community, organisations and service providers</td>
<td>Thriving</td>
<td></td>
</tr>
<tr>
<td>Improve online recruitment and management of volunteers for Council-run programs</td>
<td>Thriving</td>
<td></td>
</tr>
<tr>
<td>Deliver a performing arts roadshow</td>
<td>Thriving</td>
<td></td>
</tr>
<tr>
<td>Deliver the L2P and DriveLink programs</td>
<td>Connected</td>
<td></td>
</tr>
<tr>
<td>Deliver My Smart Garden workshops</td>
<td>Green</td>
<td></td>
</tr>
<tr>
<td>Prepare the recycling and waste calendar for community use</td>
<td>Green</td>
<td></td>
</tr>
<tr>
<td>Install a central control system to operate all irrigation systems in sport fields and parks, by Council device</td>
<td>Green</td>
<td></td>
</tr>
<tr>
<td>Install synthetic grass cricket wicket covers during the winter season</td>
<td>Green</td>
<td></td>
</tr>
<tr>
<td>Deliver the Street Tree Planting Program</td>
<td>Green</td>
<td></td>
</tr>
<tr>
<td>Deliver the Neighbourhood Greening Program</td>
<td>Green</td>
<td></td>
</tr>
<tr>
<td>Provide work experience and intern positions across Council</td>
<td>Resilient Organisation</td>
<td></td>
</tr>
<tr>
<td>Recruit Neighbourhood Engagement Officers to support Council’s 20-minute neighbourhood planning approach</td>
<td>Resilient Organisation</td>
<td></td>
</tr>
<tr>
<td>Develop a Community Engagement Policy</td>
<td>Resilient Organisation</td>
<td></td>
</tr>
<tr>
<td>Supplement traditional project engagement tools with an online engagement portal</td>
<td>Resilient Organisation</td>
<td></td>
</tr>
</tbody>
</table>
### Moonee Valley Community Funding Program projects

<table>
<thead>
<tr>
<th>Project</th>
<th>Funding provided to</th>
<th>Neighbourhoods</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Western Region Deadly Race: Engaging young people in local Aboriginal culture</td>
<td>Kirrip Aboriginal Corporation</td>
<td>Aberfeldie, Ascot Vale, Avondale Heights</td>
</tr>
<tr>
<td>Journey Into A Wider Community: Publication exploring Chinese community in Flemington</td>
<td>Moonee Valley Golden Age Women</td>
<td>Ascot Vale, Flemington, Moonee Ponds</td>
</tr>
<tr>
<td>Healthy ageing in the community</td>
<td>Macedonian Senior Citizens group of Avondale Heights, East Keilor, Moonee Valley and Districts</td>
<td>Avondale Heights, Keilor East</td>
</tr>
<tr>
<td>Shrek – The Musical</td>
<td>Western Arts Theatre Incorporated</td>
<td>Essendon, Moonee Ponds, Strathmore</td>
</tr>
<tr>
<td>Visual Arts Together – Social Inclusion Through Arts</td>
<td>Vincenza Fazzalori</td>
<td>Avondale Heights, Flemington</td>
</tr>
<tr>
<td>Musical Sprouts and The Makers’ Garden: original musical theatre for children</td>
<td>Bridget a’Beckett</td>
<td>Airport West, Essendon, Flemington, Moonee Ponds, Strathmore Heights</td>
</tr>
<tr>
<td>Stories From the Suburbs – Moonee Valley</td>
<td>Moonee Valley Memoirists</td>
<td>Avondale Heights, Moonee Ponds</td>
</tr>
<tr>
<td>Services and supplies for OH&amp;S requirements</td>
<td>Friends of the Maribyrnong Valley Incorporated</td>
<td>Aberfeldie, Ascot Vale, Avondale Heights, Milleara</td>
</tr>
</tbody>
</table>
Service subsidies grant:
Project: Moonee Valley Toy Library
Funding provided to: Moonee Valley Toy Library
Neighbourhoods: Avondale Heights, Essendon
Aberfeldie

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake maintenance at the Incinerator Gallery</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Deliver upgrades to the athletics surface and spectator area at the Moonee Valley Athletics Centre</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Provide a series of new connections and river crossings around the Maribyrnong River precinct, including a continuous walking and cycling link along the river bank</td>
<td>Connected</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

**Capital projects**

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improve the car park on Tilba Street, near Aberfeldie Park</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Deliver the Incinerator Gallery Interpretation Project</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the playground at Aberfeldie Park</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Resurface the Aberfeldie Primary School netball courts and ensure they are fit-for-purpose</td>
<td>Thriving</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Undertake sports field lighting works to the west oval of Aberfeldie Park</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Deliver a ball protection fence at the west oval of Aberfeldie Park</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Provide temporary change rooms at Maribyrnong Park</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake sports field lighting works at Maribyrnong Park</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Improve the Essendon Rowing Club female-friendly change room</td>
<td>Fair</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Replace the synthetic surface at the Mooney Valley Athletics Centre</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
</tbody>
</table>
### Other projects

<table>
<thead>
<tr>
<th>Description</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake visioning and community engagement for the Maribyrnong River Cultural precinct</td>
<td>Thriving</td>
</tr>
<tr>
<td>Activate the Incinerator Gallery for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Activate Canning Reserve for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Expand the Moonee Valley Men’s Shed program at Aberfeldie Men’s Shed</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Wipe Out Waste school program</td>
<td>Green</td>
</tr>
<tr>
<td>Upgrade Maribyrnong Park sporting grounds including drainage, irrigation and the turf surface of the main ground</td>
<td>Green</td>
</tr>
</tbody>
</table>

### Moonee Valley Community Funding Program projects

- **Project:** Aberfeldie NAIDOC event  
  - Funding provided to: Aberfeldie Football Club

- **Project:** Creating a sustainable, native, educational garden for the kinder community  
  - Funding provided to: Ave Maria Kindergarten Incorporated

- **Project:** AFL grand final day celebration  
  - Funding provided to: Aberfeldie Baptist Church
## Airport West

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake landscape improvements in accordance with the AJ Davis Reserve master plan</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Provide a new playground at AJ Davis Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Improve the recreation equipment at AJ Davis Reserve</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Install a ball protection fence at the Etzel Street end of Hanson Etzel Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Improve the amenity around the Ratcliff Community Hall</td>
<td>Beautiful</td>
<td>Renewal</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver low cost exercise programs for seniors to support healthy ageing</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver immunisation services at the Bowes Avenue Community Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate the Green Spine for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Deliver the Little Long Walk project</td>
<td>Thriving</td>
</tr>
<tr>
<td>Host a picnic event at Hanson Etzel Reserve</td>
<td>Fair</td>
</tr>
<tr>
<td>Advocate for a new station as part of the Airport Rail Link</td>
<td>Connected</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Implement renewal energy and water efficiency projects at Bowes Avenue and Ratcliff Community Halls</td>
<td>Green</td>
</tr>
<tr>
<td>Moonee Valley Community Funding Program projects</td>
<td></td>
</tr>
<tr>
<td>-----------------------------------------------</td>
<td></td>
</tr>
<tr>
<td>Project: Preserving Pantry Pickings: installation of a cool room for fresh produce</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Helping Hands Mission Incorporated</td>
<td></td>
</tr>
<tr>
<td>Project: End of year celebrations Christmas party 2018</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Circolo Pensionati Italiani Di Airport West</td>
<td></td>
</tr>
<tr>
<td>Project: Seniors functions</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Maltese Senior Citizens Club Airport West</td>
<td></td>
</tr>
</tbody>
</table>
## Ascot Vale

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support the redevelopment of the Ascot Vale housing estate resulting in a fully integrated and connected community</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Beautify the Union Road Activity Centre public realm</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

### Capital Projects

<table>
<thead>
<tr>
<th>Capital Projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provide a walking path linking Walter Street Reserve to Ascot Chase</td>
<td>Connected</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake works to expand the car park at Fairbairn Park</td>
<td>Connected</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Undertake improvements to Ascot Vale Leisure Centre</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Deliver a new public toilet at the northern end of Fairbairn Park (design only)</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Deliver a new pavilion at the southern end of Fairbairn Park</td>
<td>Thriving</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Provide temporary change rooms at Fairbairn Park</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake renewal works at Riverside Golf and Tennis Centre</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Deliver 16 new netball courts at Riverside Golf and Tennis Centre</td>
<td>Thriving</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Other projects</td>
<td>Theme</td>
<td></td>
<td></td>
</tr>
<tr>
<td>------------------------------------------------------------------------------</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Deliver the Speak Up, Be Brave anti-racism campaign and diversity statement</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provide community support and infrastructure planning in response to the Department of Health and Human Services Renewal Project at Ascot Vale housing estate</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Implement the Women’s Leadership Program</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver the Saturday Night Live program to people with disability</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Implement Supported Playgroups</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undertake youth consultation and pop-up engagement activities</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver youth counselling and case management outreach services at Ascot Vale Library</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Support community legal centres to plan for future service delivery</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Host an International Day for the Elimination of Violence against Women event</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Convene the Moonee Valley Family Violence Services Network</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Develop library outreach with Wingate Avenue Community Centre</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Activate Fairbairn Park for multi-use</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver Knit and Knatter workshops</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Install a community exhibition at Ascot Vale Library</td>
<td>Thriving</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deliver low cost exercise programs for seniors to support healthy ageing</td>
<td>Fair</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Install new irrigation systems on all sports fields at Fairbairn Park</td>
<td>Green</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Moonee Valley Community Funding Program projects**

Project: Building improvements to function room

Funding provided to: Epirotic Philanthropic Society ‘Dodon’
Project: Together We Stand: Community project addressing racism and discrimination
Funding provided to: Wingate Avenue Community Centre

Project: Sensational Social Outings project
Funding provided to: Boomerang Network Incorporated

Project: Italian Republic Festival (Fiesta della Republica)
Funding provided to: Circolo Pensionati Italiani di Ascot Vale Incorporated

Project: Social support for the Ascot Vale Elderly Citizens Group
Funding provided to: Old Citizen Ascot Vale and Districts Incorporated

Project: Killikiki Samoa tournament
Funding provided to: Victoria Killikiki Samoa Association
Avondale Heights

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue redevelopment of the existing community hub</td>
<td>Fair</td>
<td>Upgrade</td>
<td>$$$</td>
</tr>
<tr>
<td>Explore the potential for an activation opportunity at Canning Reserve</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Revitalise and activate the Maribyrnong River environs to create local recreational opportunities and connection to the broader river corridor#</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital Project</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Install traffic signals on Military Road and Clarendon Street</td>
<td>Connected</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the playground at Avondale Heights Reserve</td>
<td>Beautiful</td>
<td>Expansion</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake youth consultation and pop-up engagement activities</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver youth counselling and case management outreach services at Avondale Heights Library and Learning Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Host the NAIDOC Week Civic Ceremony and activities at Avondale Heights Library and Learning Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver immunisation services at the Nanshe Kirchner Neighbourhood Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate the Nanshe Kirchner Neighbourhood Centre for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Host a Winter Music in the Valley concert</td>
<td>Thriving</td>
</tr>
<tr>
<td>Support the Youth Gaming Group at Avondale Heights Library and Learning Centre</td>
<td>Thriving</td>
</tr>
<tr>
<td>Develop the We Walk Together children’s book with Avondale Heights Kindergarten children and launch it at Avondale Heights Library and Learning Centre</td>
<td>Thriving</td>
</tr>
<tr>
<td>Install pop-up art exhibitions at Avondale Heights Library and Learning Centre</td>
<td>Thriving</td>
</tr>
<tr>
<td>Project</td>
<td>Status</td>
</tr>
<tr>
<td>------------------------------------------------------------------------</td>
<td>----------------</td>
</tr>
<tr>
<td>Deliver the Hop On/Hop Off community bus for people with disability</td>
<td>Connected</td>
</tr>
<tr>
<td>and seniors</td>
<td></td>
</tr>
<tr>
<td>Deliver low cost exercise programs for seniors to support healthy</td>
<td>Fair</td>
</tr>
<tr>
<td>ageing</td>
<td></td>
</tr>
<tr>
<td>Deliver solar and batteries information sessions at community</td>
<td>Green</td>
</tr>
<tr>
<td>facilities</td>
<td></td>
</tr>
</tbody>
</table>

**Moonee Valley Community Funding Program projects**

- **Project:** Keep us going  
  Funding provided to Avondale Heights Grandparents Playgroup
- **Project:** Club anniversary  
  Funding provided to Avondale Heights Greek Pensioners and Elderly Citizens Group
- **Project:** Father's Day lunch  
  Funding provided to Circolo Pensionati Italiani of Keilor East and Avondale Heights'
- **Project:** Club anniversary  
  Funding provided to Greek Community of Keilor and Districts Incorporated
- **Project:** Christmas in July  
  Funding provided to Italian Pensioners Group of Keilor Incorporated

# Due to the nature of the project, this project relates to multiple neighbourhoods
### Essendon

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advocate for the public activation of the Windy Hill precinct</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake renewal works at the Essendon Traffic School</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Relocate the Settlers Cottage to Woodlands Park</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake amenity improvements to the Buckley (Doutta) Pavilion</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver the Little Library project at Essendon Traffic School</td>
<td>Thriving</td>
</tr>
<tr>
<td>Offer youth consultation, youth counselling and case management outreach in secondary schools</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Thriving Minds project at Buckley Park Secondary College</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver immunisation services at the Bradshaw Street Hall</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver a new youth cycling program at Essendon Traffic School</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate the Windy Hill precinct</td>
<td>Connected</td>
</tr>
<tr>
<td>Advocate for improved pedestrian and cycling infrastructure as part of the Buckley Street level crossing removal</td>
<td>Connected</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Develop library outreach with Wingate Avenue Community Centre</td>
<td>Connected</td>
</tr>
<tr>
<td>Advocate for the revitalisation of Moonee Ponds Creek</td>
<td>Green</td>
</tr>
<tr>
<td>Deliver the Murmung harvest event</td>
<td>Green</td>
</tr>
<tr>
<td>Project: Replace carpet in the clubhouse</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: The Essendon Croquet Club Incorporated</td>
<td></td>
</tr>
<tr>
<td>Project: Supporting the wellbeing of Italian pensioners in Essendon</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Circolo Pensionati Italiani di Essendon Incorporated</td>
<td></td>
</tr>
<tr>
<td>Project: Essendon and District Garden Club outings</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Essendon &amp; District Garden Club</td>
<td></td>
</tr>
<tr>
<td>Project: Essendon Community Gardens 40th birthday celebration</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Essendon Community Gardens Incorporated</td>
<td></td>
</tr>
<tr>
<td>Project: Christmas break up lunch</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Essendon Parkinson’s Support Group</td>
<td></td>
</tr>
<tr>
<td>Project: Morning teas, bus outings, Christmas luncheon for the Parish community</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: St Therese’s Seniors Friendship Group</td>
<td></td>
</tr>
</tbody>
</table>

**Service subsidies grant:**

Project: Moonee Valley Early Parenting and Early Childhood Community Hub
Funding provided to: Caroline Chisholm Society
## Flemington

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beautify and green the Racecourse Road Activity Centre and Mt Alexander Road streetscapes</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake works to renew the flooring of the Crown Street Stables</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Install a passenger lift at Crown Street Stables</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>

Replace the lift at Flemington Library

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Implement the Flemington Revitalisation project</td>
<td>Fair</td>
</tr>
<tr>
<td>Establish the Flemington Community Advisory Group</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Women’s Leadership Program</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver youth counselling and case management outreach services at Flemington Community Centre, Flemington Library and Mt Alexander College</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Thriving Minds project at Mt Alexander College</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver immunisation services at the Flemington Community Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Complete the precinct plan for Debneys Park and the concept plan for the new Flemington community hub</td>
<td>Fair</td>
</tr>
<tr>
<td>Advocate and seek additional funding to implement the Debneys Park precinct plan and the new Flemington community hub</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate Pridham Plaza for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Item Description</td>
<td>Status</td>
</tr>
<tr>
<td>--------------------------------------------------------------------------------</td>
<td>---------</td>
</tr>
<tr>
<td>Activate Flemington Community Centre for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Activate Crown Street Stables and Coronet Park for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Implement the traineeship/employment program at the Crown Street Stables for people with disability</td>
<td>Thriving</td>
</tr>
<tr>
<td>Install community art exhibitions at Flemington Library</td>
<td>Thriving</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Work with the City of Melbourne on the Racecourse Road Strategic Implementation Group</td>
<td>Connected</td>
</tr>
<tr>
<td>Deliver low cost exercise programs for seniors to support healthy ageing</td>
<td>Fair</td>
</tr>
<tr>
<td>Advocate to revitalise Moonee Ponds Creek</td>
<td>Green</td>
</tr>
<tr>
<td>Improve public amenity and safety on Kent Street</td>
<td>Beautiful</td>
</tr>
<tr>
<td><strong>Moonee Valley Community Funding Program projects</strong></td>
<td></td>
</tr>
<tr>
<td>Project: Eritrean Harmony Festival</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Eritrean Community in Australia Incorporated</td>
<td></td>
</tr>
<tr>
<td>Project: Flemington Planter Box Project</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Flemington Chamber of Commerce (Traders Association)</td>
<td></td>
</tr>
<tr>
<td>Project: Flemington/Kensington Festival of Arts and Ideas</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Flemington Rotary Club</td>
<td></td>
</tr>
<tr>
<td>Project: Somali Independence Day Festival</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Somali Community Incorporated</td>
<td></td>
</tr>
<tr>
<td>Project: Elder’s women weekly gathering</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: The Eritrean elders women Group</td>
<td></td>
</tr>
<tr>
<td>Project: The Eritrean Young Mother’s Group social gathering</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: The Eritrean Young Mother’s Group</td>
<td></td>
</tr>
</tbody>
</table>
Service subsidies grant:

Project: Social support for people with lived experiences of mental illness

Funding provided to: Boomerang Network (Farnham Street Neighbourhood Learning Centre)
## Keilor East

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reddevelop East Keilor Leisure Centre into a vibrant community hub, including improving links to the Valley Lake recreation areas</td>
<td>Fair</td>
<td>New</td>
<td>$$$$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beautify the Centreway Shopping Centre</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake renewal works to East Keilor Leisure Centre</td>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the playground at Pennington Street Reserve</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver youth consultation and pop-up engagement activities</td>
<td>Fair</td>
</tr>
<tr>
<td>Offer youth counselling and case management outreach services at Keilor East secondary schools</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver Thriving Minds project at Essendon Keilor College</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver young women’s leadership and bike education programs at secondary schools</td>
<td>Fair</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Install new parking sensors at the Centreway Shopping Centre</td>
<td>Connected</td>
</tr>
<tr>
<td>Prepare a parking and traffic management plan for Valley Lake</td>
<td>Connected</td>
</tr>
<tr>
<td>Deliver the Hop On/Hop Off community bus for people with disability and seniors</td>
<td>Connected</td>
</tr>
<tr>
<td>Deliver low cost exercise and social connection programs for seniors to support healthy ageing</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver the Edible Weeds, Walk and Talk event</td>
<td>Green</td>
</tr>
<tr>
<td>Engage with the community to design the Quinn Grove Reserve precinct, including the recreation land at Essendon Keilor College</td>
<td>Beautiful</td>
</tr>
<tr>
<td>Project: Mini Maestros/garden/equipment</td>
<td></td>
</tr>
<tr>
<td>-------------------------------------------------------------</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Able Hearts Playgroup</td>
<td></td>
</tr>
<tr>
<td>Project: Community celebration luncheon</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Avondale Heights and East Keilor Residents Association</td>
<td></td>
</tr>
<tr>
<td>Project: Biannual bus trips and bi-monthly community barbecues</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Cro-Aussie Elderly Citizens Bocce Club Keilor East Incorporated</td>
<td></td>
</tr>
<tr>
<td>Project: Weekly lunch for elderly Greek residents from Moonee Valley</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Greek Elderly Citizens Club of Moonee Valley Incorporated</td>
<td></td>
</tr>
</tbody>
</table>
Keilor Road/Essendon North

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Install the Woodlands Park wetland, stormwater harvesting, treatment and irrigation scheme</td>
<td>Green</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Beautify the Keilor Road streetscape, improving legibility and the amount of greenery</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$$</td>
</tr>
<tr>
<td>Continue to ensure the attractiveness of the Essendon North streetscape</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$$</td>
</tr>
<tr>
<td>Acquire new land and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to open space by implementing the master plan for Woodlands Park</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Undertake landscape improvements to Cliff Allison Reserve</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver a new public toilet at Woodlands Park</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver the Leake Street Festival</td>
<td>Thriving</td>
</tr>
<tr>
<td>Deliver a cooking program for people with disability</td>
<td>Thriving</td>
</tr>
<tr>
<td>Run the Adventures are Us holiday program at the Western Autistic School during the school holidays</td>
<td>Thriving</td>
</tr>
<tr>
<td>Activate Cliff Allison Reserve for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Advocate to improve pedestrian safety around the shopping precinct on Mt Alexander Road</td>
<td>Connected</td>
</tr>
<tr>
<td>Review bus services and layovers at Mt Alexander Road and Bulla Road</td>
<td>Connected</td>
</tr>
<tr>
<td>Expand the car park on Treadwell Road</td>
<td>Connected</td>
</tr>
<tr>
<td>Implement the transport solutions from the North Essendon Local Area Traffic Management Plan</td>
<td>Connected</td>
</tr>
<tr>
<td>Project Description</td>
<td>Grant Type</td>
</tr>
<tr>
<td>------------------------------------------------------------------------------------</td>
<td>---------------------------------</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking</td>
<td>Connected</td>
</tr>
<tr>
<td>availability</td>
<td></td>
</tr>
<tr>
<td>Conduct a wi-fi trial in North Essendon Village through the Smart Parking monitors</td>
<td>Connected</td>
</tr>
<tr>
<td><strong>Moonee Valley Community Funding Program projects</strong></td>
<td></td>
</tr>
<tr>
<td>Project: Port Arlington bus day trip</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Circolo Pensionate Italiani di North West Essendon</td>
<td></td>
</tr>
<tr>
<td><strong>Service subsidies grant:</strong></td>
<td></td>
</tr>
<tr>
<td>Project: Venue hire to use Italian Community of Keilor Association club facilities</td>
<td></td>
</tr>
<tr>
<td>in Keilor East</td>
<td></td>
</tr>
<tr>
<td>Funding provided to: Circolo Pensionati Italiani Di Essendon INC</td>
<td></td>
</tr>
</tbody>
</table>
Milleara

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver a new multi-purpose pavilion at Overland Reserve</td>
<td>Thriving</td>
<td>New</td>
<td></td>
</tr>
<tr>
<td>Revitalise and activate the Maribyrnong River environs to create local recreational opportunities and connection to the broader river corridor</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td></td>
</tr>
<tr>
<td>Provide community furniture at the lookout point in Riviera Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td></td>
</tr>
</tbody>
</table>

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<tr>
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<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Develop the civil components of Overland Reserve master plan</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td></td>
</tr>
<tr>
<td>Improve the play space at Overland Reserve</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td></td>
</tr>
<tr>
<td>Undertake improvements to the irrigation and drainage system at Overland Reserve, includes playing surface renewal</td>
<td>Green</td>
<td>New</td>
<td></td>
</tr>
<tr>
<td>Install a ball protection fence at Overland Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td></td>
</tr>
</tbody>
</table>

| Undertake sports field lighting works at Overland Reserve | Thriving    | Upgrade     |      |

| Deliver a path link between Rosehill Park and Steele Creek, including appropriate planning | Beautiful   | New         |      |

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activate Burley Griffin Neighbourhood Centre for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Increase the use of the community transport service</td>
<td>Connected</td>
</tr>
<tr>
<td>Improve bicycle infrastructure on Miller Street and Lincoln Street</td>
<td>Connected</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Item</td>
<td>Description</td>
</tr>
<tr>
<td>------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>10.1</td>
<td>Deliver the Hop On/Hop Off community bus for people with disability and seniors</td>
</tr>
<tr>
<td></td>
<td>Promote food recycling by trialling organic bins in schools</td>
</tr>
</tbody>
</table>

**Moonee Valley Community Funding Program projects**

No specific funding has been allocated for projects in this neighbourhood. Please see the municipal projects list for projects that include Milleara.

# Due to the nature of the project, this project relates to multiple neighbourhoods.
Moonee Ponds

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
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<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support the Essendon Historical Society to restore the historic Essendon Courthouse Museum</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Activate public spaces for people of all ages, including programming events and fun activities such as a Ferris wheel, bike tracks, or trampolines in laneways</td>
<td>Thriving</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Undertake renewal and improvement works at Queens Park pool</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Extend the Ormond Park community sport pavilion for multi-use</td>
<td>Thriving</td>
<td>Expansion</td>
<td>$$</td>
</tr>
<tr>
<td>Deliver direct cycling and walking connections between the Moonee Ponds Junction and the Moonee Valley racecourse</td>
<td>Connected</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Advocate for the improvement in the operation of the Moonee Ponds Junction and the bus interchange</td>
<td>Connected</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Beautify and green Puckle Street and the wider Moonee Ponds Activity Centre</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$$$</td>
</tr>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue to improve Council accommodation at the Moonee Valley Civic Centre</td>
<td>Resilient Organisation</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Undertake renewal works at the Moonee Valley Civic Centre</td>
<td>Resilient Organisation</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the toilets in the Moonee Valley Civic Centre</td>
<td>Resilient Organisation</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Maribyrnong River shared path works</td>
<td>Connected</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Deliver a new performance stage in Queens Park</td>
<td>Thriving</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Activate the Moonee Ponds Activity Centre through lighting treatment</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>
Undertake an assessment of the irrigation system in Queens Park, and prepare a new design  Green Renewal $ 

Activate Clocktower Centre to meet the needs of the community  Thriving Renewal $ 

Undertake maintenance at Clocktower Centre  Thriving Renewal $ 

Upgrade the playground at Carlyle Reserve  Beautiful Renewal $ 

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake community safety stakeholder meetings</td>
<td>Fair</td>
</tr>
<tr>
<td>Host the Moonee Valley Grants annual partnership forum</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver immunisation services at the Bowls Club and Kelloway Neighbourhood Centre</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate Queens Park for multi-use</td>
<td>Thriving</td>
</tr>
<tr>
<td>Host an accessible disco event</td>
<td>Thriving</td>
</tr>
<tr>
<td>Host an annual volunteer recognition event</td>
<td>Thriving</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Trial a commuter bus service ‘Park and Ride’ to alleviate parking pressures in Moonee Ponds Activity Centre</td>
<td>Connected</td>
</tr>
<tr>
<td>Deliver low cost exercise programs for seniors to support healthy ageing</td>
<td>Fair</td>
</tr>
<tr>
<td>Install new irrigation system on all sports fields at Ormond Reserve</td>
<td>Green</td>
</tr>
</tbody>
</table>

Moonee Valley Community Funding Program projects

Project: Mud and Blood: performance about WWI hero, General ‘Pompey’ Elliott
Funding provided to: Margaret McNena

Project: 100th Anniversary of Polish Independence concert
Funding provided to: Polish Community Council of Victoria Incorporated
Project: Social Support Grants
Funding provided to: Melbourne Amiga User Group
Project: Senior social enablement
Funding provided to: Senior Multicultural Skills Exchange Group for Women – Moonee Ponds Incorporated
### Niddrie/Essendon West

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enhance the recreation facilities at Buckley Park including upgrading and consolidating the two sports pavilions into a community hub</td>
<td>Fair</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Acquire land for new and/or expanded areas of public open space</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Capital projects</th>
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<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undertake improvements to the floor in the Neil Heinz Reserve multi-purpose pavilion</td>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to the floor at Bradshaw Street Community Hall, and upgrade the toilet</td>
<td>Fair</td>
<td>Renewal</td>
<td>$</td>
</tr>
<tr>
<td>Improve the internal amenity of the Cooper Street Community Centre</td>
<td>Fair</td>
<td>Upgrade</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
<th>Theme</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver the 'Cook up some life skills' program at Niddrie Community Hub</td>
<td>Fair</td>
</tr>
<tr>
<td>Host youth consultation sessions</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver youth pop-up engagement activities including reactivating the Valley Youth space</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver youth counselling and case management outreach services at Rosehill Secondary College and Niddrie Library</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver Thriving Minds project at Rosehill Secondary College</td>
<td>Fair</td>
</tr>
<tr>
<td>Investigate the potential installation of a ferris wheel for the Christmas season</td>
<td>Thriving</td>
</tr>
<tr>
<td>Improve pedestrian infrastructure to support the walking spine along Cooper Street</td>
<td>Connected</td>
</tr>
<tr>
<td>Install parking pods to link with parking app to improve awareness of parking availability</td>
<td>Connected</td>
</tr>
<tr>
<td>Explore the feasibility of water sensitive urban design in Buckley Park</td>
<td>Green</td>
</tr>
<tr>
<td>Deliver the Aussie Backyard Bird Count walk and talk</td>
<td>Green</td>
</tr>
</tbody>
</table>

### Moonee Valley Community Funding Program projects

- Project: Social activities for Italian elderly in Niddrie
<table>
<thead>
<tr>
<th>Funding provided to: Niddrie Senior Italian Citizen's Club Incorporated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project: Bus trip outing to Arthurs Seat and the Mornington Peninsular</td>
</tr>
<tr>
<td>Funding provided to: Niddrie Seniors Walking Group</td>
</tr>
</tbody>
</table>
### Strathmore

<table>
<thead>
<tr>
<th>MV2040 Implementation Initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Implement Stage 2 of the Strathmore Children’s Centre</td>
<td>Fair</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Improve pedestrian and cyclist safety around Strathmore Secondary College</td>
<td>Connected</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

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<tr>
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<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver new shared pathways in Cross Keys Reserve</td>
<td>Connected</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake works to expand the Cross Keys Reserve precinct</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Provide playgrounds in Cross Keys Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Provide new recreation equipment in Cross Keys Reserve</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Deliver a new multi-purpose pavilion at Cross Keys Reserve</td>
<td>Fair</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Implement Stage 2 of the ball protection screening along Woodlands Street</td>
<td>Beautiful</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake works to realign the ground at Cross Keys Reserve, includes upgrading the playing surface</td>
<td>Thriving</td>
<td>Expansion</td>
<td>$</td>
</tr>
<tr>
<td>Relocate the Essendon Gem and Lapidary Club</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Upgrade the playground at Max Johnston Reserve</td>
<td>Thriving</td>
<td>Renewal</td>
<td>$</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other projects</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Undertake consultation at Strathmore Secondary College</td>
<td>Fair</td>
</tr>
<tr>
<td>Deliver footpath upgrades to improve pedestrian infrastructure</td>
<td>Thriving</td>
</tr>
<tr>
<td>Activate the Strathmore Station precinct as part of the Department of Environment, Land, Water and Planning’s 20-minute neighbourhood pilot program</td>
<td>Thriving</td>
</tr>
<tr>
<td>Upgrade sporting grounds at Cross Keys reserve, including drainage, irrigation and turf surface to all grounds at Cross Keys reserve</td>
<td>Green</td>
</tr>
<tr>
<td>Improve the public amenity and safety of Woodlands Street</td>
<td>Beautiful</td>
</tr>
</tbody>
</table>

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<table>
<thead>
<tr>
<th>Moonee Valley Community Funding Program projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project: Basic Home maintenance 101 educational program</td>
</tr>
<tr>
<td>Funding provided to: I'm Still Learning Incorporated</td>
</tr>
<tr>
<td>Project: Courts four and five light replacement</td>
</tr>
<tr>
<td>Funding provided to: Strathmore Tennis Club Incorporated</td>
</tr>
</tbody>
</table>
Strathmore Heights

<table>
<thead>
<tr>
<th>MV2040 implementation initiatives</th>
<th>Theme</th>
<th>Expenditure</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver a new community hub at Boeing Reserve</td>
<td>Fair</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Return Nursey Corner to parkland and undertake master planning</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$$</td>
</tr>
<tr>
<td>Implement the master plan for Boeing Reserve</td>
<td>Beautiful</td>
<td>New</td>
<td>$$</td>
</tr>
</tbody>
</table>

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<tr>
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<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliver a car park at Boeing Reserve, including a pedestrian crossing and review of the play space and skate park</td>
<td>Beautiful</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Provide baseball batting nets at Boeing Reserve (in partnership with baseball club)</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Undertake improvements to the public toilet at Boeing Reserve</td>
<td>Fair</td>
<td>Upgrade</td>
<td>$</td>
</tr>
<tr>
<td>Deliver the new baseball pavilion in Boeing Reserve</td>
<td>Thriving</td>
<td>New</td>
<td>$$</td>
</tr>
<tr>
<td>Provide new recreation equipment at Boeing Reserve</td>
<td>Thriving</td>
<td>New</td>
<td>$</td>
</tr>
<tr>
<td>Increase the capacity of the car park at Strathnauer Reserve, and improve vehicle and pedestrian access to the pavilion</td>
<td>Connected</td>
<td>Expansion</td>
<td>$$</td>
</tr>
</tbody>
</table>

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<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Deliver immunisation services at the Strathmore Heights Community Hall</td>
<td>Fair</td>
</tr>
<tr>
<td>Activate Strathmore Men’s Shed</td>
<td>Fair</td>
</tr>
<tr>
<td>Promote diverse programming at Boeing Reserve</td>
<td>Thriving</td>
</tr>
<tr>
<td>Improve pedestrian safety in Mascoma Street and discourage vehicles from parking on the footpath</td>
<td>Connected</td>
</tr>
</tbody>
</table>

Moonee Valley Community Funding Program projects

No specific funding has been allocated for projects in this neighbourhood. Please see the municipal projects list for projects that include Strathmore Heights.